

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Day: Monday
Date: 14 December 2020
Time: 2.00 pm
Place: ZOOM

Item No.	AGENDA	Page No
1	APOLOGIES FOR ABSENCE To receive any apologies for the meeting from Members of the Panel.	
2	DECLARATIONS OF INTEREST To receive any declarations of interest from Members of the Panel.	
3	MINUTES The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 21 September 2020 to be signed by the Chair as a correct record.	1 - 12
4	CAPITAL PROGRAMME FINANCIAL MONITORING REPORT To consider a report of the Executive Member of Finance and Economic Growth / Lead Clinical GP / Director of Finance.	13 - 38
5	CAPITAL PROGRAMME – OPERATIONS AND NEIGHBOURHOODS (NOVEMBER 2020) To consider a report of the Executive Member of Neighbourhoods, Community Safety and Environment / Assistant Director of Operations and Neighbourhoods.	39 - 74
6	ADULTS CAPITAL PLAN To consider a report of the Executive Member of Adult Social Care and Health / Director of Adult Services.	75 - 86
7	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME To consider a report of the Executive Member for Adult Social Care and Health / Director of Adult Services.	87 - 94
8	FINANCE & IT CAPITAL UPDATE REPORT To consider a report of the Executive Member of Finance and Economic Growth / Director of Finance and IT.	95 - 104

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9	GROWTH CAPITAL REPORT To consider a report of the Executive Member of Finance and Economic Growth / Assistant Director of Strategic Property.	105 - 122
10	EDUCATION CAPITAL REPORT To consider a report of the Executive Member of Lifelong Learning, Equalities, Culture and Heritage / Executive Member of finance and Economic Growth / Assistant Director of Education / Assistant Director of Strategic Property.	123 - 150
11	CHILDRENS SOCIAL CARE PROPERTY CAPITAL SCHEMES UPDATE REPORT To consider a report of the Deputy Executive Leader / Assistant Director of Children's Social Care.	151 - 154
12	URGENT ITEMS To consider any additional items the Chair is of the opinion shall be dealt with as a matter of urgency.	

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Democratic Services, to whom any apologies for absence should be notified.

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

21 September 2020

Commenced: 2.00 pm

Terminated: 2.56 pm

Present: Councillors Warrington (Chair), Cooney, Fairfoull, McNally, Newton, Reid, Ryan and Dickinson

In Attendance:

Sandra Stewart	Director of Governance and Pensions
Kathy Roe	Director of Finance
Ian Saxon	Director - Operations and Neighbourhoods
Jayne Traverse	Director of Growth
Tom Wilkinson	Assistant Director of Finance
Emma Varnam	Assistant Director - Stronger Communities
Tim Bowman	Assistant Director for Education
Sandra Whitehead	Assistant Director Adults
Debbie Watson	Assistant Director of Population Health
Mark Steed	Capital Projects Consultant

Apologies for Absence: Councillor Feeley

11 DECLARATIONS OF INTEREST

There were no declarations of interest.

12 MINUTES

The minutes of the meeting of the Strategic Planning and Capital Monitoring Panel on the 6 July 2020 were approved as a correct record with the amendment that Councillor Dickinson removed as present and be recorded as submitting apologies.

13 ADULTS CAPITAL MONITORING

Consideration was given to a report of the Executive Member (Adult Social Care and Health)/Director of Adult Services which provided an update on the Adults Capital Programme which now included three schemes that were being funded from the Disabled Facilities Grant (DFG) as well as the two schemes previously reported on. Progress on these schemes was reported alongside the main DFG within the Growth Directorate Capital update report.

The five projects contained within the report were:

1. The review of the day time offer
2. Christ Church Community Developments (CCCD) - 4C Community Centre in Ashton
3. Moving with Dignity (Single Handed Care)
4. Disability Assessment Centre
5. Brain in Hand

The Oxford Park business case report and the Christ Church Community Developments (CCCD) 4C Community Centre in Ashton reports had previously been agreed by Members. The report provided an update on both schemes, as well as schemes funded from the Disabled Funding Grant (DFG), which had previously been reported through the Growth Directorate.

Members were reminded that in March 2018 Executive Cabinet had approved a capital budget of £455k for Oxford Park. The capital investment was sought to support the development of the

Oxford Park facility to provide a purpose built disability and community facility that would host a wide range of services to children and adults.

The March 2018 Executive Cabinet meeting had also approved a £150k capital grant to Christ Church Community Developments Charitable Organisation (CCCD). The capital grant was approved to support the delivery of a new community based development, building on the successful Grafton Centre model, in partnership with CCCD who were to lever £51,583 of match funding from other sources.

A further 3 schemes funded through the Disabled Funding Grant (DFG) were approved at Executive Cabinet on 24 July 2019. These were:

- Funding to support Pilot for Moving with Dignity (Single Handed Care) Scheme - £375,000;
- Funding to support a new Disability Assessment Centre - £250,000; and
- Funding to support pilot for “Brain in Hand” - £20,000.

Members were informed that all of the capital projects had been delayed for different reasons as outlined in the body of the report. More recently, the COVID-19 pandemic had impacted and caused delays progressing all projects with resources having to be redirected, a change in circumstance and people’s needs, thinking of ways to creatively deliver services taking into consideration social distancing and infection prevention and what could realistically be delivered with partners. However, recovery plans were being developed and ways to ‘build back better’ working across services, partner agencies and reviewing all transformation plans locally and regionally. This included consideration of different ways of working to meet people’s outcomes as well as focussing on the financial impact of the work.

The Assistant Director of Adult Services provided reassurance that despite delays due to Covid-19 the 4C Community Centre would be open by January 2021.

Members enquired on the status the Councils Disposals report, whether delays to the capital projects would lead to cost increases and whether the Capital Projects Programme was sustainable. The Director of Finance and Executive Member for Finance and Economic Growth explained that the Council were going through a thorough and transparent process on the disposals going forward. Once the disposals report had been finalised there would be an update on the financial impact. Further, the Assistant Director for Adult Services explained that the Oxford Park would no longer proceed with the original format due to the costs, but there was a wider review of the day service offer for people with learning difficulties and a different way to achieve a similar outcome without using that specific premises.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to note the updates provided in this report, including:

- (i) The progress of the review of the day time offer (which includes the Oxford Park development reported in previous reports) and the potential development of a full business case thereafter;**
- (ii) The progress of Christ Church Community Developments (CCCD) including the success of obtaining match funding to support the project; and**
- (iii) The progress and update of the three schemes funded from the DFG:**
 - **Moving with Dignity (Single Handed Care)**
 - **Disability Assessment Centre**
 - **Brain in Han**

14 UPDATE ON EDUCATION BASIC NEED CAPITAL PROGRAMME FOR PRIMARY, SECONDARY AND SPECIAL EDUCATION PROVISION

Consideration was given to a report of the Executive Member for Lifelong Learning, Equalities, Culture and Heritage /Director of Children's Services, which provided an update on the Education Basic Need Capital programme. The report provided background on the work undertaken since 2009 to increase school places in the borough by 5564 in primary and secondary phases and outlined the work that was currently being undertaken to expand the specialist estate to meet the needs of children and young people with Education Health and Care Plans who need specialist provision.

It was explained that school place planning was a complex process that took account a range of factors including the number of births in the borough, in year movement and cohort survival rates (how many children moved from one year to the next) as well as parental preference and planned housing development. With rapid shifts in economic conditions for families and changing patterns of migration, planning for basic need for school places required a proactive approach to best respond to both short and medium-term demand for places.

The Council has been proactive in tackling the issue of a 27% rise in births and a 24% increase in pupils starting primary schools over the last few years whilst also managing to maintain high levels of meeting parental preference. The Published Admission Number (PAN) has been increased at many primary schools and overall by almost 18% from 2734 places in 2009/10 to 3195 places currently and secondary school places were now being increased. In 2010, there were 2582 pupils in Year 7 and for September 2020, 2993 places had been allocated, a 16% rise in demand. There were still more places needed in the secondary sector for September 2021 to September 2023.

Most of these increases in pupil numbers and admission numbers has necessitated capital work to expand the accommodation available in some schools. This has been funded through the Basic Need Grant from the Department for Education. Between 2011 and 2019, the Council received a total of £42,745,350 to fund additional places in the borough. A further £12,231,816 had been allocated for 2021-22. In addition to Basic Need Funding, the Council had also received an allocation of £1,075,921 for the period 2018 – 21 from the special capital fund for provision in specialist settings. This increase had been achieved through a mixture of permanent and temporary increases. Two completely new schools had also opened; Inspire and Discovery Academies in Ashton and Hyde respectively which can accommodate up to 120 pupils per year group.

There were still two projects to expand primary schools that were not yet complete. They were at Aldwyn Primary School where Published Admission Number were being increased from 45 to 60 and St John's Primary School where the Published Admission Number were being increased from 30 to 45. Both of these projects were going into their final stages once governance had been agreed subject to reports being presented setting out the project, contractual arrangements, programme delivery, costs and any associated risks and how they will be mitigated managed particularly in light of Covid.

The first increases in secondary school admission numbers had taken place in 2012. Since that time, an additional 2310 places had been created across all year groups in 10 of the 16 secondary schools. This represented an 11% increase with plans for further increases over the next three years. As the number of places had risen, so had the number of children starting at secondary schools in September. In 2010, there were 2582 pupils in Year 7 and for September 2020, there are 2993 allocated places, a 16% rise in demand. Again, the additional places had been achieved through some internal remodelling of space, temporary demountable classrooms and the opening of Laurus Ryecroft School. There were several on-going capital projects with secondary schools including at Alder High School, Hyde High School and Audenshaw School.

As with primary and secondary schools, there had been some permanent increases in places across the special school estate. For example, an additional 60 place ASC unit was built at Samuel Laycock School and Oakdale Primary School has expanded provision through remodelling of nursery space and the Children's Centre. Following the fire at Cromwell School in 2016, some

additional accommodation was provided as part of the rebuild. There had been a significant increase in children requiring specialist provision over recent years. The SEND Forward Plan 2019-22 was developed with parents and carers, schools and other education providers and professionals working in the area of SEND, and children and young people to set out what the Council would do to develop and improve education provision for children and young people with SEND in Tameside.

There were around 568 children and young people in Tameside special schools. If things stayed the same, the plan predicted that there would be a need for around 120 extra special school places by 2024, with over 200 specialist places in mainstream and independent schools to meet the needs of Tameside children and young people with EHCPs. In addition, there are some particular issues linked to the overall special school offer in the Borough.

There were currently 181 pupils attending schools and colleges outside of Tameside. These were attending other local authority special schools, independent, non-maintained schools or special free schools or special academies outside of Tameside. This meant a number of pupils are often not being educated close to their home. This puts more pressure on the budget, both for special school provision and for transport particularly for more complex needs including ASC. The remainder of these children and young people attended a range of establishments such as further education colleges and other local authority mainstream schools.

The Forward Plan identified the following priorities for additional provision:

- Develop sixth form provision at Cromwell High School;
- Increased special school places for primary aged children at Hawthorns Primary School;
- Create a short term nurture provision for Key Stage 1 pupils within Thomas Ashton School;
- Increase the amount of resourced provision across the Borough with a focus on the main areas of need: SEMH, ASC and the prevalence of MLD so that there are at least three Resource Bases, capable of supporting 10 pupils, in each Neighbourhood. This would entail either having existing space refurbished, or extensions built.

The Forward Plan identified that the Council would begin to commission new targeted mainstream provision model with a greater emphasis on highly supported resource based provision for a small number of children. To do this, a review of accommodation in all schools across the borough was taking place. This would identify where there may be additional space in a school to establish resourced provision and where there was also interest from schools in hosting this provision, recommendations will then be made on where provision can be made.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED that:

- (i) Negotiations continue with Rayner Stephens High School and the Stamford Park Trust to identify accommodation that would enable Cromwell High Sixth Form provision to be established on a permanent basis and the relevant statutory school organisation processes are followed.**
- (ii) An appraisal of the options to expand Hawthorns Primary School is undertaken by officers and an outline business case is developed for consideration by members.**
- (iii) Officers develop an outline business case to implement additional resourced provision in the borough once the outcome of the space utilisation survey is known and schools have had the opportunity to express an interest.**

15 EDUCATION CAPITAL PROGRAMME

Consideration was given to a report of the Executive Member (Lifelong Learning, Equalities, Culture and Heritage)/Director of Children's Services, which advised Members on the latest position with the Council's Education Capital Programme

The current focus of the Council's Basic Need programme was to complete the two remaining schemes at primary schools and create additional places in secondary and special schools

where forecasts had indicated a need. Schemes that had already been approved were continuing.

There had been significant and ongoing delays to the scheme to increase capacity at Aldwyn School from a 45-pupil intake to 60. Three temporary modular classrooms had been provided at Aldwyn to accommodate additional pupils from September 2017, 2018 and 2019 pending a start on the permanent extension. The revised costs for the overall scheme were agreed in July 2020. Since then further contractual problems had surfaced, in part connected to the COVID-19 pandemic and the additional contractual risks that this might produce in terms of lengthened delivery times and increased costs from ensuring social distancing during construction.

The St John's CE Dukinfield scheme provided a two-classroom extension, increasing the school's intake from 30 to 45 throughout. This followed on from previous alterations to increase the numbers in KS1. Agreement had been reached with the school, as a contingency plan, to reconfigure the use of the existing facilities to accommodate additional pupils from September 2018. A two-classroom mobile was provided over summer 2019 until the permanent extension can be completed. Costs totalling £1,343,000 for the scheme were agreed in September 2019.

The Alder Community High School works increased pupil intake from 155 to 180 and are being procured through Pyramid Schools (now known as Albany), a PFI Special Purpose Vehicle (SPV). Significant internal alterations were carried out over summer 2018 to enable the first year of additional pupils to be suitably accommodated. Over summer 2019 the SPV, through Elite Systems, provided a stand-alone four-classroom modular block. The final phases of the works aimed to connect the new block directly to the main school via a new covered link; works to improve the security at the main entrance; additional external canopies and a new dining pod to provide additional capacity for dining and works to the paths to the rear of the school. The costs and programme were being finalised with the intention that they would remain within budget estimates already approved. Works on a catering pod and canopy had been delayed. Governance to proceed would be sought in due course.

The Hyde Community College scheme increased the school's intake from 210 to 240 and was being overseen by Amber Infrastructure, a PFI Special Purpose Vehicle. Work on the internal alterations commenced in August 2018 with the bulk completed by October 2018. Some internal works remained to be completed and a revised programme would be agreed with the school during the autumn term. It was reported in July 2020 that phase 2 of the works was to provide an additional five teaching spaces including two science laboratories located at the rear of the school site. Unfortunately it became clear that the contractor who had been developing the scheme for the PFI SPV could not guarantee delivery of the five-classroom unit for 1 September 2020. Discussions subsequently took place with alternative suppliers and a revised budget estimate was agreed by Executive Cabinet in July 2020. Late agreement with all parties on the design of the extra classrooms meant that the planning application was delayed and permission was granted on 19 August 2020. However, this included a pre-start condition requiring additional hydraulic modelling. Further delays were caused by additional excavation required to find service and drains runs. Completion was projected to be 9 November 2020. In order to mitigate the late delivery of this project, particularly in light of Covid-19 distancing requirements, section 73 planning notices had been issued to maintain on site temporary classrooms, which were due to be removed in 2020 until the summer of 2021.

Discussions had taken place with Audenshaw School to carry out internal remodelling so the school could offer additional places from September 2020. The school previously operated a sixth form and some remodelling of this area was proposed to create additional classrooms. Additional specialist science laboratory and food technology space was also required. Following stakeholder discussions a design had been agreed to improve the sixth form block with some additional works to take place in the main school science rooms. An order had been placed to progress the design and works to the sixth form block due to its vacant status, with the main school works to be scheduled separately and access agreed with the school. A budget envelope of £1,000,000 for the scheme had been approved, with an additional £300,000 granted in a separate request. Phase 1 of the

works to update and ready the sixth form block for the new entry students had begun and was completed for 1 September. Phase 2 relating to the main school science rooms would take place once a suitable programme had been agreed.

There had been a significant increase in the number of primary age children requiring specialist provision from Thomas Ashton School. In the summer term of 2018, 57 pupils were on roll with Thomas Ashton and this had increased to 86 pupils currently on roll. Figures from the January 2020 census identified 23.24% of 1575 education health care plans maintained by Tameside were those with a primary need of social emotional mental health compared to 15.66% of 977 plans in 2018. In order to address the significant increase in children requiring specialist Social, Emotional and Mental Health provision, and in conjunction with the school, the Inclusion Team had been looking to identify suitable accommodation for additional primary nurture provision in the borough but not on the same site as the main Thomas Ashton School.

Reactive school condition issues were covered by the allocation of £150,000 of the School Condition Allocation as an in-year contingency against any urgent works that could arise. The Government allocated Tameside £1,168,720 for School Condition schemes for 2020/21 and this added to previous unspent grant gave a total of £2,399,149 available to spend in 2020/21. Members had agreed a list of priority schemes totalling £1,886,000. These schemes were listed in **Appendix 2** to the report.

With regard to Russell Scott Primary School it was explained that a number of fire compliance measures were currently being carried out over the summer holidays – these were deferred from the Easter holidays due to access restrictions and resource/materials availability caused by COVID-19. An appraisal of building condition and resulting options with technical information informing this appraisal was being provided by MAC Architects.

RESOLVED

That the EXECUTIVE CABINET & COUNCIL be RECOMMENDED to approve:

- (i) The proposed changes to the Education Capital Programme, (Basic Need Funding Schemes), Special Provision Fund and Healthy Pupils' Capital Fund as outlined in Appendix 1 and School Condition Allocation Funding Schemes Appendix 2**
- (ii) An additional £100,000 is allocated from the Basic Need Funding in 2020/21 to the work needed at Birch Lane Child and Family Centre to create suitable space for Tameside Music Service**
- (iii) An additional £115,000 is allocated from the School Condition budget for Fire Safety Works. This consists of a virement from funding allocation lines; Arlies Primary (£41,000), Micklehurst Primary (£22,000), and Fairfield Road Primary (£38,000) where funding was previously approved separately for related fire safety works that would be more appropriately reported against the main Fire Safety Works funding allocation line. Also included in the request is £14,000 for fire alarm works to Audenshaw and Broadbent Fold Primary schools.**
- (iv) That Members note that an additional £543,000 of School Condition grant has been awarded by the DfE.**

16 GROWTH UPDATE

Consideration was given to a report of the Executive Member (Finance and Economic Growth)/Director of Growth which provided an update, on the 2020/21 Growth Capital Programme and set out details of the major approved capital schemes in this Directorate.

The current situation regarding progress with delivery of adaption was listed to Members.

It was stated that Ashton Old Baths was due to complete on February 2021. A 2-month delay due to Covid-19 was anticipated but the project was now approximately 4 weeks in delay. Currently there were no budget concerns.

With regards to Ashton Town Hall Members were informed that emergency repairs had mainly been carried out, but the outcome of the Listed Building Consent to complete was awaited. A report from the LEP on the envelope scheme was expected in late September and the feasibility study for the future use of the building was also due in September.

The delivery/ installation of the stone lantern at Hartshead Pike was expected late September 2020 (Weather permitting) with refurbishment works to the spire to follow, scheduled to be completed in October 2020. Work included investigating the condition of the floor support beams by exposing the beam ends before cleaning, treating and reinstating.

Members were updated on the Denton Pool site. It was explained that for reasons of health and safety the cost to remove asbestos, demolish the building and clear the Denton Pool site had been established, with the cost reviewed as part a Value for Money assessment. A request for capital funding to clear the site would be the subject of a separate report.

For reasons of Health and Safety, estimated costs to remove asbestos, demolish the buildings and clear the Two Trees school site have been established. A request for capital funding was the would be the subject of a separate report.

The proposed Garden Village at Godley Green was the key strategic site for residential development in Tameside. The transformational change that was proposed by this development would help to satisfy the needs of current and future households across the spectrum of housing types and tenures, from affordable to executive homes as well as providing the step change required that would contribute to the re-balancing of the Tameside housing market. Members were informed that the Council had entered into a £10m Housing Infrastructure Funding (HIF) award for the Godley Green in December 2019. The Grant Funding allowed for an early draw down of £720,000 supporting activity required to get to planning submission stage. An application would be submitted in November 2020 and was the next critical date for the project. The first claim for £300,000 had been made and received from Homes England. A detailed capital programme plan outlining the spending of the remaining £9.28 grant was being developed and would then be added to the Council's capital programme.

The report provided information about the corporate landlord capital expenditure in regard to statutory compliance repairs on the Councils buildings during the period covered by this report totaling £143,353. The Council had a duty to ensure that its buildings provided a safe physical environment for staff and services to operate from. The monitoring and regulation of this was undertaken by a series of statutory checks across a range of requirements e.g. fire safety, asbestos management and electrical safety. These checks were carried out at fixed intervals and reports produced to state condition and also inform in regard to remedial works that needed to be undertaken to ensure compliancy. In addition to compliance issues informed by the regular statutory checks there were repairs and replacements identified during the day to day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue was deemed to be causing a serious risk it would require immediate rectification. Where the costs of replacement and repair were deemed to be of benefit in regards to the Councils capital assets then costs were met from the statutory compliance fund.

The report summarised the financial position as at 31 July 2020 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions. The current position for s106 Agreements was £0.775m in credit, less approved allocations of £0.197m, leaving a balance available to drawdown of £0.578m, as at 31 July 2020. The position for Developer Contributions as at 31 July 2020 was £70,000 in credit, less approved allocations of £42,000 leaving a balance of £28,000.

A revised policy on the disposal of council owned land, along with a list of initial sites was being progressed to September Cabinet. The Council's surplus land disposal programme was highly likely to be impacted by COVID-19 due to changes within the housing market. Whilst no robust data was currently available, RICS estimated that the market was unlikely to pick up again until February 2021 which related to the whole spectrum of a property transaction including cash flow, site

preparation, borrowing restrictions and criteria, property visits and solicitor activity. Members enquired on the Denton Pool clearance and the costs involved and the status of the Ashton Town Hall report.

With regards to Denton Pool it was significantly more expensive than expected because of the high level of materials that contained asbestos, it would be a health and safety risk for the Council not to address this. Confidence could be obtained that vfm from independent certification and fact it had been procured on open market and 5 contractors had submitted bids. The cost of this was estimated to be £700,000 to fully clear the site and ready it for redevelopment. The Council could sell the property, the private sector could be looking in the future with the property and not be redeveloped as quickly and continue to be a derelict building attracting anti-social behaviour and costing security on weekly basis as well as business rates.

In response to a query about whether the reports had been received on Ashton Town Hall, Members were advised that there were two parts to the Ashton Town Hall report, the report to keep watertight and secure – the envelope project and the commercial feasibility strategy paper considering the longer term use and whilst expected imminently neither had been received yet.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to note the report and the following be added to the approved Council Capital Programme Statutory Compliance expenditure of £143,353 which was urgent and unavoidable and scheduled at Appendix 2 including £7,000 additional required spend on Hartshead Pike as set out in the report.

17 CAPITAL PROGRAMME – OPERATIONS AND NEIGHBOURHOODS (SEPTEMBER 2020)

Consideration was given to a report of the Executive Member (Neighbourhoods, Community Safety and Environment) / Director of Operations and Neighbourhoods which provided information with regards to the 2020/2021 Operations and Neighbourhoods Capital Programme.

With regard to the Highway Maintenance Programme the works programmes had been prioritised and were being planned in detail with delivery contractors. The carriageway and footway resurfacing programmes commenced in August and ran through until the end of November 2020. Works would recommence in late February 2021 and run until the end of March as was the usual industry pattern.

As works could not take place during the traditional spring / early summer laying period, extra resources would be deployed subject to contractor availability. However it may be necessary to extend the laying programme into April and May 2021.

The report provided an update on:

- Flood Prevention and consequential repairs;
- Slope Stability Works;
- Repair and Restoration of Cemetery Boundary Walls;
- Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities;
- Children's' Playgrounds;
- Ashton Town Centre Public Realm Project;
- LED Street Lighting Lanterns; and
- Fleet

The Covid 19 pandemic had affected Bereavement Services across Greater Manchester. The cremator contractors had been inundated with providing help and critical support to deal with breakdowns across other sites around the country to enable other crematoria to cope with the demand of cremations. As a result, the project to start removing existing cremators as a part of the

replacement capital project was not tenable. An additional stand-alone cremator was sourced to deal with the effects of the pandemic and this additional cremator would now be kept on site to assist with any downtime that may occur when the project recommences. The costs of the temporary cremator were not capital costs and were approved by an Executive Decision on 8 April 2020. These costs had also been reported within Revenue Monitoring and on the MHCLG Covid Returns. The contractor submitted two revised project plans for the main cremator refurbishment to commence. The original scheme was due to complete on the 5 February 2021 with the reduced number of cremators during the installation period October/November ahead of the traditionally busy Christmas period. Following a period of pause due to Covid 19 the commencement of the project has now been tabled for a start date of 14 September 2020 with completion on 13 July 2021. This programme involved the removal and replacement of cremators during the generally busy Christmas period and into the New Year when historically, the number of deaths was high.

Children's playgrounds across Tameside were to be improved to help youngsters stay active and healthy. The Capital investment of £600,000 would improve play areas across the borough and ensure there were good quality and safe facilities for children to enjoy. Council officers had audited each play area, including an assessment of equipment, safety surfacing and infrastructure, and the funding would be spent on those playgrounds which needed it most. Officers were working with colleagues in the Council and STAR with a view to commencing procurement of play equipment and safety surfacing in September 2020. This had been delayed due to the coronavirus and changes in capacity within Engineering Services. The aim was to get some work started in October 2020 with the rest to follow over the next 18 months.

For the Ashton Town Centre Public Realm Project schemes continued to be designed to ensure they could be delivered within the current budget envelope a 2020-21 budget envelope. As a result of Covid 19, the Ashton Town Centre public realm project had been temporarily paused in line with Government guidance. The next phase of the works would begin on Wellington Road. The procurement exercise had recently started and subject to availability and delivery timescales of materials it is anticipated that works would commence on this zone in October 2020. The designs for Albion Way (which was a Mayor's Challenge Fund scheme also) were largely complete following ongoing dialogue and design review with TfGM. The Road Safety Audit had been undertaken, traffic modelling was due to start imminently and the scheme was currently being costed. Discussions were ongoing with TfGM to agree a design development and governance timetable, which would deliver a construction programme to meet the Growth Deal funding deadlines therefore ensuring that this element of match funding was safeguarded. Further focused consultation on this scheme was required once a programme and costs had been identified.

The two year LED Street Lanterns programme was projected to deliver annual energy savings in the region of £274,000 at a cost of £3,600,000. The remaining funding available was £3,500,000. The financial profiling of these works was expected to be around £1,000,000 in 2020/21 with the remaining £2,500,000 in year 2021/22. To assist in the delivery of these works, the Council had engaged the services of STAR procurement and Bloom procurement services to provide specialist expertise and value for money on contracts for both design and purchase of luminaires (completed June 2020). Detailed design works had started and the ordering of materials (lanterns) will commence shortly. A delivery programme was being compiled.

It was explained that the Council had prepared a business case for the first phase of the Tranche 1 – Active Neighbourhoods proposal, which comprised the Chadwick Dam and Hill Street schemes. This had been submitted to TfGM for a 'critical friend' review, prior to formal submission. The design for these two schemes was largely complete. The proposed traffic regulation orders had been advertised, road safety audits had been completed and the design details were being finalised to feed into the final cost estimates and risk registers.

The Council had received confirmation that an allocation of £400,000 had been awarded following the submission of an Emergency Active Travel Fund (Tranche 1). This funding had been ring fenced to deliver a pop up cycle lane on Lord Sheldon Way / A635 to the Manchester City Centre boundary. Works to Phase 1 of this scheme were almost complete with Phase 2 due to start shortly.

In addition a Quiet Street scheme was due to be delivered imminently on Currier Lane, Ashton, Frederick Street, Ashton and Stamford Drive, Stalybridge with the Traffic Regulation Orders being advertised shortly. All schemes in Tranche 1 were expected to be completed by September 2020. Early indications were that the Council would be allocated £985,000 from Tranche 2 if GM received its full allocation from DfT. This comprised four schemes; upgrading of existing cycle lanes, pop-up cycle lanes along Dowson Rd and Stockport Rd, Hyde, interventions along Stamford St Central, Ashton and £300,000 for the reallocation of road space along strategic routes. A formal decision was expected at the end of August 2020. Schemes approved in Tranche 2 were expected to be complete by March 2021 at the latest.

Reference was made to the Highways England – Designated Funds Scheme and it was explained that since the last reporting period good progress had been made to identify a preferred route and this was now being finalised in discussions with an external delivery partner and with Highways England. An Options Report was being finalised and data collected to enable the completion of Highways England's Scheme Assessment Report in preparation for a Value Management Workshop later this year. Discussions with Highways England had been positive and they had recently confirmed that their bidding process had changed meaning that funds were only available in each financial year for schemes that could be delivered within that year. Highways England had confirmed that this scheme had been allocated funds, this financial year, for feasibility and design only. Subject to Highways England approval of the final designed scheme then a further bid would be submitted for construction.

Following the Government's announcement regarding infrastructure investment on 30 June 2020 under Tranche 2B of this fund, a joint bid by Bolton MBC and Tameside MBC had been awarded a grant of £1,110,000 (towards a total of £1,135,000). The grant would be made during the summer of 2020 through the Transport Infrastructure Investment Fund, which included the Highways Maintenance Challenge Fund. The funding was for the financial year 2020/21. Tameside MBC was the lead authority for this project. The project had two discreet elements one in the Bolton MBC area and for Tameside. Tameside's contributory funding of £50,000 will be drawn from existing drainage / flood risk management operational budget.

There were a number of legacy areas in the borough where gully and drainage connections were constructed in a way that restricted basic cleansing and resulted in delays when dealing with urgent flooding issues. This was as a result of the design of the gully pots and traps, the depth of the outlet pipes and associated connections. To ensure these gullies could be cleansed regularly and be accessed in urgent situations, it was proposed to replace them with new gully pots with accessible outlets. In all, about 300 units that required replacing had been identified. Works to digitally plot the locations of the gullies to be changed started in July 2020 as did establishing the locations of underground utility services. The physical works of excavating and replacing the obsolete gully pots had commenced and works will be ongoing during the remainder of the financial year.

Tameside and Oldham councils were working closely on a joint scheme to make the A670 safer, which ran in Tameside as Mossley Road, Ashton to Stockport Road, Mossley and to the Oldham boundary and on through Greenfield. The works would involve localised lining and footway improvements which would be supported by variable message signs that would alert drivers and monitor speeds. In addition to this a Puffin Crossing was proposed outside St George's School, Mossley. This was objected to following a public consultation and was subsequently submitted to Speakers Panel (Planning) for resolution. The Panel approved the introduction of the crossing. The funding for the scheme was with Oldham Council as the major partner and all funding claims were to be addressed to Oldham. The work on this scheme had commenced and will be completed within this financial year as the funding was slipped to 2020/2021. This had been agreed with Oldham Council and the money would remain in their control until the scheme was progressed.

Members enquired on the progress of the LED Street Lighting and if the reported savings would be achieved.

It was stated that the programme had not started yet but lighting would soon arrive in the depo and

work would start soon, savings were expected and the service was working with colleagues in finance to finalise the expected savings.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to:

- a) **Note the rescheduling to the Tameside Asset Management Plan (TAMP) and the Highways Maintenance Programme. The commencement of the works programme was revised due to Covid 19.**
- b) **Note that Tameside MBC bid for and has been successful in securing £350,000 from the Department for Transport (DfT) for improving highway drainage infrastructure. The total project costs are £400,000 with a Tameside MBC allocation £50,000 from existing drainage budgets – see recommendation (o) below. This DfT allocation has to be used in financial year 2020/21. Accordingly, a site prioritisation exercise has been undertaken with regards to the inlet structures programme and re-phased a number of locations to commence in spring / summer 2021 to ensure the full use of the additional external funding.**
- c) **Note the progress with regard to the Slope Stability Programme.**
- d) **Note the progress with regards to the Cemetery Boundary Walls Programme.**
- e) **Note the rescheduling to Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities Programme by the significant impact Covid 19 has had on the operation of the Crematorium and the suppliers of cremator equipment.**
- f) **Note the revised timetable for the Children’s Playground Programme.**
- g) **Note the progress with regards to the Ashton Town Centre Public Realm Project.**
- h) **Note the impact of Covid 19 on the LED Street Lighting Lanterns Project.**
- i) **Note the progress with regards to the Mayor’s Cycling and Walking Challenge Fund Programme (MCF).**
- j) **Note the Council has received confirmation that an allocation of £400,000 has been awarded following the submission of an Emergency Active Travel Fund (Tranche 1). If progressed, approval will be sought from Executive Cabinet for £400,000 to be added to the Council’s Capital programme for this project.**
- k) **Note the progress with regards to the Highways England – Designated Funds Scheme.**
- l) **Note the progress with regards to Department for Transport – Safer Roads Fund project in conjunction with Oldham MBC.**
- m) **Note the need to replace an existing tipper with a larger vehicle as set out in section 2.24-2.25 in this report. If progressed, approval will be sought from Executive Cabinet to add £40,000 to the Council’s Capital Programme to fund the net cost of the replacement vehicle.**
- n) **Note the replacement of a dumper belonging to Bereavement Services as set out in section 2.26 of this report. Approval will be sought from Executive Cabinet to add a budget of £15,500 for the replacement dumper to the Council’s Capital Programme for the new vehicle which will be funded by insurance monies.**
- o) **Approve that £50,000 of existing drainage / flood risk management operational budget be used as the Tameside MBC contribution to the overall £400,000 Transport Infrastructure Investment Fund – Highway Maintenance Challenge Fund 2020/21 with the remaining £350,000 coming from the Department for Transport.**

18 LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME

Consideration was given to a report of the Executive Member (Neighbourhoods, Community Safety and Environment) / Director of Population Health, which provided a summary of progress to date in relation to the delivery of the Council’s capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. Additional benefits from the programme included a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.

Members were informed that the Leisure Assets Capital Investment Programme comprised a number of individual projects, the following of which had been completed and delivered within budget:

- a) Active Copley heating system replacement (£0.369m).
- b) Active Copley pitch replacement scheme (£0.177m).
- c) Active Medlock roof replacement scheme (£0.120m).
- d) Active Dukinfield development (ITRAIN) – (£1.3m Council investment & £1m repayable loan by Active Tameside).
- e) Active Longendale Development (Total Adrenaline) – (£0.600m repayable loan by Active Tameside).
- f) Active Medlock Synthetic Turf Pitch Replacement (£0.120m).
- g) East Cheshire Harriers Floodlight Replacement Scheme – (£0.100m)
- h) Tameside Wellness Centre (£16.374m)

It was explained that the Hyde Pool extension scheme had been procured by the Local Education Partnership (the LEP) on behalf of the Council. The capital budget for the scheme was approved by Executive Cabinet on the 25 September and now stood at £4.034m, which was in keeping with the projected scheme cost. The scheme commenced on site in February 2020 with completion due in March 2021. Progress on site was currently in keeping with the agreed programme. Work to date had been predominantly outdoors including excavation, drainage, foundations and the installation of the concrete pool tank.

The Tameside Wellness Centre scheme was approved by Council on 2 May 2017. Construction began in November 2018 with the building officially opened on 2 March 2020 approximately 4 weeks ahead of programme. The scheme value was £16.224m (£13.674m Council investment, £1.5m Sport England grant and a £1.050m grant to Active Tameside). The building subsequently closed on 23 March 2020 in response to Government guidance on the Covid 19 pandemic. With the partial lifting of restrictions elements of the building reopened on the 27 July. The building was currently in its 12 month defects liability period. The closure period has been used to deal with a small list of outstanding defects. The final account for the scheme is currently under review with the Council's independent client advisor.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to note the contents of the report.

CHAIR

Agenda Item 4

Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member / Reporting Officer:	Councillor Oliver Ryan – Executive Member (Finance and Economic Growth) Dr Ash Ramachandra – Lead Clinical GP Kathy Roe – Director of Finance
Subject:	CAPITAL MONITORING REPORT - AS AT MONTH 7
Report Summary:	This is the second capital monitoring report for 2020/21, summarising the forecast outturn at 31 March 2021 based on the financial activity to 31 October 2020. The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year.
Recommendations:	<p>That the Strategic Planning and Capital Monitoring Panel be recommended to:</p> <ul style="list-style-type: none">(i) Note the forecast outturn position for 2020/21 as set out in Appendix 1.(ii) Approve the re-profiling of budgets into 2021/22 as set out on page 4 of Appendix 1.(iii) Note the funding position of the approved Capital Programme as set on page 9 of Appendix 1. Members are reminded that the Period 6 finance report asked for approval to remove all remaining earmarked schemes and approve a full review and re-prioritisation of the future Capital Programme, to be concluded alongside the Growth Directorate's review of the estate and identification of further surplus assets for disposal.(iv) Notes the changes to the Capital Programme as set out on page 10 in Appendix 1(v) Note the updated Prudential Indicator position set out on pages 11-12 of Appendix 1, which was approved by Council in February 2020.
Policy Implications:	Budget is allocated in accordance with Council Policy
Financial Implications: (Authorised by the Section 151 Officer & Chief Finance Officer)	<p>The current approved programme requires a minimum of £21,325k of corporate funding from capital receipts or reserves. Any priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.</p> <p>Earmarked schemes currently included on the capital programme (and not reflected in the approved programme) total £44.9m, with a forecast £33.2m of corporate funding needed to finance these schemes. Many of these schemes were identified in 2017/18 and therefore, as reported to Members in the Month 3 finance report, should be the subject of a detailed review and reprioritisation.</p> <p>Because demand for capital resources exceeds availability, it is essential that those leading projects ensure that the management of each scheme is able to deliver them on plan and within the allocated budget.</p>

Close monitoring of capital expenditure on each scheme and the resources available to fund capital expenditure is essential and is an integral part of the financial planning process. We continue to experience significant delays to a number of projects, resulting in slippage in the programme.

There is very limited contingency funding set aside for capital schemes, and any significant variation in capital expenditure and resources, particularly the delivery of capital receipts, will have implications for future revenue budgets or the viability of future capital schemes.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

It is a statutory requirement for the Council to set a balanced budget. It is vital that the capital expenditure position is regularly monitored so as to maintain a balanced budget and ensure that the priorities of the Council are being delivered. If there are insufficient capital receipts it will be necessary to review the programme and align so that expenditure doesn't exceed the available resources. The Council also needs to ensure that it has a clear programme which it would commit to if it had funding so it is able to put forward for a grant funding which Government will make available to deal with the impact of Covid.


Risk Management:

Failure to properly manage and monitor the Strategic Commission's budgets will lead to service failure and a loss of public confidence. Expenditure in excess of budgeted resources is likely to result in a call on Council reserves, which will reduce the resources available for future investment. The use and reliance on one off measures to balance the budget is not sustainable and makes it more difficult in future years to recover the budget position.

Background Papers:

Background papers relating to this report can be inspected by contacting :

Tom Wilkinson, Assistant Director of Finance, Tameside Metropolitan Borough Council

 Telephone: 0161 342 5609

 e-mail: tom.wilkinson@tameside.gov.uk

1. BACKGROUND

- 1.1 This is the second capital monitoring report for 2020/21, summarising the forecast outturn at 31 March 2021 based on the financial activity to 31 October 2020. The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year.

2. CAPITAL PROGRAMME SUMMARY

- 2.1 The approved budget for 2020/21 is £63.118m (after re-profiling approved at P3 monitoring) and current forecast for the financial year is £54.394m. There are additional schemes that have been identified as a priority for the Council, and, where available, capital resource has been earmarked against these schemes, which will be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases have been approved by Executive Cabinet.
- 2.2 The current forecast is for service areas to have spent £54.394m on capital investment in 2020/21, which is £8.724m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.110m) less the re-profiling of expenditure in some other areas (£8.614m).
- 2.3 Detailed capital update reports for each Directorate area are included on the agenda of the Strategic Planning and Capital Monitoring Panel (SPCMP). This report provides a summary of the financial position against the overall programme but further details on scheme delivery can be found in the Directorate reports to SPCMP.
- 2.4 Key messages at P7 monitoring are as follows:
- The delays and increased estimated cost of the original proposal at Oxford Park have prompted a full review of all Day Services provision. The delivery of this review is likely to require capital funding and an updated business case will be presented accordingly. This scheme will need to be removed from the capital programme, pending completion of the day services review and approval of revised proposals.
 - Proposed re-profiling of £8.614m of budgets into 2021/22 due to delays across a number of schemes. Some of these delays have arisen due to COVID-19.
 - Overspends against budget are current forecast on three schemes. In Children's Social Care, additional costs for fire safety compliance and additional refurbishment costs not included in the original budget are expected to result in £61k of costs in excess of the original budget. The forecast outturn position for Denton Pool is also expected to be £85k in excess of budget due to some changes made in the final stages of completion.

3. RECOMMENDATIONS

- 3.1 As stated on the front cover of the report.

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P7 2020/21 Capital Monitoring



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2020/21 P7 Capital Monitoring Report

INTRODUCTION

This is the second capital monitoring report for 2020/21, summarising the forecast outturn at 31 March 2021 based on the financial activity to 31 October 2020. The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year. The approved budget for 2020/21 is £63.118m (after re-profiling approved at P3 monitoring) and current forecast for the financial year is £54.394m. There are additional schemes that have been identified as a priority for the Council, and, where available, capital resource has been earmarked against these schemes, which will be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases have been approved by Executive Cabinet.

SUMMARY

The current forecast is for service areas to have spent £54.394m on capital investment in 2020/21, which is £8.724m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.110m) less the re-profiling of expenditure in some other areas (£8.614m).

Detailed capital update reports for each Directorate area are included on the agenda of the Strategic Planning and Capital Monitoring Panel (SPCMP). This report provides a summary of the financial position against the overall programme but further details on scheme delivery can be found in the Directorate reports to SPCMP.

Key messages at P7 monitoring are as follows:

- The delays and increased estimated cost of the original proposal at Oxford Park have prompted a full review of all Day Services provision. The delivery of this review is likely to require capital funding and an updated business case will be presented accordingly. This scheme will need to be removed from the capital programme, pending completion of the day services review and approval of revised proposals.
- Proposed re-profiling of £8.614m of budgets into 2021/22 due to delays across a number of schemes. Some of these delays have arisen due to COVID-19.
- Overspends against budget are current forecast on three schemes. In Children's Social Care, additional costs for fire safety compliance and additional refurbishment costs not included in the original budget are expected to result in £61k of costs in excess of the original budget. The forecast outturn position for Denton Pool is also expected to be £85k in excess of budget due to some changes made in the final stages of completion.

2020/21 P7 Capital Monitoring Report

	2020/21 Budget	Actual to 31 October 2020	Projected 2020/21 Outturn	Projected Outturn Variation	P7 Slippage
	£000	£000	£000	£000	£000
Growth (Appendix 2)					
Investment & Development	7,179	2,036	6,427	752	(752)
Corporate Landlord	341	172	341	0	0
Estates	114	0	45	69	(69)
Operations and Neighbourhoods (Appendix 3)					
Engineers	8,806	932	8,545	261	(425)
Vision Tameside	158	48	158	0	0
Environmental Services	3,900	649	2,589	1,311	(1,311)
Transport (Fleet)	2,646	982	2,509	137	(165)
Stronger Communities	16	0	16	0	0
Children's (Appendix 4)					
Education	16,053	1,701	11,089	4,964	(4,972)
Children	501	122	192	309	(370)
Finance & IT (Appendix 5)					
Finance	13,430	13,417	13,417	13	0
Digital Tameside	3,282	1,395	3,282	0	0
Population Health (Appendix 6)					
Active Tameside	3,861	1,459	3,436	425	(500)
Adults (Appendix 7)					
Adults	2,831	739	2,348	483	(50)
Total	63,118	23,652	54,394	8,724	(8,614)

Table 1: Capital Monitoring Statement 2020/21

The current forecast is for service areas to have spent £54.394m on capital investment in 2020/21, which is £8.724m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.110m) less the re-profiling of expenditure in some other areas (£8.614m).

2020/21 P7 Re-profiling

	2020/21 Re-profile Q1	2020/21 Re-profile P7
	£000	£000
Growth		
Investment & Development	2,003	752
Corporate Landlord	137	0
Estates	0	69
Operations and Neighbourhoods		
Engineering Services	4,589	425
Vision Tameside	5,272	0
Environmental Services	342	1,311
Transport	0	165
Stronger Communities	0	0
Children's		
Education	0	4,972
Children	0	370
Finance & IT		
Finance	0	0
Digital Tameside	0	0
Population Health		
Active Tameside	0	500
Adults		
Adults	160	50
Total	12,503	8,614

Table 2: Re-profiling requested into 2021/22

Proposed re-profiling of £8.614m includes:

- **Investment & Development:** Re-profiling mainly relates to Hattersley Station as there have been delays due to COVID 19 and increased monitoring and design reviews required by Network Rail which were previously not anticipated.
- **Engineering Services:** Re-profiling relates to public realm works as well as delays on the Ashton Town Centre project which has been affected by COVID-19.
- **Environmental Services:** Re-profiling relates to Replacement of Cremators. Several meetings have been held with the contractor and they have provided a scheduled a start on site in January 2021.
- **Transport:** Re-profiling relates to the additional Gully Wagon. The tender should be released early December with the purchase order being raised January 2021. This vehicle has a lengthy build time of between 12-18 months so delivery is not expected until January – March 2022 at the earliest.
- **Education:** Delays across a number of schemes, with works expected to be completed in 2021/22
- **Active Tameside:** Payments to the main contractor are running behind which is due in part to supply chain issues during COVID 19. In addition, a retention sum, payable at the end of the 12 month defects liability period, needs to be slipped in to 2021/22.
- **Children's:** Children's Services with support from colleagues in the Growth Directorate have been actively searching for a property to purchase to set up a further Children's home. Two properties have been identified however the purchase of the these properties has fallen through. It will be next financial year before we expect to be in a position to purchase a property.

Programme Summary

TOTAL APPROVED CAPITAL PROGRAMME- OCTOBER 2020			
	2020/21 Budget (Approved) £000	2020/21 Projected Outturn £000	2021/22 Budget (Approved) £000
Growth			
Investment & Development	7,179	6,427	8,062
Corporate Landlord	341	341	137
Estates	114	45	0
Operations and Neighbourhoods			
Engineering Services	8,806	8,545	9,773
Vision Tameside	158	158	0
Environmental Services	3,900	2,589	342
Transport	2,646	2,509	0
Stronger Communities	16	16	0
Children's			
Education	16,053	11,089	0
Children's	501	192	0
Finance & IT			
Finance	13,430	13,417	0
Digital Tameside	3,282	3,282	0
Population Health			
Active Tameside	3,861	3,436	0
Adults			
Adults	2,831	2,348	821
Total	63,118	54,394	19,135

After re-profiling the total approved capital programme for 20/21 will be £54,394k and for 21/22 will be £19,135k. The approved programme does not include any previously earmarked schemes which have not been subject to Executive Cabinet approval.

Programme Summary- After Re-profiling

TOTAL APPROVED CAPITAL PROGRAMME- OCTOBER 2020			
	2020/21 Budget (Approved) £000	2020/21 Projected Outturn £000	2021/22 Budget (Approved) £000
Growth			
Investment & Development	6,427	6,427	8,814
Corporate Landlord	341	341	137
Estates	45	45	69
Operations and Neighbourhoods			
Engineering Services	8,381	8,545	10,198
Vision Tameside	158	158	0
Environmental Services	2,589	2,589	1,653
Transport	2,481	2,509	165
Stronger Communities	16	16	0
Children's			
Education	11,081	11,089	4,972
Children's	131	192	370
Finance & IT			
Finance	13,430	13,417	0
Digital Tameside	3,282	3,282	0
Population Health			
Active Tameside	3,361	3,436	500
Adults			
Adults	2,781	2,348	871
Total	54,504	54,394	27,749

As reported in the period 6 finance update report, approval will be sought for the following earmarked schemes in coming months:

- £0.963m Stalybridge High Street Heritage Action (Investment & Development) Funded from Business Rates 100% retention reserve.
- £0.585m Statutory Compliance (Corporate Landlord)
- £0.040m Ashton Cricket Pitches (Public Health)
- £1.400m Droylsden Library

If approval is given by Executive Cabinet, it is expected that all these schemes will fall into the 21/22 financial year, increasing the approved capital programme for 2021/22 to £30.737m .

Budgeted Financing for 2020/21 (Approved)

Service Area	Grants and Contributions	Revenue Contributions	Prudential Borrowing	Reserves & Receipts	Total
	£000	£000	£000	£000	£000
Growth					-
Investment and Development	2,585	0	0	4,594	7,179
Corporate Landlord	137	0	0	204	341
Estates	0	0	0	114	114
Operations and Neighbourhoods					
Engineers	6,467	0	0	2,339	8,806
Vision Tameside	0	0	0	158	158
Environmental Services	235	0	0	3,665	3,900
Transport	0	205	2,349	92	2,646
Stronger Communities	0	0	0	16	16
Children					
Education	16,053	0	0	0	16,053
Children	0	0	0	501	501
Finance					
Finance	0	0	13,430	0	13,430
Digital Tameside	1,820	0	1,361	101	3,282
Population Health					
Active Tameside	10	0	2,988	863	3,861
Adults					
Adults	2,831	0	0	0	2,831
Total	30,138	205	20,128	12,647	63,118

Budgeted Financing for 2021/22 (Approved)

Service Area	Grants and Contributions	Revenue Contributions	Prudential Borrowing	Reserves & Receipts	Total
	£000	£000	£000	£000	£000
Growth					-
Investment and Development	8,062	0	0	0	8,062
Corporate Landlord	137	0	0	0	137
Estates	0	0	0	0	0
Operations and Neighbourhoods					
Engineers	2,837	0	0	6,936	9,773
Vision Tameside	0	0	0	0	0
Environmental Services	0	0	0	342	342
Transport	0	0	0	0	0
Stronger Communities	0	0	0	0	0
Children					
Education	0	0	0	0	0
Children	0	0	0	0	0
Finance					
Finance	0	0	0	0	0
Digital Tameside	0	0	0	0	0
Population Health					
Active Tameside	0	0	0	0	0
Adults					
Adults	821	0	0	0	821
Total	11,857	0	0	8,678	19,135

Financing from Capital Receipts and Reserves

The anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020.

Available Corporate Funding

Capital Reserves	(£14,953)
Anticipated capital receipts	(£15,300)
Total anticipated Corporate Funding	(£30,253)

The current approved programme requires a minimum of £21,325k of corporate funding from capital receipts or reserves. Any priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

Earmarked schemes currently included on the capital programme (and not reflected in the figures above) total £44.9m, with a forecast £33.2m of corporate funding needed to finance these schemes. Many of these schemes were identified in 2017/18 and therefore, as reported to Members in the Month 3 finance report, should be the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal. It is proposed that a full refresh of the Capital Programme is undertaken alongside this review of the estate. With the exception of the three earmarked schemes identified on page 6, all other earmarked schemes will be removed from the programme and subject review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Spring 2021.

Programme Changes & Summary

Changes to the Capital Programme	2020/21	2021/22	2022/23	Total
	£000	£000	£000	£000
Period 3 Approved Capital Programme	60,067	6,720	0	66,787
Period 3 Re-Profiling to 20/21	(12,503)	12,503		0
Changes per Executive Cabinet 22 April 2020 (Exempt Item)				
- Manchester Airport Project Mere (New Budget)	9,700			9,700
Changes per Executive Cabinet 29 July 2020				
- Education Devolved Formula Capital Grant	336			336
- Education School condition Grant	1,169			1,169
- Education Budget Changes	39			39
- St Lawrence Road Denton (Approval of earmarked budget)	3			3
- Disabled Facilities Grant Contribution	100			100
- Mavors Challenge Fund Cycling & Walking Scheme	906			906
- Safe Street Covid-19 Response Scheme	500			500
- Engineers Highways Maintenance	292			292
Changes per Exec Decision September 2020				
- Fleet Replacement (Additional Budget)	241			241
Changes per Executive Cabinet 30 September 2020				
- Fleet Replacement (Additional Budget)	56			56
- COVID Walking and Cycling Initiatives	400			400
- DFT Challenge Fund (New Budget)	350			350
- Statutory Compliance (Additional Budget)	143			143
- Denton Pool Demolition (New Budget)	720			720
- Education School Condition Grant (Additional Budget)	543			543
- Fairfield Children's Centre (Approval of earmarked Budget)	56			56
Other Changes				
- Education DFC Allocation Correction	(6)			(6)
- Engineers P3 Re-profiling correction			88	88
Period 7 Fully Approved Capital Programme	63,112	19,311	0	82,423

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Operational Boundary for External Debt	202,431	141,337	(61,094)
Authorised Limit for External Debt	222,431	141,337	(81,094)

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	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Upper Limit for fixed	191,128	41,511	(149,617)
Upper Limit for variable	63,709	(48,965)	(112,674)

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital Financing Requirement	191,128	191,128	-

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.
- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.
- The Capital Financing Requirement (CFR) measures the Council's underlying need to borrow for capital purposes, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital expenditure	85,687	23,652	(62,035)

Gross borrowing and the capital financing requirement	CFR @ 31/03/20 + increase years 1,2,3	Gross borrowing	Amount within limit
	£000s	£000s	£000s
	191,128	141,337	(49,791)

- This is the estimate of the total capital expenditure to be incurred.

- To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).

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Maturity structure for borrowing 2019/20		
Fixed rate	Limit	Actual
Duration		
Under 12 months	0% to 15%	0.25%
12 months and within 24 months	0% to 15%	0.13%
24 months and within 5 years	0% to 30%	3.27%
5 years and within 10 years	0% to 40%	2.51%
10 years and above	50% to 100%	93.83%

- These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

Appendix 2 - Growth

Investment and Development Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Feasibility Studies at Ashton Town Hall	337	0	98	257	80	(80)	257	80
Godley Hill Development & access road	110	0	107	110	0	0	110	0
Longlands Mill	21	0	0	21	0	0	21	0
Godley Garden Village	1,890	8,062	253	1,890	0	0	1,890	8,062
Denton Pool Demolition	720	0	0	620	100	(100)	620	100
Hattersley Station passenger facilities	674	0	52	302	372	(372)	302	372
Ashton Old Baths Annex	3,427	0	1,526	3,227	200	(200)	3,227	200
Total	7,179	8,062	2,036	6,427	752	(752)	6,427	8,814

Estates Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Mottram Showground	114	0	0	45	69	(69)	45	69
Total	114	0	0	45	69	(69)	45	69

Appendix 2 - Growth

Corporate Landlord Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Retrofit (Basic Measures)	137	137	0	137	0	0	137	137
Statutory Compliance	204	0	172	204	0	0	204	0
Total	341	137	172	341	0	0	341	137

Appendix 3 - Operations & Neighbourhoods

Engineer's Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Bridges & Inspections	735	10	112	710	25	(25)	710	35
Highways and Town Capital Schemes	3,147	0	332	2,986	161	(161)	2,986	161
Street Lighting	1,277	2,549	112	1,233	44	(44)	1,233	2,593
Flood Prevention	730	216	16	635	95	(95)	635	311
MCF, Cycling and Other Schemes	2,467	1,814	184	2,218	249	(249)	2,218	2,063
Ashton Town Centre & Public Realm	450	5,184	0	350	100	(100)	350	5,284
Total	8,806	9,773	756	8,132	674	(674)	8,132	10,447

Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Transport (Fleet)	2,646	0	982	2,481	165	(165)	2,481	165
Stronger Communities (Libraries)	16	0	0	16	0	0	16	0
Total	2,662	0	982	2,497	165	(165)	2,497	165

Appendix 3 - Operations & Neighbourhoods

Environmental Services Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Fairlea & Greenside Lane	799	0	396	799	0	0	799	0
Rocher Vale	6	0	0	6	0	0	6	0
Audenshaw Environmental Imps	9	0	0	9	0	0	9	0
Egmond St Fencing	2	0	0	2	0	0	2	0
Infrastructure Improvements	2	0	3	2	0	0	2	0
Highway Tree Planting 2019	25	0	0	10	15	(15)	10	15
Greenspace Infrastructure	115	0	0	30	85	(85)	30	85
Hyde Park	13	0	0	13	0	0	13	0
King George's Park	6	0	0	6	0	0	6	0
Children's Playgrounds	250	342	0	180	70	(70)	180	412
Replacement of Cremators	2,491	0	204	1,370	1,121	(1,121)	1,370	1,121
Cemetery Boundary Walls	125	0	46	125	0	0	125	0
Sam Redfern Green	17	0	0	17	0	0	17	0
Oxford Park Play Area	40	0	0	20	20	(20)	20	20
Total	3,900	342	649	2,589	1,311	(1,311)	2,589	1,653

Appendix 4 - Education

Education Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Unallocated Funding Streams	2,072	0	168	2,072	0	0	2,072	0
Alder Community High School	1,058	0	21	558	500	(500)	558	500
All Saints Catholic School	1,990	0	0	50	1,940	(1,940)	50	1,940
Audenshaw High School	1,272	0	47	250	1,022	(1,022)	250	1,022
Aldwyn Primary School	2,916	0	185	2,916	0	0	2,916	0
Denton Community College	335	0	11	335	0	0	335	0
Rayner Stephens Academy	473	0	0	100	373	(373)	100	373
Cromwell High School	655	0	105	150	505	(505)	150	505
Discovery Academy	150	0	22	150	0	0	150	0
Hawthorns Primary Academy	361	0	0	361	0	0	361	0
Hyde Community College	1,525	0	266	1,525	0	0	1,525	0
Livingstone Primary	414	0	86	414	0	0	414	0
St Annes Denton Primary	150	0	0	150	0	0	150	0
St Johns Dukinfield C of E Primary	1,232	0	48	600	632	(632)	600	632
Russell Scott Primary	246	0	225	246	0	0	246	0
Fire Safety	215	0	63	215	0	0	215	0
School Condition Related Works Contingency	150	0	20	150	0	0	150	0
Minor Schemes (Under £150k)	839	0	434	847	-8	0	839	0
Total	16,053	0	1,701	11,089	4,964	(4,972)	11,081	4,972

Appendix 4 – Children’s Social Care

Children Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Assessment Centre	400	0	7	30	370	(370)	30	370
St. Lawrence Road Denton	45	0	45	93	(48)	0	45	0
Fairfield CC	56	0	69	69	(13)	0	56	0
Total	501	0	122	192	309	(370)	131	370

Appendix 5 - Finance & IT

Finance Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Strategic Investment in Manchester Airport	3,730	0	3,740	3,740	(10)	0	3,730	0
Manchester Airport Project Mere	9,700	0	9,677	9,677	23	0	9,700	0
Total	13,430	0	13,417	13,417	13	0	13,430	0

Digital Tameside Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Digital By Design	30	0	1	30	0	0	30	0
Tameside Digital Infrastructure	68	0	34	68	0	0	68	0
Laptop Replacement & Windows 10 Deployment	3	0	0	3	0	0	3	0
Microsoft Licencing	1,361	0	988	1,361	0	0	1,361	0
DCMS Fibre- Wave 2	1,820	0	372	1,820	0	0	1,820	0
Total	3,282	0	1,395	3,282	0	0	3,282	0

Appendix 6 - Population Health

Active Tameside Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
New Denton Facility	230	0	4	315	(85)	0	230	0
Extension To Hyde Leisure Pool	3,608	0	1,455	3,108	500	(500)	3,108	500
Active Medlock	13	0	0	13	0	0	13	0
Floodlight Replacement Scheme	10	0	0	0	10	0	10	0
Total	3,861	0	1,459	3,436	425	(500)	3,361	500

Appendix 7 - Adults

Adults Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Disabled Facilities Grant	1,749	583	739	1,749	0	0	1,749	583
Housing Assistance	100	78	0	50	50	(50)	50	128
4C Capital Grants Adults	120	0	0	120	0	0	120	0
Oxford Park development	433	0	0	0	433	0	433	0
Moving with Dignity	179	160	0	179	0	0	179	160
Disability Assessment Centre	250	0	0	250	0	0	250	0
Total	2,831	821	739	2,348	483	(50)	2,781	871

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Agenda Item 5

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member	Councillor Allison Gwynne – Executive Member (Neighbourhoods, Community Safety and Environment)
Reporting Officer:	Emma Varnam – Assistant Director (Operations and Neighbourhoods)
Subject:	CAPITAL PROGRAMME – OPERATIONS AND NEIGHBOURHOODS (NOVEMBER 2020)
Report Summary:	This report provides information with regards to the 2020/2021 Operations and Neighbourhoods Capital Programme.
Recommendations:	<p>That the Strategic Planning and Capital Monitoring Panel be recommended to NOTE the following:</p> <ul style="list-style-type: none">(i) Rescheduling to the Tameside Asset Management Plan (TAMP) and the Highways Maintenance Programme. The commencement of the works programme was revised due to Covid 19.(ii) The progress with regards to Flooding: Flood Prevention and Consequential Repairs.(iii) The progress with regard to the Slope Stability Programme.(iv) The progress with regards to the Cemetery Boundary Walls Programme.(v) The rescheduling to Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities Programme by the significant impact Covid 19 has had on the operation of the Crematorium and the suppliers of cremator equipment.(vi) The start date for the Children’s Playground Programme.(vii) The progress with regards to the Ashton Town Centre Public Realm Project.(viii) The impact of Covid 19 on the LED Street Lighting Lanterns Project.(ix) The progress with regards to the Mayor’s Challenge Fund Programme (MCF).(x) The progress with regards to the £400,000 awarded under the Emergency Active Travel Fund.(xi) The progress with regards to the Highways England – Designated Funds Scheme.(xii) That works are progressing with regards to the successful Transport Infrastructure Investment Fund – Highway Maintenance Challenge Fund bid of £400,000 (£350,000 from the Department of Transport, £50,000 Tameside) with respect of improving highway drainage infrastructure.(xiii) The progress with regards to Department for Transport – Safer Roads Fund project in conjunction with Oldham MBC.(xiv) The replacement tipper as set out in section 2.31 in this report arrived at the end of July 2020 and is now operational.(xv) Authority was granted to procure two minibuses via competitive tender as set out in section 2.33(xvi) Approval has been given for the purchase of an additional gully cleansing vehicle to enable the Council to maintain the

highway gully network in line with our service standards as set out in section 2.34

- (xvii) The allocation of £300,000 from Transport for Greater Manchester (TfGM) for bus stop enhancements within Tameside, and seek approval from Executive Cabinet for £300,000 to be added to the Council's Capital programme for this project to be delivered by the Council.
- (xviii) Approval for the revised funding package required to deliver the Ashton Streetscape MCF scheme as set out in 2.27 of this report. This revision does not require any additional funding from the Council's Capital programme.
- (xix) Approval to commit funding from the existing Sustainable Travel budget for works to the Tame Valley Loop as identified in Sections 3.23-3.29 of this report.
- (xx) The potential changes to the individual Mayor's Challenge Fund schemes funding packages as set out in **Appendix 4** of this report. The revisions, at this stage, are estimates only and are subject to further scheme development and TfGM approval.

Corporate Plan:

The schemes set out in this report support the objectives of the Corporate Plan, in particular the 'Infrastructure and Environment' strand of the Corporate Plan.

Policy Implications:

In line with Policy.

**Financial Implications:
(Authorised by the statutory
Section 151 Officer & Chief
Finance Officer)**

Street Lighting

Investment of £3,600,000 was approved over a 2 year period with annual energy savings of £274,000 forecast from 1 April 2019, based on the then current prices. The assumed level of energy savings have been built into revenue budgets in 2019/20 and 2020/21 and future years.

It should be noted that although the procurement exercise for the lanterns is complete there are 14 different types of lanterns which could be use dependent on site design parameters. The cost difference between the least expensive and the most expensive lantern is £138 per lantern, this could have a significant bearing on the scheme costs and will only be known once all the lighting designs are complete. A further variable to the overall scheme costs is the necessity to replace any lamp columns that are defective; this can only be assessed via a visual and structural test prior to lantern installation. The cost of 1 replacement lamp column is £1,200 and, based on column failure rates experienced to date it is estimated that around 5% (approximately 350 columns) will need replacing. Contingency was allowed within the lantern replacement component of the project for such an eventuality. At this stage of the project, it is anticipated that the overall scheme will be completed within the available budget.

Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

Due to COVID related delays, work on site commenced on 2 October 2020 with expected completion in August 2021. A structural inspection of the condition of the steeple is to take place in November 2020 and any costs arising from repair work to the steeple will be funded by the contingency currently held within the allocated budget. The projected completion and handover date is

now 31 August 2021. Currently £177k has been spent on the project with 50% of the remaining £2,323,000 being spent this financial year 2020/2021 and the other 50% during 2021/2022

Drainage / Structural Inlets

The Council has been awarded £350,000 Department of Transport Funding (to be spent in coordination with TMBC £50,000 funding) to deliver a £400,000 programme of highway drainage improvements works. The DfT funding has to be spent in the 2020/21 financial year. These works are specifically to replace carriageway road gullies in the Droylsden and Hattersley area where historically substandard road gullies require upgrading. Due to the prescriptive nature of the funding it should not be considered a replacement to the corporately funded drainage programme. Accordingly the remaining works on the inlet structures programme will be delivered in spring / summer 2021 to ensure we fully utilise the DfT grant funding this financial year in line with grant conditions.

COVID Safer Streets

In addition to the Emergency Active Travel Fund the Greater Manchester Mayor's Office initially committed £500,000 to each local authority from top-slicing funding from the existing MCF allocation to enable fast access to funds based on simple Covid-19 emergency response criteria. It is envisaged that any residual funding remaining will be returned to TfGM in line with grant conditions.

Mayor's Cycling and Walking Challenge Fund Programme (MCF)

A revised cost estimate has been submitted to TfGM to inform of the revised costs, which have increased significantly since the Programme Entry submission. The increased costs largely relate to design changes since the original submission was approved, in principle, in June 2019. Estimated scheme costs now total £9.775m. This together with proposed funding sources are outlined in Table 3, Section 3.8 of this report.

Corporate Capital Programme / Affordability

The Council's existing approved capital programme as at September 2020 was £82.2m, with a further £2.985m of earmarked schemes expected to be approved. These schemes will require capital receipts of £8m from a forecast total of £15.3m based on the disposals approved in September 2020. Earmarked schemes currently not reflected in the figures above total £44.9m, with a forecast £33.2m of corporate funding from capital receipts needed to finance these schemes. Assuming that the planned disposals proceed there is a forecast balance of £7.343m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

As Members will know this is an overview report to enable Members to scrutinise the capital works are being undertaken on time and on budget within the agreed risk profile. Each of the projects covered in this report will be subject to its own due diligence, governance and decision making.

Members will note the progress which has been made on a number of the projects detailed in this report but also the delays to others ascribed to the impact of the covid pandemic. As a result robust project management will be more critical than ever to ensure delivery.

In addition Members will be aware of the financial position of a number of these projects and note the comments in the financial implications. It is therefore essential that the project officers ensure the best value for money is obtained on all of the projects.

In particular the financial position seems to be dependent on the disposals programme being progressed. This programme comes under the Growth Directorate and so falls outside the remit of this report but it is critical that the disposals programme is progressed as soon as possible.

Risk Management:

Risk management is covered in **Section 5** of the report.

Background Information:

The background papers relating to this report can be inspected by contacting Lee Holland, Head of Engineering Services



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e-mail: lee.holland@tameside.gov.uk

1. INTRODUCTION

- 1.1 The purpose of this report is to provide information on the Operations and Neighbourhoods 2020/2021 Capital Programme and impacts of the Covid-19 pandemic on a number of projects.

2. APPROVED SCHEMES

Highways: Transport Asset Management Plan (TAMP) and 2020/21

Highway Maintenance Programme

- 2.1 Works programmes have been prioritised with our delivery contractors. The carriageway and footway resurfacing programmes commenced in August 2020 and will run through until mid-December 2020. Any work not completed by that date may recommence in late February 2021 and run until the end of March 2021 as is the usual industry pattern – subject to weather considerations. As works could not take place during the traditional spring / early summer laying period, extra resources have been deployed, however it may be necessary to extend the laying programme into April and May 2021.
- 2.2 Please see **Appendix 1** for a list of schemes to be delivered this financial year and those that will be re-phased into financial year 2021/22.

Flooding: Flood Prevention and Consequential Repairs

- 2.3 Works to Demesne Drive (No1 & No2 screens) and Halton Street, Hyde are now complete.
- 2.4 We have received confirmation that Tameside Metropolitan Borough Council (TMBC) has been awarded £350,000 Department of Transport Funding (DfT) (see Section 4.1).
- 2.5 Please see **Appendix 2** for a list of inlet structure works that will be delivered this financial year and the ones which will be re-phased to the next financial year.

Slope Stability Works

- 2.6 The works at Fairlea, Denton are nearly complete with only the planting aspect of the landscaping works still outstanding, and these will be undertaken in November 2020. The works are anticipated to be within the budget of £350,000.
- 2.7 The Greenside Lane, Droylsden works were rescheduled due to the Covid 19 outbreak. The works have started on site now and the site clearance has exposed an extra length of slope failure which was not apparent at the time of award. The additional length of wall is approximately 2m and we have undertaken a 'value engineering' exercise with the contractor to mitigate any additional costs to the scheme. The works started on 29 June 2020 and are anticipated to be completed in December 2020.

Repair and Restoration of Cemetery Boundary Walls

- 2.8 The approved scheme of £260,000 continues to progress with further works being completed at Dukinfield Cemetery, the fifth of the five earmarked for the more urgent wall repairs. The total spend on the boundary walls as at 31 March 2020 is £135,000 leaving a budget in 2020/21 of £125,000. To date £43,000 has been spent at Dukinfield Cemetery. Funding is now being channelled into the completion of additional repairs to medium and low priority wall repairs that still remain on this and other sites. Additional minor repairs to fences and gates will also have to be included in the boundary wall repairs at the remaining sites.

Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

- 2.9 £2,500,000 was earmarked in the capital programme to fund this project. This scheme was marked as business critical and was approved by Executive Cabinet on the 24 October 2018.

- 2.10 Whilst works were scheduled to commence in March 2020, the Covid 19 pandemic affected Bereavement Services across Greater Manchester. The cremator contractors were inundated with providing help and critical support to deal with breakdowns (etc.) across sites around the country to enable crematoria to cope with the demand of cremations. As a result, the project to start removing existing cremators as a part of this capital project was not tenable. An additional stand-alone cremator was sourced to deal with the effects of the pandemic and this additional cremator is now going through its commissioning stage. Regular cremation had already taken place using this cremator.
- 2.11 The original scheme was due to complete on the 5 February 2021 with the reduced number of cremators during the installation period October/November 2020 ahead of the traditionally busy Christmas period.
- 2.12 Following a period of pause due to COVID 19 the commencement of the project was tabled for a start date of 14 September 2020 with completion on 13 July 2021. This programme involved the removal and replacement of cremators during the generally busy Christmas period and into the New Year.
- 2.13 The risk against delaying the start as per the first option with the potential of cremators failing, downtime and costs have had to be balanced against the risk of reduced capacity as in the second option, during the busiest period. In order to mitigate these risks in both options, the site will still have the temporary cremator available to use during the main project works.
- 2.14 Due to the delay in starting the refurbishment of the cremators there has had to be a re-phasing of the project.
- 2.15 As a result, work on site commenced on 2 October 2020. Cremator No 1 has already been taken out of service and the crematory is now a construction site with work being carried out seven days a week. Also, a structural inspection of the condition of the steeple is to take place in November 2020 and any costs arising from repair work to the steeple will be taken out of the contingency element of the funding and therefore should still be within the overall anticipated budget. The projected completion and handover date is now 31 August 2021. Currently £177k has been spent on the project with 50% of the remaining £2,323,000 being spent this financial year 2020/2021 and the other 50% during 2021/2022.

Children's' Playgrounds

- 2.16 Children's playgrounds across Tameside are to be improved to help youngsters stay active and healthy. The Capital investment of £600,000 will improve play areas across the borough and ensure they are good quality and safe facilities for children to enjoy. Council officers have audited each play area, including an assessment of equipment, safety surfacing and infrastructure, and the funding will be spent on those playgrounds which need it most. Officers have worked with colleagues in Engineering Services and the first phase of playground works commenced on 9 November 2020 with the replacement of safety surfacing at Ryecroft Hall. STAR are due to send out an Expression of Interest form for the supply and installation of play equipment in November 2020 – this will form Phase 2 of the project. Phase 3, which are the infrastructure improvements, will commence in February 2021.

Ashton Town Centre Public Realm Project

Programme Update

- 2.17 As a result of Covid 19 the Ashton Town Centre Public Realm project was temporarily paused, in line with Government guidance, resulting in a delay in the delivery of the next phase of the public realm works.
- 2.18 **Appendix 3** provides details of the completed public realm zones in green. The four zones coloured in blue and the one zone coloured in orange require completing.

- 2.19 The public realm programme has been rescheduled and the work to procure materials in order to complete works on Wellington Road in front of Clarendon College - zone 4 is now underway.
- 2.20 Subject to availability and material delivery timescales it is anticipated that works could potentially start in February 2021 with a completion date of August 2021. However, it should be noted that due to the most recent lockdown announcements, both here and abroad, there is currently no certainty on the timescales and availability of materials. The situation will be kept under review and delivery programmes adjusted if necessary.
- 2.21 Delivery of the works to complete the Mayor's Challenge Fund (MCF) scheme on Albion Way – zone 5 - is the next key priority due to funding time constraints. Work is ongoing with TfGM to finalise the scheme designs and progress the formal business case appraisal and approval process. Discussions are also ongoing with the funder to ensure that the availability of the MCF and Growth Deal funding is not at risk due to delays in securing final approval prior to moving to the delivery phase in line with current funding timescales.
- 2.22 The timing of all other outstanding public realm works (zones 1, 2 and 3) are directly related to any potential redevelopment plans for Ashton Town Hall. A delivery programme will be produced once there is greater clarity on future plans in order to minimise abortive work and further disruption to the town centre

Budget

- 2.23 A review of all the remaining public realm works, as shown in **Appendix 3**, has been undertaken and a revised estimated cost to complete produced.
- 2.24 It is anticipated that the projected estimated cost, to complete all remaining works in zones 1, 2, 3 and 4, is £3.20 million.
- 2.25 In addition zone 5, which is eligible for external funding from the MCF and Growth Deal programmes, has a current estimated value of £9.77 million.
- 2.26 In summary, the total estimated cost to complete all remaining public realm works in the northern core of Ashton town centre is £12.97 million.
- 2.27 Table 1 provides details of the available public realm budget and the estimated cost to complete the public realm works in zones 1, 2, 3 and 4. This will result in a balance of £1.073 million being available to use as match funding to support the delivery of the MCF Albion Way scheme (section 3.1 – 3.19 of this report).

Table 1

Revised Anticipated Funding Package	Total
Vision Tameside Public Realm Budget	£2.767m
Ashton Town Centre and Civic Square Budget	£1.504m
Total Corporate Funding Available	£4.271m
Estimated cost to complete public realm works in zones 1, 2, 3 and 4	£3.198m
Balance to be used as match funding for MCF Albion Way scheme shown in section 3 of this report (zone 5)	£1.073m

The costs included in Table 1 above are currently high level estimates based on concept designs only. Schemes will continue to be reviewed to ensure that they can be delivered within the current budget envelope.

LED Street Lighting Lanterns

- 2.28 The Executive Cabinet report dated 22 October 2018 outlined the essential evidence and background details in the delivery of this programme. The two year programme is projected to deliver annual energy savings in the region of £274,000 at a cost of £3,600,000. The remaining funding available is £3,500,000. The financial profiling of these works is expected to be £1,046,000 in 2020/21 with the remaining £2,454,000 in year 2021/22.
- 2.29 To assist in the delivery of these works, the Council has engaged the services of STAR Procurement and Bloom Procurement Services to provide specialist expertise and value for money on contracts for both purchase of lanterns and lighting designs. Detailed design works and the ordering of materials (lanterns) has started. The first delivery of the lanterns is due in November 2020, with installation following shortly afterwards.
- 2.30 It should be noted that although the procurement exercise for the lanterns is complete there are a total of 14 different types of lanterns which could be use dependent on site design parameters. The cost difference between the least expensive and the most expensive lantern is £138, this could have a significant bearing on the outturn costs, and this will only be known once all the lighting designs are complete. A further variable to the outturn costs is the necessity to replace any lamp columns that are defective; this can only be assessed via a visual and structural test prior to lantern installation. At this stage of the project, we anticipate the overall scheme to be within budget.

Fleet

- 2.31 A new 7.5ton tipper was required for the removal of fly tipping to replace an existing 3.5ton tipper due to the impact of the workload, specifically for the following reasons:
- Productivity will increase
 - Larger jobs will be cleared in reduced time
 - Fewer tip runs
 - Reduced fuel usage
 - Can be used as a substitute vehicle across the operational service (bulkies, bin deliveries if needed)
- 2.32 The net cost of the vehicle was £41,054. It was funded by the proceeds of the sale of the 3.5 ton and a revenue contribution. The tipper arrived at the end of July 2020 and is now operational.
- 2.33 An Executive Decision taken on the 27 August 2020 gave authorisation for Transport Services to procure two minibuses via a competitive tendering process and recharge service areas an annual rental to cover purchase and borrowing / lease and maintenance costs covering the period of 8 years. Also authorisation was granted to allocate £76,000 to the capital investment (funded from borrowing) and add this to the Council's capital programme.
- 2.34 Approval was also given, via Executive Decision on the 27 August 2020, for the purchase of an additional gully cleansing machine to enable the Council to maintain the highway gully network in line with our service standards and ensure network resilience with regards to the drainage of our highway assets. That the cost of the new machine is met by Engineering Services over an eight year period, via vehicle rental charges issued through Transport Services. The approval given for the purchase of the gully cleansing vehicle at £165k be added to the Council's capital programme and financed from the vehicle and equipment replacement reserve.

3 EXTERNAL GRANTS

Mayor's Cycling and Walking Challenge Fund Programme (MCF)

- 3.1 A recent report to the Council's Executive Cabinet provided details of the Chadwick Dam and Hill Street business case which had been submitted to TfGM for appraisal and approval on the 14 October 2020.
- 3.2 It is anticipated that the outcome of the review will be known at the Greater Manchester Combined Authority meeting on the 11 December 2020. Subject to approval, this means that work could potentially start on site early in 2021. The schemes will be delivered by the Council's in-house delivery team.
- 3.3 Work on the design and development of the 10 remaining MCF schemes is ongoing with the Albion Way scheme being a key priority due to the availability of time limited external funding.
- 3.4 The outline designs for this scheme, which is also one of the zones included within the Ashton Town Centre public realm programme (zone 5), are largely complete following ongoing dialogue and design review with TfGM. Estimated costs are now available.
- 3.5 Work on the outline business case has started. TfGM have requested that a joint business case is submitted to obtain formal approval for both the MCF and the Growth Deal funding. The Growth Deal funding is intended to be presented within the business case as match funding alongside identified funding from the Council's corporate public realm budget.
- 3.6 A proposed revised funding package has been provided to TfGM to flag the revised costs which have increased significantly since the Programme Entry submission. The increased costs largely relate to design changes since the original submission was approved, in principle, in June 2019. The scheme now includes cycle optimised protected signal style junction outside the new Transport Interchange. This was not included in the original designs.
- 3.7 Table 2 provides details of the original funding package submitted as part of the Programme Entry process.

Table 2

Programme Entry Estimated Costs	Match Funding
£3,500,000	£2,595,037

- 3.8 Table 3 provides details of the proposed revised funding package. These costs will be kept under constant review as the scheme is refined. Final costs, which will be submitted as part of the outline business case, will be presented at a future meeting.

Table 3

Indicative Funding Package as at October 2020	
Estimated Cost of Scheme	£9.775m
Balance of Council public realm funding confirmed (per Table 1, Section 2.27)	£1.073m
Integrated Transport Block – confirmed	£0.539m
Growth Deal funding – repurposing of scheme	£0.823m
Revised MCF funding request – unconfirmed	£7.340m

- 3.9 As the Streetscape MCF scheme is over £5m this means that it is classed as a "major" which involves a more rigorous MCF appraisal and approval process. A detailed development programme has been produced in conjunction with TfGM's MCF project team. The current programme indicates that works could start on site in summer 2021 - subject to approval.

The current construction programme is 12 months which takes delivery beyond the MCF funding timeline. This has been reported to the MCF project team for consideration.

- 3.10 Previous reports have summarised details of all schemes which have received Programme Entry approval and the estimated costs of the MCF funding and Match Funding. As Programme Entry submissions were submitted some time ago, based on outline proposals only, there is an expectation that funding packages will be different by the time final business cases are submitted for formal approval.
- 3.11 The high quality provision for walking and cycling, required under the Mayor's Challenge Fund, means that the scheme costs are likely to increase. This means that additional funding may be required at final business case and this will be subject to MCF approval.
- 3.12 **Appendix 4** of this report provides the original Programme Entry costs and the latest estimated cost for each MCF scheme. The Council is currently anticipating that match funding will be required for the MCF Albion Way scheme only and the potential funding package is detailed in Sections 3.1 – 3.19 of this report. The funding package for each scheme, will however, need to be fully appraised and approved by TfGM on submission of a business case before each funding package can be formally approved. Details of revised funding packages will be presented at future meetings as schemes continue to be developed and costs are confirmed.

Emergency Active Travel Funding

- 3.13 The Council has received confirmation that an allocation of £400,000 has been awarded following the submission of an Emergency Active Travel Fund (Tranche 1). This funding has been ring fenced to deliver a pop up cycle lane on Lord Sheldon Way / A635 to the Manchester City Centre boundary.
- 3.14 Phase 1 of the works on Lord Sheldon Way are complete. Phase 2 works, which involves the introduction of measures on the west bound carriageway of the A635 / Manchester Road, will be on site by the end of November. Phase 3 works, which involves the introduction of measures on the east bound carriageway of the A635 / Manchester Road, have currently been paused whilst discussions are ongoing to determine if the proposed works are eligible for the EATF Tranche 1 funding.
- 3.15 The implementation of experimental Quiet Street schemes on Currier Lane in Ashton and Stamford Drive in Stalybridge was completed in October 2020. These schemes, which are currently out to consultation until the 16 November, have generally received positive feedback from residents.
- 3.16 Early indications are that the Council will be allocated £985,000 from Tranche 2 if GM receives its full allocation from DfT. This comprises of four schemes - upgrading of existing cycle lanes, pop-up cycle lanes along Dowson Rd and Stockport Rd, Hyde, interventions along Stamford St Central, Ashton and £300,000 for the reallocation of road space along strategic routes. The formal decision, which was originally expected at the end of August 2020, has not yet been received. Schemes approved in Tranche 2 were originally expected to be complete by March 2021 at the latest.
- 3.17 In addition to the Emergency Active Travel Fund the Greater Manchester Mayor's Office initially committed £500,000 to each local authority from top-slicing funding from the existing MCF allocation to enable fast access to funds based on simple Covid-19 emergency response criteria.
- 3.18 Table 4 below provides a summary of the COVID funding secured to date relating to the walking and cycling agenda. The table also provides details of the funds spent as at the end of October 2020.

Table 4

Programme	Funding Awarded	Amount Spent as at end October 2020
EATF Tranche 1	£400,000	£176,000
MCF Covid	£500,000	£109,000

- 3.19 Monthly monitoring reports are being submitted to TfGM detailing progress and projected spend against the eligibility criteria. Any residue funding, which cannot be spent on eligible works, within the funding timescales will be returned to TfGM.

Highways England – Designated Funds Scheme

- 3.20 Since the last report the main focus has been to complete site visits, commence the Walking, Cycling and Horse Riding Assessment and Review (WCHAR) process, verify the preferred route in more detail and liaise with the Mottram Bypass delivery team to improve coordination between these two schemes.
- 3.21 The preferred route will be finalised and shared internally at the end of November 2020. An Options Report and the Outline Design will be finalised in December 2020 / January 2021. A workshop with Highway England is being planned for January 2021.
- 3.22 In the last report it was highlighted that Highways England’s bidding process has changed meaning that funds are only available within each financial year. This scheme has currently been allocated funds, this financial year, for feasibility and design only. Construction will be subject to Highways England’s approval of the design and a subsequent bid for construction funding.

Places to Ride – Tame Valley Loop (TVL)

- 3.23 Tameside is well placed as a destination for outdoor activities. Good access to greenspace, a variety of active groups, great facilities and a strong volunteering community mean outdoor activity is already prominent. With a number of high profile events taking place within the borough such as the Tour of Tameside and the Tour de Manc, we can capitalise on the borough’s existing strengths and further push Tameside as a destination for outdoor physical activity. Bringing together events, places and opportunities like the Tame Valley loop under one umbrella campaign brand we can effectively promote Tameside as an outdoor recreation destination that would improve the health and wellbeing of residents, boost the area’s economy and increase the regional and national profile of the borough.
- 3.24 An expression of interest for funding has been submitted on the 3 November 2020 to ‘*Places to Ride*’. This funding has been made available through British Cycling with the express aim of delivering cycling facilities that provide safe, traffic-free environments for any cyclist of any ability to participate, train, compete and have fun whilst riding a bike. The proposed scheme is to formalise, promote and improve (where necessary) existing tracks around Stalybridge and Mossley known as the Tame Valley Loop (TVL).
- 3.25 The TVL provides a 28km looped mountain bike route (with shorter variants available for families or less confident cyclists). It is expected that a decision will be reached by the Places to Ride fund by Christmas with any approved funding to be spent by the end of the 2020/2021 financial year.
- 3.26 The proposed works include signage, information boards, website work, mapping and the public work station / tools.
- 3.27 The total estimated cost for these measures is £27,500. However not all elements of the scheme are eligible for grant funding (such as maintenance and improvement to the surface of the existing track). The following proposed financial breakdown has been submitted as part of the expression of interest:

Table 5

Total Cost of Works	£27,500
Places to Ride contribution (50% of eligible costs)	£9,750
TMBC contribution (50% of eligible costs)	£9,750
TMBC contribution of non-eligible works	£8,000
Balance	£0

3.28 The Council's total contribution towards this scheme is estimated as £17,750. These costs can be met from the Highways Maintenance grant currently uncommitted in the Sustainable Travel budget for 2020/2021.

3.29 If approved, it is anticipated that physical works on the TVL could commence in February 2021 with a formal launch of the route during the Easter holidays.

4 ADDITIONAL GRANT FUNDING

Transport Infrastructure Investment Fund - Highways Maintenance Challenge Fund 2020/21

4.1 Following the Government's announcement regarding infrastructure investment on 30 June 2020 we have been informed that under Tranche 2B of this fund, a joint bid by Bolton MBC and Tameside MBC has been awarded a grant of £1,110,000 (towards a total of £1,135,000). The grant was received in August 2020 through the Transport Infrastructure Investment Fund, which includes the Highways Maintenance Challenge Fund.

4.2 Funding will be paid as grant under Section 31 of the Local Government Act 2003.

4.3 Tameside MBC is the lead authority for this project. The project has two discreet elements one in the Bolton MBC area and for Tameside. The 2020/21 funding is:

Table 6

Element	DfT Funding	LA Funding	Total
Bolton MBC	£760,000	£190,000	£950,000
Tameside MBC	£350,000	£50,000	£400,000
Total	£1,110,000	£240,000	£1,350,000

Tameside's contributory funding of £50,000 will be drawn from existing drainage / flood risk management operational budget.

4.4 Tameside is the lead authority for this combined submission, but the majority of the funding is in respect of a bid by Bolton – as shown above. The funding is for financial year 2020/21, the works element within Tameside will be completed by the end of March 2021. Bolton have indicated that their works are planned for completion before the end of the financial year.

Summary of Works for Tameside

4.5 There are a number of legacy drainage areas in the borough (Droylsden and Hattersley) where gully and drainage connections were constructed in a way that restricts basic cleansing and results in delays when dealing with urgent flooding issues. This is as a result of the design of the gully pots and traps, the depth of the outlet pipes and associated connections. To ensure these gullies can be cleansed regularly and be accessed in urgent situations, we propose to replace them with new gully pots with accessible outlets. In all, Engineering Services have identified c300 units that require replacing.

4.6 The physical works of excavating and replacing the obsolete gully pots has commenced and works will be ongoing during the remainder of the financial year.

Department for Transport – Safer Roads Fund

- 4.7 Tameside and Oldham councils are working closely on a joint scheme to make the A670 safer, which runs in Tameside as Mossley Road, Ashton to Stockport Road, Mossley and to the Oldham boundary and on through Greenfield.
- 4.8 The works to the crossing are substantially complete leaving only the introduction of the variable messaging signs.
- 4.9 The funding for the scheme lies with Oldham Council as the major partner and all funding claims are to be addressed to Oldham.
- 4.10 The works on this scheme will be completed within this financial year. This has been agreed with Oldham Council and the money will remain in their control until Tameside Council make financial submissions to Oldham MBC to release the money.

Growth Deal 3 Funding – Bus Stop Passenger Access Enhancements

- 4.11 The Council has received confirmation from TfGM that an allocation of £300,000 has been awarded for the enhancement of approximately 50 bus stops within Tameside. These works will involve the provision of new surfacing and the raising of the bus stop platforms to assist users boarding and alighting buses.
- 4.12 The Council has been approached by TfGM to ascertain if we can deliver the works, in terms of design and construction, using our own Engineering Services.
- 4.13 There is current capacity within Engineering Services to undertake the works and to meet the deadline for delivery of 31 March 2021. The service has successfully undertaken identical works on behalf of TfGM previously.
- 4.14 A funding agreement has been provided and is currently with Legal officers for comment.
- 4.15 The works are 100% grant funded by TfGM as part of the Growth Deal 3 funding package.

5 RISK MANAGEMENT

- 5.1 The table below provides a summary of the high risks associated with the delivery of the Operations and Neighbourhoods Capital Programme. The table also provides a summary of mitigating actions in order to minimise risk.

Risks	Mitigating Actions
1. Failure to implement the proposed Capital programme will prevent the appropriate allocation of resources by the Authority.	A robust programme of works will be developed to ensure that the objectives underpinning the Department for Transport and other funding allocations will be met and at the same time meet the objectives contained in Tameside's Community Strategy.
2. Inclement weather preventing commencement and completion of schemes.	A comprehensive and realistic programme of works will be agreed between partners to ensure completion by approved dates. However, should the programme not be achieved it may be necessary to arrange for any outstanding financial resources to be transferred into the following financial year.

<p>3. Due to the most recent lock down announcements, both here and abroad, there is currently no certainty on the delivery timescales and availability of materials.</p>	<p>Procurement processes will start earlier than normal and the situation will be kept under review and delivery programmes adjusted if necessary.</p> <p>Whilst the Council's Operation and Services and external contractors have access to many material suppliers, shortages of materials or delays in delivery may necessitate alternatives to be sourced or approval will be sought to carry forward the project into the following year.</p>
<p>4. Statutory procedures linked to certain schemes could delay implementation.</p>	<p>Should it be necessary approval will be sought to carry over the project into the following year for completion.</p>
<p>5. Failure to deliver schemes funded by external grants will impact on the future success of bids.</p>	<p>External consultancy support commissioned to increase design and business case capacity thereby helping to accelerate the development and delivery of the MCF schemes. Schemes which are currently projected to be completed beyond the funding timescales are being flagged with TfGM to determine opportunities to accelerate approval processes or extend the funding deadline.</p> <p>The Council has requested written confirmation, from funders, that grant can be carry forward beyond the original funding timescales.</p> <p>New working group established, involving colleagues from the across the Council, working on walking and cycling initiatives. Joint Delivery plans being developed to secure the MCF activation funding to ensure that there is a coordinated approach to the development and delivery of active travel initiatives.</p>
<p>6. Failure to successfully secure Emergency Active Travel funding.</p>	<p>If no action is taken and people return to their cars in great numbers as the lockdown eases, we will quickly face congestion and air quality issues which will exacerbate the suffering of those most susceptible to the Covid-19 virus.</p>

6 RECOMMENDATIONS

6.1 As set out on the front of this report.

APPENDIX 1

APPENDIX 1				
2020/21 Highways Planned Maintenance Works				
All works planned to be completed in 2020 with the exception of ones			greyed out	
Town	Road	Town / Ward	From - To	Work Type
Ashton				
	Bentinck Street	St. Peters	Katherine Street to Old Street	Carriageway Resurfacing
	Broadbent Avenue	Ashton - Hurst	Smallshaw Lane to Broadoak Road	Carriageway Resurfacing
	Burlington Street	St. Peters	LC 20 to Whitecroft Lighting	Carriageway Resurfacing
	Chippendale Place	Ashton - St Michael's	Hadfield Crescent to End	Carriageway Resurfacing
	Derby Road	Ashton - St Michael's	Neal Avenue to Beaufort Road	Carriageway Resurfacing
	Everest Avenue	Ashton - Waterloo	Vicarage Road to End	Footway Resurfacing
	Garden Walk	Ashton - St Michael's	22 to 40 Parry Walk	Footway Resurfacing
	Grange Park Avenue	Ashton - Hurst	Weymouth Road to End	Footway Resurfacing
	Grove Street	Ashton - Waterloo	Newmarket Road to End	Footway Resurfacing
	Groewood Close	Ashton - Waterloo	Grove Street to End	Carriageway Resurfacing
	Groewood Close	Ashton - Waterloo	Grove Street to End	Footway Resurfacing
	Hadfield Crescent	Ashton - St Michael's	Leech Avenue to End	Carriageway Resurfacing
	Hillary Avenue	Ashton - Waterloo	Vicarage Road to End	Footway Resurfacing
	Hunt Avenue	Ashton - Waterloo	Vicarage Road to End	Footway Resurfacing
	Hurst Hall Drive	Ashton - St Michael's	Palace Road to End	Carriageway Resurfacing
	Katherine Street	St. Peters	Cavendish Street to The Arcades	Carriageway Resurfacing
	Knowle Avenue	Ashton - Waterloo	Taunton Road to Richmond Street	Footway Resurfacing
	Ladbroke Road	St. Peters	Smallshaw Lane to Broadoak Road	Carriageway Resurfacing
	Ladysmith Road	Ashton - Hurst	Old Road to End	Footway Resurfacing
	Lyndhurst Avenue	Ashton - Hurst	Broadoak Road to Waterloo Road	Carriageway Resurfacing

	Lytham Close	Ashton - Hurst	Gorse Way to O/S 10	Carriageway Resurfacing
	Mallory Avenue	Ashton - Waterloo	Vicarage Road to End	Footway Resurfacing
	Marne Avenue	Ashton - Hurst	Ladysmith Road to End	Footway Resurfacing
	Mossley Road	Ashton - Hurst	Luzley Road to Kingsley Close	Carriageway Resurfacing
	Norman Road	Ashton - Hurst	Broadoak Rd to O/S 1	Carriageway Resurfacing
	Oakfold Avenue	Ashton - Hurst	Broadoak Road to Broadbent Avenue	Carriageway Resurfacing
	Old Road	Ashton - Hurst	Hazlehurst Road to Mossley Road	Carriageway Resurfacing
	Pavilion Drive	Ashton - St Michael's	Kings Road to End	Carriageway Resurfacing
	Penrith Avenue	Ashton - Waterloo	Downing Street to End	Carriageway Resurfacing
	Peterborough Close	Ashton - Hurst	Brecon Crescent to End	Carriageway Resurfacing
	Rowley Street	Ashton - Hurst	Kings Road to Smallshaw Lane	Footway Resurfacing
	Rushmere	Ashton - Hurst	The Mere to Cul de Sac	Carriageway Resurfacing
	Smallshaw Lane	St. Peters	Henrietta Street to Ladbrooke Road	Carriageway Resurfacing
	Southwell Gardens	Ashton - Hurst	Glendon Crescent to End	Carriageway Resurfacing
	St Asaphs Drive	Ashton - Hurst	Brecon Crescent to End	Carriageway Resurfacing
	Stockport Road	St. Peters	South Street to Cambridge Street	Carriageway Resurfacing
	Tensing Avenue	Ashton - Waterloo	Vicarage Road to End	Footway Resurfacing
	Timperley Road	Ashton - Hurst	Alt Road to Hartshead Road	Carriageway Resurfacing
	Tiverton Place	Ashton - Waterloo	No 20 to 41 and R/O 42 to 47	Footway Resurfacing
	Trafalgar Street	St. Peters	Pottinger St to 218/219 and Hamilton St to Portugal St	Carriageway Resurfacing
	Vicarage Road	Ashton - Waterloo	Wilshaw Lane to Cranbourne Road	Carriageway Resurfacing
Audenshaw				
	Booth Road	Audenshaw	Manchester Road to Fairway View	Carriageway Resurfacing
	Clarendon Road	Audenshaw	Audenshaw Road to St Annes School	Carriageway Resurfacing
	Edward Street	Audenshaw	Ash Street to End	Carriageway Resurfacing

	Parkdale Avenue	Audenshaw	Woodbridge Avenue to End	Carriageway Resurfacing
	Mansfield Avenue	Aud/Denton-North-East	Taylor Lane to Corporation Road	Carriageway Resurfacing
	Sidmouth Street	Audenshaw	Lumb Lane to Audenshaw Road	Footway Resurfacing
Denton				
	Mancunian Road	Denton - South	Lancaster Road to Two Trees Lane	Carriageway Resurfacing
	Mansfield Avenue	Denton-North-East/Aud	Taylor Lane to Corporation Road	Carriageway Resurfacing
	Mansfield Close	Denton-North-East	Mansfield Avenue to End	Carriageway Resurfacing
	Mansfield Crescent	Denton-North-East	Mansfield Avenue to End	Carriageway Resurfacing
	Foxhall Road	Denton-North-East	Sections	Footway Resurfacing
	Langdale Close	Denton - South	Scott Road to End	Carriageway Resurfacing
	Low Wood Road	Denton - West	Sections in Turning Head	Footway Resurfacing
	Mill Lane	Denton - South	Two Trees Lane to Flemish Road	Carriageway Resurfacing
	Pendle Road	Denton - South	Sections	Footway Resurfacing
	Scott Road	Denton - South	Stockport Road to End	Carriageway Resurfacing
	Southern Close	Denton - South	Wakeling Road to End	Carriageway Resurfacing
	Wakeling Road	Denton - South	Stockport Road to Cemetery Road	Carriageway Resurfacing
	Windmill Lane	Denton - West	Orbital Way to LC No7 Nr Rose Hill	Carriageway Resurfacing
	Wordsworth Road	Denton - South	Sections	Footway Resurfacing
Droylsden				
	Chestnut Avenue	Droylsden - West	Greenside Lane to Lowfield Avenue	Carriageway Resurfacing
	Clock House Avenue	Droylsden - West	Greenside Lane to Collingwood Avenue	Carriageway Resurfacing
	Collingwood Avenue	Droylsden - West	Clock House Avenue to Summerfield Avenue	Carriageway Resurfacing
	Greenside Lane	Droylsden - West	Briarwood Avenue to L.Col No 51 (Clock House View)	Carriageway Resurfacing
	Lowfield Avenue	Droylsden - West	Parvet Avenue to Greenside Lane	Carriageway Resurfacing
	Manor Road	Droylsden - West	Lewis Road to Scott Road	Carriageway Resurfacing

	Masefield Road	Droylsden - West	Scott Road to Taylor Street	Footway Resurfacing
	St. Kildas Avenue	Droylsden - West	Parvet Avenue to Lowfield Avenue	Carriageway Resurfacing
	St. Martins Close	Droylsden - West	Greenside Lane to End	Carriageway Resurfacing
	Summerfield Avenue	Droylsden - West	Collingwood Avenue to End	Carriageway Resurfacing
	Sunnybank Road	Droylsden - West	Manchester Road to Manor Road	Carriageway Resurfacing
	Sunnyside Road	Droylsden - West	No 25 to Clough Road	Carriageway Resurfacing
	Tideswell Road	Droylsden - West	Rutland Road to End	Footway Resurfacing
Dukinfield				
	Astley Street	Dukinfield	Globe Square to Platt Street	Carriageway Resurfacing
	Astley Street	Dukinfield	Charles Street to Fifth Avenue (Inc Roundabout surface)	Carriageway Resurfacing
	Beech Grove	Dukinfield/Stalybridge	Maple Avenue to End	Carriageway Resurfacing
	Brice Street	Dukinfield	Hope Street to Chapel Street	Carriageway Resurfacing
	Cedar Grove	Dukinfield/Stalybridge	Fir Tree Crescent to End	Footway Resurfacing
	Crescent Road	Dukinfield	Wharf Street to Bow Street	Carriageway Resurfacing
	Guildford Road	Dukinfield/Stalybridge	Salisbury Drive to Lyne Edge Road	Footway Resurfacing
	Hawthorn Drive	Dukinfield/Stalybridge	Laburnum Avenue to Quarry Street	Carriageway Resurfacing
	Hope Street	Dukinfield	Underwood Street to Railway Street	Carriageway Resurfacing
	King Street	Dukinfield	No 205 Junc Pickford Lane to Chapel Street (TH side)	Carriageway Resurfacing
	Laburnum Avenue	Dukinfield/Stalybridge	Fir Tree Crescent to Lord Street	Carriageway Resurfacing
	Laycock Drive	Dukinfield/Stalybridge	Yew Tree Lane to End	Footway Resurfacing
	Lime Street	Dukinfield	Nicholson Square to End	Carriageway Resurfacing
	Maple Avenue	Dukinfield/Stalybridge	Quarry Rise to Laburnum Avenue	Carriageway Resurfacing
	Salisbury Drive	Dukinfield/Stalybridge	Yew Tree Lane to Gloucester Rise	Carriageway Resurfacing
	Salisbury Drive	Dukinfield/Stalybridge	Fir Tree Lane to Guildford Road	Footway Resurfacing

	Tennyson Avenue	Dukinfield/Stalybridge	Yew Tree Lane to Tennyson Avenue	Footway Resurfacing
	Underwood Street	Dukinfield	Chapel Street to Nicholson Square	Carriageway Resurfacing
<u>Longdendale</u>				
	Chambers Court	Longdendale	Longdale Drive to End	Carriageway Resurfacing
	Hattersley Road East	Longdendale/Hyde-Godley	Awburn Road to Fields Farm Road	Carriageway Resurfacing
	John Kennedy Road	Longdendale	Hyde Road to Ashworth Lane	Carriageway Resurfacing
	Old Road	Longdendale	Mottram Road to Roe Cross Road	Carriageway Resurfacing
	Roe Cross Green	Longdendale	Old Road to End	Carriageway Resurfacing
Hyde				
	Apethorn Lane	Hyde - Werneth	Sections TBC	Footway Resurfacing
	Back Bower Lane	Hyde - Godley	Grange Road South to Stockport Road	Carriageway Resurfacing
	Bearswood Close	Hyde Godley	Grange Road to End	Footway Resurfacing
	Cartwright Street	Hyde - Newton	Talbot Road to Victoria Street	Carriageway Resurfacing
	Coombes Avenue	Hyde - Godley	Grange Road to End	Carriageway Resurfacing
	Coombes Avenue	Hyde - Godley	Grange Road to End	Footway Resurfacing
	Critchley Close	Hyde - Godley	Coombes Ave to End	Carriageway Resurfacing
	Critchley Close	Hyde - Godley	Coombes Ave to End	Footway Resurfacing
	Donald Avenue	Hyde - Godley	Grange Road to End	Carriageway Resurfacing
	Donald Avenue	Hyde - Godley	Grange Road to End	Footway Resurfacing
	Elmswood Drive	Hyde - Godley	Rowanswood Drive to Sheringham Drive	Carriageway Resurfacing
	Enfield Street	Hyde - Werneth	Full Length	Carriageway Resurfacing
	Firwood Drive	Hyde - Godley	Rowanswood Drive to Sheringham Drive	Carriageway Resurfacing
	Garden Street	Hyde - Newton	Ashton Road to Hallbottom Street	Carriageway Resurfacing
	Grange Close	Hyde - Godley	The Grange to End	Carriageway Resurfacing
	Grange Close	Hyde - Godley	The Grange to End	Footway Resurfacing

	Grange Road South	Hyde - Godley	The Grange to Allen Avenue	Footway Resurfacing
	Great Norbury Street	Hyde - Werneth	Chapel Street to Church Street	Carriageway Resurfacing
	Hattersley Road East	Hyde- Godley/Longdendale	Awburn Road to Fields Farm Road	Carriageway Resurfacing
	Knott Lane	Hyde - Werneth	Stockport Road to King Edward Road	Footway Resurfacing
	Mottram Road	Hyde - Godley	Station Road to Vinery Way	Carriageway Resurfacing
	Peel Street	Hyde - Godley	Grange Road to Stockport Road	Footway Resurfacing
	Ralph Avenue	Hyde - Werneth	School Lane to No 10	Carriageway Resurfacing
	School Lane	Hyde - Werneth	Stockport Road to King Edward Road	Carriageway Resurfacing
	Sheringham Drive	Hyde - Godley	Rowanswood Drive to End	Carriageway Resurfacing
	Talbot Road	Hyde - Newton	Mill Street to Ashton Road	Carriageway Resurfacing
	The Grange	Hyde - Godley	Grange Road to Grange Road South	Carriageway Resurfacing
	The Grange	Hyde - Godley	Grange Road to Grange Road South	Footway Resurfacing
	Waverley Road	Hyde - Werneth	Dowson Road to No 111 Waverley Road	Carriageway Resurfacing
Mossley				
	Brackenhurst Avenue	Mossley	Moorside Road to End	Footway Resurfacing
	Bury Street	Mossley	Egmont Street to Stanhope Street	Carriageway Resurfacing
	Carrhill Road	Mossley	Roughtown Road to Stockport Road	Carriageway Resurfacing
	Crown Hill	Mossley	Cheshire Street to Queensway	Carriageway Resurfacing
	Egmont Street	Mossley	Manchester Road to Staley Road	Carriageway Resurfacing
	Gorse Avenue	Mossley	Moorside Road to End	Footway Resurfacing
	Heatherside Avenue	Mossley	Moorside Road to End	Footway Resurfacing
	Huddersfield Road	Mossley	Lower Hey Lane to Oldham Boundary	Carriageway Resurfacing
	Manchester Road	Mossley	Three Counties Road to Portman Street	Carriageway Resurfacing
	Stanhope Street	Mossley	Manchester Road to Egmont Street	Carriageway Resurfacing

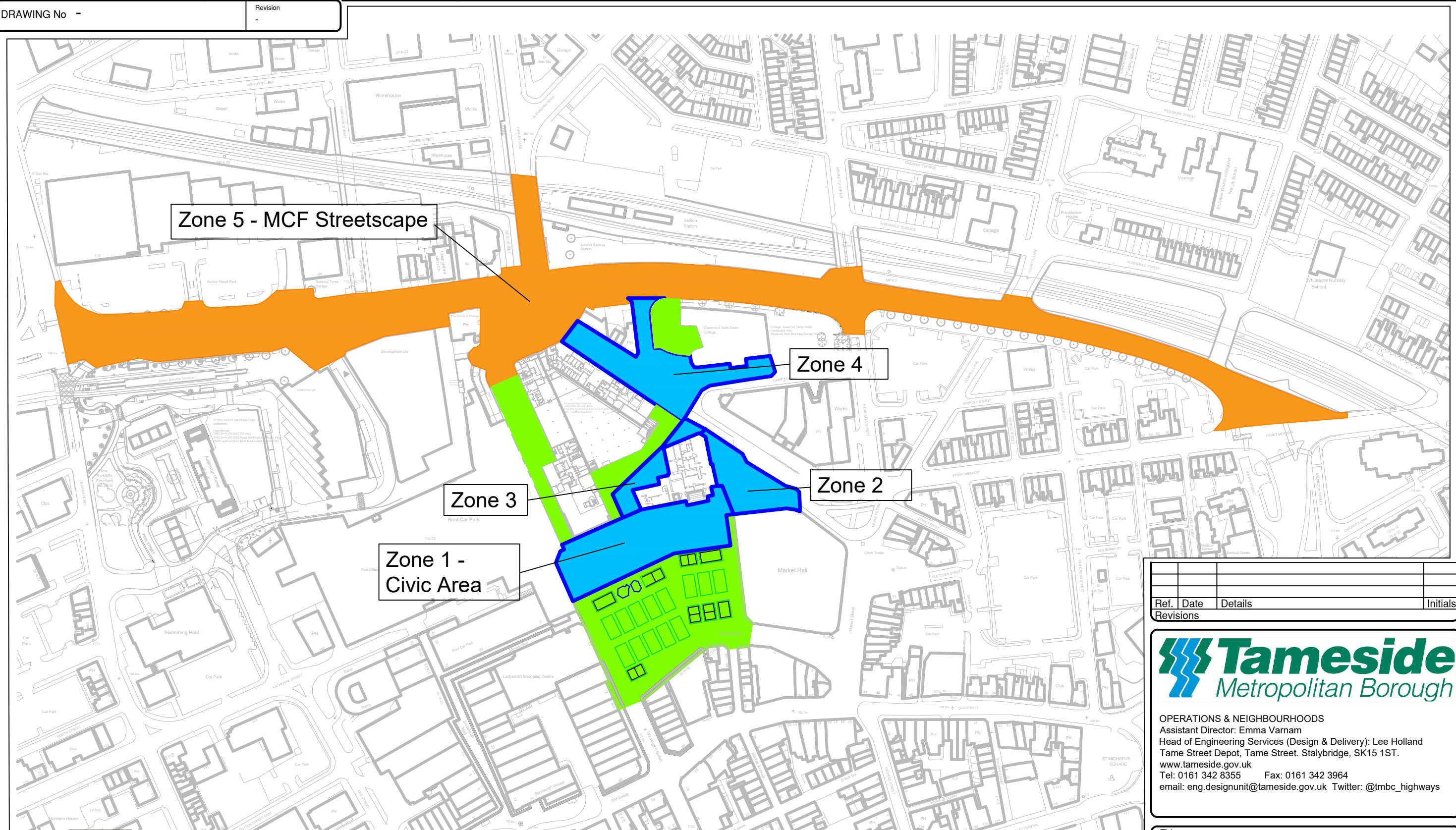
Stalybridge				
	Bower Gardens	Stalybridge - South	Hunters Court to End	Footway Resurfacing
	Burnside	Stalybridge - South	Linden Road to Mottram Road	Footway Resurfacing
	Burnside Close	Stalybridge - South	Burnside to End	Footway Resurfacing
	Crantock Drive	Stalybridge - South	Brushes Road to Fistral Crescent	Carriageway Resurfacing
	Delamere Close	Stalybridge - North	Moorgate Drive to End	Footway Resurfacing
	Demesne Close	Stalybridge - South	Demesne Drive to Demesne Crescent	Carriageway Resurfacing
	Demesne Crescent	Stalybridge - South	Illingworth Ave to end	Carriageway Resurfacing
	Dovebrook Close	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Elms Road	Stalybridge - South	Brushes Road to Grafton Street	Carriageway Resurfacing
	Fawns Keep	Stalybridge - South	Wildbank Chase to End	Footway Resurfacing
	Fieldsend Close	Stalybridge - South	Haycock Close to End	Footway Resurfacing
	Fistral Crescent	Stalybridge - South	Newlyn Avenue to Crantock Drive	Carriageway Resurfacing
	Grizedale Close	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Haycock Close	Stalybridge - South	Wheatfield to Fieldsend Close	Footway Resurfacing
	Hereford Way	Stalybridge - South	Mottram Old Road to End	Footway Resurfacing
	High Bank Avenue	Stalybridge - South	Woodlands Road to Burnside	Footway Resurfacing
	Hunters Court	Stalybridge - South	Hereford Way to End	Footway Resurfacing
	Illingworth Avenue	Stalybridge - South	No 20 to Demesne Drive	Carriageway Resurfacing
	Larkwood Close	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Linden Road	Stalybridge - South	Woodlands Road to Mottram Old Road	Footway Resurfacing
	Moorfield Avenue	Stalybridge - South	Woodlands Road to Burnside	Footway Resurfacing
	Moorgate Drive	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Moorgate Road	Stalybridge - North	Buckton Vale Road to Moorgate Drive	Footway Resurfacing
	Mottram Old Road	Stalybridge - South	Stocks Lane to Mottram Road	Footway Resurfacing
	Newlyn Avenue	Stalybridge - South	Fistral Crescent to Crantock Drive	Carriageway Resurfacing

	Poplars Road	Stalybridge - South	Brushes Road to Elms Road	Carriageway Resurfacing
	Puffingate Close	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Rookery Close	Stalybridge - South	Stalyhill Road to End	Footway Resurfacing
	Sparrowfield Close	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Stocks Lane	Stalybridge - South	Mottram Road to Mottram Old Road	Footway Resurfacing
	Swallow Close	Stalybridge - North	Moorgate Road to End	Footway Resurfacing
	Thistle Close	Stalybridge - South	Stalyhill Road to End	Footway Resurfacing
	Wakefield Road	Stalybridge - North	No 96. (L.Col No 19) to Blandford Street	Carriageway Resurfacing
	Wildbank Chase	Stalybridge - South	Broadacre Road to End	Footway Resurfacing
	Woodlands Close	Stalybridge - South	Woodlands Road to End	Footway Resurfacing
	Woodlands Road	Stalybridge - South	Mottram Road to Burnside	Footway Resurfacing

Appendix 2 – Inlet Structure Works

Inlet Name	Town	Status
Demesne Drive 1	Stalybridge	Substantially Complete
Demesne Drive 2	Stalybridge	Substantially Complete
Mottram Old Road	Stalybridge	Rephased to 2021/22
Micklehurst Road 1	Mossley	Substantially Complete
Micklehurst Road 2	Mossley	Substantially Complete
Halton Street	Hyde	Substantially Complete
Gower Road	Hyde	Rephased to 2021/22
Store Street	Ashton-under-Lyne	Substantially Complete
Ney Street	Ashton-under-Lyne	Substantially Complete
Cartwright Street	Hyde	Substantially Complete

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Zone 5 - MCF Streetscape

Zone 4

Zone 2

Zone 3

Zone 1 - Civic Area



MCF Zone - Streetscape (works not started). MCF/Growth Deal Funding Approved in Principle. Council Funding Secured.



Other Public Realm Zones - works not yet completed. Funding Secured



Public Realm Zones - Completed

Ref.	Date	Details	Initials
Revisions			



OPERATIONS & NEIGHBOURHOODS
 Assistant Director: Emma Varnam
 Head of Engineering Services (Design & Delivery): Lee Holland
 Tame Street Depot, Tame Street, Stalybridge, SK15 1ST.
 www.tameside.gov.uk
 Tel: 0161 342 8355 Fax: 0161 342 3964
 email: eng.designunit@tameside.gov.uk Twitter: @tmbc_highways

Title
 Ashton Public Realm Works
 Zoning Plan
 -
 -

Scale	Drawn	Checked	Scheme ID
NTS @ A3	AV	-	-
	Date	Date	Drawing Status
	Nov 2020	-	-

DRAWING No.	Public Realm Zones	Revision	-
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Appendix 4 - The GM Mayor's Cycling and Walking Challenge Fund (MCF)

Tameside Council's Approved Programme Entry Schemes and Projected Estimated Costs (subject to approval)

Scheme Ref.	Tranche No.	Scheme Name	Town(s)	Scheme Description	MCF Funding Approved at Programme Entry £	Match Funding Approved at Programme Entry £	MCF Funding (Estimated Costs November 2020 – subject to approval) £	Match Funding (Estimated at November 2020 – subject to approval)
006	1	Hill Street to Trafalgar Square	Ashton-under-Lyne	Contraflow cycle lane, punch through and cycle improvements.	110,000	110,000	326,274	0
007	1	Clarendon Road	Audenshaw	Cycle connectivity and crossing improvements.	1,650	1,650	3,300	0
009	1	Chadwick Dam	Ashton and Stalybridge	Path widening, link to schools and hospital, traffic free route and quiet streets.	75,000	75,000	360,677	0
010	1	Stamford Drive	Stalybridge	Quiet street route (2km) and crossings.	55,000	55,000	110,000	0
020	1	Rayner Lane	Droylsden and Audenshaw	Surface existing footpaths, bridleways and low trafficked roads linking with existing facilities at ends and at Metrolink stop.	137,500	137,500	275,000	0
023	1 merged with T5	Warrington Street	Ashton-under-Lyne	Contraflow, punch through x 2, route through pedestrian area.	7,000	7,000	14,000	0
026	1	Ross Lave Lane	Denton	Improve surface to allow use for commuters. Crosses M60 and avoids use of Windmill Lane. Part of the TPT and NCN 62.	220,000	220,000	440,000	0
035	4	A57 Crown Point	Denton	Package of measures to improve pedestrian crossing movements. Cycle provision with protected space reduced carriageway widths with fully segregated routes on the A57. Review of vehicle movements to restrict right hand turns.	2,500,000	0	2,500,000	0
001	5	Ashton Streetscape	Ashton-under-Lyne	Streetscape scheme though town (Wellington Road / Albion Way). Segregated cycle facilities and improved pedestrian access.	3,500,000	2,595,037	7,340,000	2,435,000
036	5	Ashton West Link Bridge	Ashton-under-Lyne	New pedestrian / cycle bridge over Manchester Road and Metrolink.	1,382,000	0	1,382,000	0
048	5	Ashton Town Centre South	Ashton-under-Lyne	Pedestrian public realm improvements and east / west cycle connectivity.	1,369,000	0	1,369,000	0
040	6	A57 Denton to Hyde	Denton and Hyde	2.5km cycle connectivity scheme	2,200,000	0	2,200,000	0
				TOTAL	11,557,150	3,201,187	16,320,251	2,435,000
				TOTAL ESTIMATED SCHEME COSTS	£14,758,337		£18,755,251	

Appendix 5- Service Area Detail Operations & Neighbourhood

	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000
Operations & Neighbourhoods							
Engineers	8,356	4,589	756	7,782	574	(236)	7,782
Vision Tameside (incl Civic Square)	450	5,184	0	350	100	(100)	350
Environmental Services	3,900	342	649	2,589	1,311	(1,311)	2,589
Transport (Fleet)	2,646	0	982	2,509	137	(165)	2,481
Stronger Communities	16	0	0	16	0	0	16
Total	15,368	10,115	2,387	13,246	2,122	(1,812)	13,218

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Milestones

Scheme – Flood Prevention & Repairs Project Manager - James O’Loughlin

Key Milestones		Start	Completion
Engage Contractors	Planned	Jan 2020	March 2020
	Actual	Jan 2020	March 2020
Site works	Planned	Apr 2020	Dec 2020
	Actual	Apr 2020	Oct 2020
Update RAMS for completed locations	Planned	Sept 2020	Dec 2020
	Actual	Sept 2020	
Engage contractor for 2021 works	Planned	Jan 2021	March 2021
	Actual		

Scheme Overview

Flood prevention and repair to routes damaged by recent flood events and upgrade of the key drainage inlet structures to increase resilience to flooding

Scheme Status

Work commenced on the key inlet structures in April 2020. The Council was notified by the Department for Transport (DfT) in August 2020 that we were successful in a £400k bid (£350k DfT, £50k TMBC) to upgrade highway drainage assets in the west and the east of the borough with the £400k, funding time limited to 2020/21. Accordingly resources were redirected from the inlet structures project to the DfT project to ensure all of the external funding is used before April 2021.

Total Budget		319
Prior Years Spend	0	
2020/21 Projection	225	
Future Years Projection	94	
Total	319	319

Scheme – A4670 Corridor Project Manager - Jody Hawkins

Key Milestones		Start	Completion
Site works	Planned	Apr 2020	Sept 2020
	Actual	Aug 2020	
	Planned		
	Actual		
	Planned		
	Actual		
	Planned		
	Actual		

Scheme Overview

This is a Department for Transport safer roads project in conjunction with Oldham MBC for the A670 Corridor, Mossley Road Ashton to provide a seamless cross border which will provide a safer user Experience for all.

Scheme Status

Work was started later than planned due to the co-ordination of other works in the area. The works to the controlled crossing started in August 2020 and have been substantially completed. Works on the variable message signs is still outstanding.

	Expenditure £000	Budget £000
Total Budget		200
Prior Years Spend	19	
2020/21 Projection	181	
Future Years Projection	0	
Total	200	200

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Milestones

Scheme – Replacement of Cremators Project Manager - Mike Gurney

Key Milestones		Start	Completion
Governance	Planned	July 2018	October 2018
	Actual	July 2018	October 2018
Procurement	Planned	Nov 2018	January 2019
	Actual	Nov 2018	January 2019
Asbestos Survey, listed building control	Planned	October 2019	March 2020
	Actual	Oct 2019	March 2020
Contractor on site	Planned	March 2020	October 2020
	Actual	Oct 2020	

Scheme Overview

Replacement of Cremators, mercury abatement and all auxiliary equipment at Dukinfield Crematorium in order to meet its statutory requirements

Scheme Status

Whilst works were scheduled to commence in March 2020, the Covid 19 pandemic affected Bereavement Services across Greater Manchester. Following a period of pause due to COVID 19 the commencement of the project was tabled for a start date of 14 September 2020 with completion on 13 July 2021

	Expenditure £000	Budget £000
Total Budget		2,500
Prior Years Spend	9	
2020/21 Projection	1,370	
Future Years Projection	1,121	
Total	2,500	2,500

Scheme – Fairlea (Denton) / Greenside Lane (Droylsden) Project Manager - Nicola Marshall

Key Milestones		Start	Completion
Fairlea works landscaping	Planned	April 2020	November20
	Actual	April2020	Dec 2020
Greenside works	Planned	April 2020	Sept2020
	Actual	June 2020	Dec 2020
Greenside landscape	Planned	Nov 20	
	Actual	March 21	

Scheme Overview

This project will prevent further land slippages at 2 sites, Fairlea in Denton and Greenside Lane, Droylsden. Both sites have suffered significant land slippage which has the potential to affect residential dwellings.

Scheme Status

Fairlea site requires final planting scheme at appropriate time
Greenside lane site piling completed, concrete beam under construction. Backfilling above the wall and planting still outstanding. Planting may need to be in Spring 21

	Expenditure £000	Budget £000
Total Budget		799
Prior Years Spend		
2020/21 Projection	799	
Future Years Projection		
Total	799	799

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Milestones – Engineers

Scheme – LED Street Lighting Project Manager - Lee Holland

Key Milestones		Start	Completion
Latern replacement	Planned	Apr 2020	June 2020
	Actual	Nov 2020	
Site works	Planned	April 2020	Dec 2020
	Actual	Nov 2020	
Completion of works	Planned	Jan 2022	March 2022
	Actual		
	Planned		
	Actual		

Scheme Overview

To replace all the main road street lighting lanterns with new energy efficient LED lanterns in order to reduce the Council's energy consumption and its CO2 emissions.

Scheme Status

Following a lengthy procurement exercise in collaboration with STAR procurement, detailed design works and the ordering of materials (lanterns) has commenced. The first delivery of the lanterns is due in November 2020, with installation following shortly afterwards.

	Expenditure £000	Budget £000
Total Budget		3,600
Prior Years Spend	50	
2020/21 Projection	1,046	
Future Years Projection	2,504	
Total	3,600	3,600

Scheme – Ashton Town Centre Public Realm Project Manager - Andrea Wright

Key Milestones		Start	End
Executive Cabinet approve public realm concept plans	Planned	Oct 2015	Oct 2015
	Actual	Oct 2015	Oct 2015
Public realm works complete to five zones	Planned	Oct 2015	Oct 2019
	Actual	Oct 2015	Oct 2019
Public realm works completed to sixth zone (Wellington Road)	Planned	May 2020	Sept 2020
	Actual	March 2021	July 2021
Public realm works complete to all remaining zones	Planned	Aug 2021	Aug 2022
	Actual		

Scheme Overview

Key objectives are 1. Creation of a distinct, high quality public realm for the town centre, providing a gateway and a well-connected setting for new developments. 2. Improved pedestrian connectivity and safety between destinations/transport nodes. 3. Management of vehicular volumes and speeds to enhance environment and safety for pedestrian and cyclists.

Scheme Status

Permanent public realm works have been completed to five of the ten original public realm zones approved. Works to the sixth zone on Wellington Road were delayed due to COVID. Anticipated start on site is now later this financial year. Remaining zones have been amalgamated and designs are being developed and costed. One of the remaining zones to be completed – named the MCF Streetscape scheme - will also attract external funding from the Mayor's Challenge Fund and Growth Deal funding (subject to approval).

	Expenditure £000	Budget £000
Total Budget		10,862
Prior Years Spend	5,228	
2020/21 Projection	350	
Future Years Projection	5,284	
Total	10,862	10,862

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Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Reporting Officer:	Councillor Eleanor Wills – Executive Member (Adult Social Care and Health) Stephanie Butterworth – Director of Adult Services
Subject:	ADULTS CAPITAL PLAN
Report Summary:	<p>This report provides an update of the developments in relation to the Adults Capital Programme. The progress against approved projects contained within this report are:</p> <ul style="list-style-type: none">• Review of Daytime Offer• Christ Church Community Developments (CCCD) - 4C Community Centre in Ashton• Disabled Facilities Grant (DFG) funded projects:<ul style="list-style-type: none">○ Moving with Dignity (Single Handed Care)○ Disability Assessment Centre○ Brain in Hand <p>This report also seeks to request a further DFG amount of £50k for the Mount Street supported accommodation scheme to take the total amount of DFG capital investment allocation to £100k.</p> <p>Furthermore, an update is provided on the usage of the wider Disabled Facilities Grant, with a request for the capitalisation of salaries and running costs for the Housing Adaptations Service.</p>
Recommendations:	<p>That the Strategic Planning and Capital Monitoring Panel be recommended to</p> <ol style="list-style-type: none">(i) note the updates provided in this report.(ii) recommend to Executive Cabinet that Statutory Compliance expenditure of £100,000 (in total) be allocated from the Disabled Facilities Grant budget to support the adaptations required at the Mount Street, Hyde supported living scheme.(iii) recommend to Executive Cabinet that the methodology by which the Housing Adaptations Service is resourced from the current fee based structure to one of direct capitalisation of salaries directly from the Disabled Facilities Grant
Corporate Plan:	The proposals contained within this report support the delivery of the Corporate Plan.
Policy Implications:	In compliance with Council policy.
Financial Implications:	1. Background: The Council's existing approved capital programme as at September 2020 was £82.2m, with a further £2.985m of earmarked schemes expected to be approved. These

**(Authorised by the statutory
Section 151 Officer & Chief
Finance Officer)**

schemes will require capital receipts of £8m from a forecast total of £15.3m based on the disposals approved in September 2020. Earmarked schemes currently not reflected in the figures above total £44.9m, with a forecast £33.2m of corporate funding from capital receipts needed to finance these schemes. Assuming that the planned disposals proceed there is a forecast balance of £7.343m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated.

2. Oxford Park/Day Services Review:

In March 2018 Executive Cabinet approved a capital budget of £455k for Oxford Park. This original proposal is now no longer thought to be fully achievable or represent value for money, and other proposals (both in terms of alternative service delivery and other capital schemes) are now being identified as part of a broader review of Day Services provision.

The scheme, or an alternative, was originally expected to deliver revenue savings of £267k over 2019/20 and 2020/21. The revenue budget forecast now assumes these will not be delivered, and it is therefore essential that alternative proposals to achieve savings are implemented urgently. Part of the Council's Improved Better Care Fund (IBCF) allocation was originally committed to support the start up and running of the Oxford Park service, but this funding has since been allocated to other pressures and is no longer available.

The capital funding originally allocated to Oxford Park was drawn from a dedicated grant and remains available to Adult Services, should a suitable proposal be identified.

3. 4C Community Centre:

In March 2018 Executive Cabinet approved a capital budget of £150k for the 4C Community Centre in Ashton, to be matched by £51.5k of funding from other sources to be raised by 4C. The project is intended to support the delivery of a community-based development building on the successful Grafton Centre model. There have been recurring delays to this project due to change in contractors and most recently difficulties over the COVID period. However, work is expected to recommence at the end of November, with completion due in March and the remaining matched funding now obtained in full.

4. Moving with Dignity:

Funding for the Moving with Dignity scheme was approved in July 2019 with the intention of reducing the volumes of, and expenditure on, domiciliary care provided on a 'double-handed' basis requiring two carers, where revised handling techniques and home adaptations could allow care to be delivered by a single carer only. Spending against these funds is slightly behind profile for this point in the year because of delays in recruiting to vacancies that have arisen in the team. The volumes of assessed clients and reduced hours are set out in detail in section 4 below, with the overall

reductions in demand on services estimated to be equivalent to around 966 hours per week or £570k annually. It should be noted that whilst the project is thought to have significantly reduced the general volume of homecare hours delivered, the broader increase in demand for homecare over recent months (particularly during the COVID period) has meant this has curtailed an overspend, rather than produced an outright saving.

5. Disability Assessment Centre:

Work is continuing to identify a potential location for the Disability Assessment Centre and until this is achieved, it is difficult to make an assessment of the final cost or timescales of the project. There will also be staffing and other operational costs (maintenance, utilities, rates etc.) for any new office that opens and it will be necessary to provide a suitable budget for these.

6. Brain in Hand:

The evaluation of the scheme has been extended at no additional cost, but to date, no specific cost reductions arising from the scheme have been identified. An evaluation has been drafted to establish to what extent users of the application may require less intervention from social services or the NHS, or benefit from improved outcomes in work or education. At this stage it is not established whether these would translate to cashable reductions in demand for services either to the Council itself, or to other bodies in the care system.

7. Mount Street:

The Executive Cabinet held on 26th August originally approved £50k of funding from the Disabled Facilities Grant (DFG) for developments at the new Mount Street supported accommodation project, originally endorsed by Strategic Commissioning Board. There is now a request to apply a further £50k of DFG, bringing the total capital funding to £100k. This expenditure is anticipated to ensure Mount Street can better support the needs of a wider range of service users, and improve the experience and safety of the users already in situ. The new facility will allow a number of out-of-borough and off-contract placements to be replaced more cheaply by in-house provision, as well as providing for the needs of future clients who might otherwise require external placements.

8. DFG and related adaptations

Progress against this year's allocation of funding is shown in the table, with expenditure behind the profiled forecast for this point in the year given delays over the COVID period.

9. Housing Adaptations Service

The operating costs of the scheme and its progress against the current budget are set out below. It is now proposed to revise the accounting arrangements of the scheme so that the salaries of those staff working on Housing Adaptations are capitalised, which will remove the requirement to charge VAT

on improvements delivered through the scheme, and should allow service delivery to be funded with more certainty.

The change in the methodology for recovering costs will ensure that the full costs of the scheme are funded, and gives reassurance to the contracting service.

Legal Implications:
(Authorised by the Borough Solicitor)

Members will be aware that this is a general report providing a high-level overview of a number of projects which are subject to their own due diligence, governance and decision making.

The report provides details of the impact of the Covid pandemic on a number of the projects, which highlights the need for continued robust project management and review of expenditure to ensure value for money.

Members will note the proposal to capitalise staffing costs in relation to the Disabled Facilities Grant. For Cabinet to be able to consider this it needs to be content that an appropriate due diligence exercise has been undertaken to ensure that this is permitted under the terms of the grant and the accounting regulations and that the application of the capitalisation in relation to which salaries/part salaries will be capitalised and the methodology for identifying the same are clear.

Risk Management:

Risks are contained within the body of the report.

Access to Information:

The background papers relating to this report can be inspected by contacting:

Sandra Whitehead, Assistant Director Adults



Telephone: 0161 342 3414



e-mail: sandra.whitehead@tameside.gov.uk

1. INTRODUCTION

1.1 This report seeks to provide an update on the projects that are funded through Capital monies and delivered through the Adults Directorate. A number of these projects are funded through the Disabled Facilities Grant (DFG).

1.2 These projects include:

	Project	Amount approved
1	Review of the day time offer	£455k
2	Christ Church Community Developments (CCCD)	£150k
3	Moving with Dignity (Single Handed Care)	£375k DFG
4	Disability Assessment Centre	£250k DFG
5	Brain in Hand	£20k DFG

1.3 This report also contains details of a new scheme for supported accommodation in Mount Street, Hyde. On 5 August 2020 the Strategic Commissioning Board approved £50k of DFG to be committed to this project. The Strategic Planning and Capital Monitoring Panel (SCMP) is now asked to recommend to Executive Cabinet the approval and commitment for a further £50,000 towards the additional works described in the body of this report at section 7. This will take the total DFG allocation and commitment of this scheme to £100,000 and be included as part of the overall Capital plan.

1.4 The DFG budget has been transferred from the Growth Directorate, and it will now be reported within the Adults directorate report. Details about the wider DFG and other related adaptation funding are therefore also contained within this report.

1.5 Lastly, this report contains a request for the change the methodology by which the Housing Adaptations Service is resourced. From the current fee based structure to one of direct capitalisation of salaries directly from the Disabled Facilities Grant

2. DAY TIME OFFER

Progress Update

2.1 The proposal at Oxford Park will not proceed for the time being, and will now be reconsidered as part of a wider review of the offer of day time provision. A revised business case will be put forward for any new proposal that emerges. The funding and budgeting implications are discussed under the 'financial implications' on the front of the report.

3. CHRIST CHURCH COMMUNITY DEVELOPMENTS (CCCD) - 4C COMMUNITY CENTRE

Background

3.1 The development of the 4C Community Centre capital investment was approved by Executive Cabinet in March 2018. As reported previously, the focus of the 4C community centre is that of providing a whole family offer with services and support to all members of the family from children through the spectrum to grandparents.

Progress Update

3.2 Since the approval of the Capital grant by Executive Cabinet in March 2018, there has been a change in contractors which as reported at the last panel meeting, resulted in an increase of

£34k in costs and an increase in the match funding required to be raised by CCCD. The additional costs were due to the change in contractor and their increased price, increased cost of materials and the delay in funding being made available.

- 3.3 However, due to the delays as a result of the restrictions of the Covid pandemic, the Trustees of 4C were able to negotiate terms and conditions with an alternative construction company who have been able to offer a preferred arrangement which now meets the original costs of the contract. The contractor is also able to offer an advanced arrangement whereby they will be contributing to the delivery of the contract through their social responsibility to the community and will be working in partnership with the College and volunteers to assist the completion of the project.
- 3.4 Discussions have taken place with CCCD and the new contractors to agree a new service specification and it has now been confirmed that work will commence on site on 30 November 2020 with an estimated completion date of 5 March 2021.
- 3.5 CCCD have previously obtained funding from Viridor Credits to the value of £50k. Due to the new contractor arrangements now in place, the match funding required has now been achieved in full and will also allow for the purchase of new equipment/furniture etc. that is needed within the centre. This will also be delivered and supported through voluntary hours given in kind to complete the development.
- 3.6 Since the last report, it has been confirmed that the registration of the charge with Companies House and Land Registry is in process.
- 3.7 The grant agreement includes details of the original payment schedule. Table 1 shows the amended schedule due to the delays experienced (as detailed in section 3.4 of the report). Payments due from February and March 2020 have been made and payments will recommence in December 2020 for the remainder of the schedule. The table includes the amended dates for payment based on the work commencing in November 2020.

Amount of Grant payable	Date of Payment
£15,000	February 2020
£15,000	March 2020
£55,000	December 2020
£35,000	January 2021
£15,000	February 2021
£15,000	March 2021
£150,000 TOTAL	

- 3.8 The amended milestones are shown in the table below.

Key Milestone	Target Date for Completion
Build start (14 weeks)	30 November 2020
Build completion	5 March 2021
New facility open	April 2021

- 3.9 The primary risks associated with 4C include the potential high take up of places; which is a positive outcome, but will need to be managed effectively. Intensive, ongoing engagement with communities has taken place and consultation has highlighted that people are very interested

in the centre and take up will be high. Plans are in place to focus on all areas of the community and good relationships have already been achieved and are being maintained.

- 3.10 The centre already has a pool of volunteers and trustees and could be supported by paid workers once the centre is financially viable.
- 3.11 Because of the restrictions put in place due to Covid-19, structural and internal design changes have needed to be made to ensure that the building is safe for members to attend post Covid and with social distancing guidelines and practice in place. CCCD are also putting into place a Special Measures/Risk Assessment to ensure that all safe practice is adhered to and risk is managed effectively.

4 MOVING WITH DIGNITY (SINGLE HANDED CARE)

Progress Update

- 4.1 The capital funding for the Moving with Dignity (also referred to as 'Single Handed Care') scheme was approved on 24 July 2019 at Executive Cabinet. It is an investment of £0.375m Disabled Facilities Grant in a dedicated team, tasked with reducing the instances of double-up staffing in order to undertake safe manual handling activities associated with the provision of care and support. The team has also supported the wider homecare workforce in implementing the new single or reduced-handling approach.
- 4.2 A core team of staff was established, but there have been delays in recruitment over recent months and consequently there has been less expenditure against the Moving With Dignity (MWD) funding than was originally profiled for this point in the year. The gap will be made up once the current vacancy is filled and it may be possible for the project resourcing to stretch for a longer period. Training has also been provided for eight additional Occupational Therapists and Manual Handlers across the Neighbourhood teams. During the COVID period, the MWD team have also supported the wider workforce in facilitating timely hospital discharge. There have also been 17 reassessments to prevent an increase in the care package back from reduced to double-handed handling.
- 4.3 The team are working closely with colleagues in Finance to track reductions in care and estimate the resulting savings. As of 6 November 2020, the following table summarises the work to date:

Assessment completed and new approach implemented	94
Assessment completed and client assessed as unsuitable	80
Total Completed Assessments	174
Passed away since start of assessment	24
Assessment ongoing	7
Potential assessment	47
Total Pending Assessments	54
Community reassessments	17
Total Cases in Scope	269

- 4.4 Where single-handed approaches had been implemented to date, it is estimated that reductions had been made to care packages equivalent to 966 home care hours and 44 night calls per week, and the Council no longer bears the cost of delivering these services. The gross saving will be offset by a reduction in client fees, given that some service users will pay

less towards the cost of their care as their packages are reduced, and it is also likely in some cases that the benefit will only be short-term as clients' needs change. Overall, after the reduction in client income and the effect of newly increased needs in care packages is considered, the net benefit of the work in 2020/21 to date is estimated to be £570k, which has assisted the Council and its homecare providers in managing the increased demand for care over recent months and the recent budget pressure.

- 4.5 The key risks associated with the MWD project remain the same as reported previously and as described above, relating mainly to the impact of Covid-19 and the winter period on available staff for this project, and the potential for them to be moved to support other parts of the system in crisis, such as hospital discharge.

5 DISABILITY ASSESSMENT CENTRE

Progress Update

- 5.1 Since the last report was presented in September 2020, progress is described below.
- 5.2 A recently visit to Hyde Market Hall was carried out with a view to determining if the location was suitable to locate the Disability Assessment Centre (DAC). An initial visit provided positive feedback regarding the access, parking, space etc and as a result further investigations will be undertaken..
- 5.3 The space would be accessible to all users and its location would provide a self-contained space to deliver the services intended. Removal of existing market units would be easy to provide the necessary floor space due to there being no structural walls. There is provision for all services and it could be possible to provide working specialist toilets and bathing facilities within the DAC. It should be possible to install a working step-lift as an alternative means of access to whichever level is deemed the most appropriate for the DAC. There is enough height in the market to allow installation of working stair lifts.
- 5.4 Bus services from most of the rest of the borough pass through Hyde. Some potential users may need to change buses in Ashton but generally the use of the DAC would be for those service users who are reasonably mobile or have their own transport. Parking facilities are relatively close to the shopping mall. The DAC would need to follow the opening hours of the Mall/ market but that would not be much different to the provision of a 9 to 5 service provision although it does give the opportunity to continue to provide a service on Saturdays should that be considered.
- 5.5 The Market Hall's future is the main issue to be considered. The Market hall is in need of major investment, although the capital earmarked for the DAC would be a substantial investment in a large portion of the hall. The future of the market hall needs resolving before too much time is invested in locating the DAC here.
- 5.6 In addition to the risk of the future of the Market Hall, other risks associated with the DAC remain unchanged and the impact of Covid-19 to ensure assessments are carried out adhering to effective social distancing guidance, infection control and carrying out thorough risk assessments. The demand for Occupational Therapy services remains high and continues to be monitored.

6 BRAIN IN HAND

Progress Update

- 6.1 Since the last update on 21 September 2020, work has been underway to refer more people who could benefit from Brain in Hand (BiH) technology. Of the total 20 licences, 12 have currently been activated, and of those four are in the process of being set up.

- 6.2 An evaluation methodology has been agreed, and the preferred approach is to baseline individuals before they start to use Brain in Hand, check in with them whilst they are using it every 2-3 months, and capture how they felt at the end of the process as well. There will be a mixture of qualitative and quantitative data through this process and at regular intervals, which will inform the investment viability in the future.
- 6.3 Because of the pandemic, and limited support that BiH has been able to offer during this time (BiH made the decision to furlough their staff at the start of the pandemic), a further six months' extension to the contract has been agreed in principle, and this would be at no further cost. This would take the current contract end date to the end of May 2021. The process to formalise the contract extension is being worked through.
- 6.4 The project continues to identify suitable people to take-up all 20 licenses with a goal that all of these will be activated by the end of December 2020.

7 MOUNT STREET, HYDE – SUPPORTED ACCOMMODATION

Progress update

- 7.1 A report submitted to the Strategic Commissioning Board on 5 August 2020 described two schemes proposed for supported living within Tameside. One of these, Mount Street in Hyde developed by Irwell Valley Housing Association (IVHA), was already under construction at the time and was due to be completed shortly. The proposal identified was to convert the building to meet the requirements of supported living. The development would increase the provision of supported living within the Borough for adults with a learning disability and/ or physical disability, and/or mental health needs to live in their own homes.
- 7.2 The recommendation contained within the report of 5 August was to commit £50k funding from the overall allocation of funds for Disabled Facilities Grant, and this was approved. This initial outlay was to offset some of the costs already incurred in carrying out the adaptations required to meet the needs of the overall provision of supported housing.
- 7.3 Since then, a more detailed evaluation (initially delayed over the COVID period) of the needs of Mount Street's proposed tenants has been carried out. This has identified client needs including pressure-operated doors, adapted showers, and other improvements that will make Mount Street more suitable for a broader range of range of service users, and improve the experience and safety of the users already in situ.
- 7.4 The initial report via Strategic Commissioning Board contained a request for an initial £50,000 DFG towards initial works at Mount Street. The Strategic Planning and Capital Monitoring Panel is now asked to recommend to Executive Cabinet the approval and commitment for a further £50,000 towards the additional works described above. This will take the total DFG allocation and commitment of this scheme to £100,000 and be included as part of the overall Capital plan.

8 DISABLED FACILITIES GRANT AND OTHER RELATED ADAPTATIONS FUNDING

- 8.1 The current situation regarding progress with delivery of adaptations is listed in the table below as of end October 2020

Referrals received in year	144	Urgent and Substantial	From Adults and Children's Services
Approved schemes	162	Urgent and Substantial	Including 55 carried over from 2019-20.

			There are no approvals on hold due to Covid19
Completions to date	101	Urgent and Substantial	
Scheme currently being worked on – not yet approved	68	Urgent and Substantial	Including 2 on hold due to Covid19
Budget committed	£1,251,935	Value of schemes approved and ordered	Major and Minor Adaptations
Expenditure to date	£739,084	As per Agresso – includes minor works and fees	as at end October
Referrals awaiting allocation	17	Current waiting list for Substantial	Oldest referral is dated 01 June 2020
Referrals cancelled	23		8 Clients passed away. 6 decided not to proceed for various reasons. 3 decided to move house. 3 have gone into care. 1 cancelled due to carrying out their own work 1 due to re-assessment and 1 due to deciding to make their own application
Minor Adaptations Ordered	202	All tenures	Including 70 carried over from 2019-20
Minor Adaptations Completed	108	All tenures	

Housing Adaptations Service – Capitalisation Of Salaries

- 8.2 The Housing Adaptations Service provides support to residents of Tameside to assist them in making applications for grant assistance toward adaptations utilising funds allocated to the Council through Disabled Facilities Grant. The service also designs the adaptations, specifies the works, obtains prices, oversees the work and ensures the works are complete to a reasonable standard, including making payments to contractors. It also provides support to the Occupational Therapists in Adults and Children’s Services on a wide range of technical issues.
- 8.3 The current arrangement for resourcing the staff involved with Disabled Facilities Grants is based on a charge made against each approved grant of 12.5% (plus VAT) of the total cost of works. A plan drawing fee of £150 or £450 (plus VAT) can be charged dependent upon the type of scheme. Following recent increases in pay the current arrangement of charging fees still does not entirely cover the cost of the service. The income received in 2019/20 was £239k, compared to costs of running the service of £249k. Under the current arrangements, the shortfall is covered from corporate revenue funding held in Growth but is expected to grow in the coming years.
- 8.4 Housing Adaptations Services is reliant on a regular pipeline of referrals from Occupational

Therapists in Adult and Children’s Services. The actual fees charged are then dependent upon the value of the works approved. The number, complexity and value of referrals fluctuates over the years making it difficult to predict what income the Service will raise. The current fee-charging regime was introduced four years ago to reduce the gap between operating costs and income.

- 8.5 Following consideration, it is proposed that the methodology for funding the service is amended to one based on capitalisation of the salaries of those people who are directly employed to work on Disabled Facilities Grants, as outlined in the table below. Capitalisation of salaries is an agreed and approved method for capital projects compliant with accounting regulations, and is already utilised across several other capital projects including Education and Highways. As of 2019, three other Greater Manchester authorities also used a capitalisation approach. The new arrangements will provide a much simpler and more transparent process, and will ensure salary costs are covered.

Position	Grades	Basic	NI	Pension	Total Cost
Housing Adaptations Manager	J	44,535	4,925	9,352	58,812
Senior Adaptations Surveyor	H	34,475	3,537	7,240	45,252
Senior Adaptations Surveyor	H	34,475	3,537	7,240	45,252
Senior Adaptations Surveyor	H	34,475	3,537	7,240	45,252
Strategic Property Support Officer Level 2	E	23,369	2,004	4,908	30,281
Strategic Property Support Officer Level 3	F	26,843	2,484	5,637	34,964
TOTAL		198,172	20,024	41,617	259,813

- 8.6 Capitalisation of salaries is the preferred method of funding the service, as under the present model it would require a substantial increase in fees charged to offset the true cost of operating the service. This would take Tameside to the top of the fee-charging regime in Greater Manchester compared to other authorities, when the maximum currently charged in GM is 15%. Each month the individual fee charged on every grant is manually transferred from the capital account to the revenue account. This is a time-consuming process and can lead to errors, with individual fees having to be calculated and charged individually to each grant at approval stage.
- 8.7 In addition, in a fee-charging model the service is required to charge VAT on each grant it approves, given that a service is provided to the individual grant applicant. This VAT cost is added to the grant awarded and is an unnecessary drain on the DFG allocation. During 2019/20 the amount of VAT charged was in excess of £45,000. Moving to capitalisation of salaries would avoid this requirement, and instead allow the largest possible amount of funding to be applied to actually providing improvements.
- 8.8 The proposal is considered reasonable due to the fact it meets the general requirements for the provision of adaptations: the service is set up for and designed to provide support to disabled people. There is no requirement to charge VAT within this proposal and funds will therefore remain available for adaptations.

9 NON –ADAPTATION WORKS (DISCRETIONARY ASSISTANCE)

- 9.1 There are currently four schemes for Home Repair Assistance under preparation and a further four at the enquiry stage. Recently received enquiries have not progressed to a formal grant application due to failure to return the application form. There is no further update on these enquiries due to the need to focus on delivery of adaptations.

10 CONCLUSION

- 10.1 Progress against all capital projects continues at pace where possible. Learning from the pandemic and first lockdown has all been built into processes and assessments of people's needs. New ways of working have been implemented to support progress and continue to achieve the best outcomes for local people, especially those clinically extremely vulnerable.
- 10.2 All costs and benefits are being constantly reviewed and revised to factor in the part-year impact, taking into account people's changing needs especially through the pandemic, and ensuring the right support is in place, whether that be assessment staff or adaptations to enable people to remain as independent as possible in their own homes.
- 10.3 Further schemes, such as the supported accommodation at Mount Street will further strengthen our collective goal to ensure people are able to maximise their independence for as long as possible, and be brought closer to home where their loved ones reside. This not only ensures outcomes are achieved for individuals but will also have positive financial implications.
- 10.4 The DFG and other related adaptations funding has been reported through the Adults Capital Monitoring report for the first time, and will continue to be reported in this way in the future.

11 RECOMMENDATIONS

- 11.1 As set out at the front of the report.

Agenda Item 7

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member:	Councillor Allison Gwynne - Executive Member (Neighbourhoods, Community Safety and Environment)
Reporting Officer:	Jeanelle de Gruchy, Director of Population Health
Subject:	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE
Report Summary:	This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016.
Recommendations:	The contents of the report to be noted.
Corporate Plan:	The Community Strategy 2012/22 (and the Corporate Plan Our People Our Place Our Plan) outlines the priorities for improving the Borough. The Leisure Assets Capital Investment Programme directly links to the Tameside Sustainable Community Strategy objective of 'Healthy Tameside'. The scheme supports each of the Corporate Plan themes including Starting Well, Living Well and Ageing Well supporting people to live longer and healthier lives through increased opportunities to be physically active.
Policy Implications:	The Leisure Assets Capital Investment Programme supports the Tameside Corporate Plan and specifically the 'Increase Levels of Physical Activity' priority.
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>The Council's existing approved capital programme as at September 2020 was £82.2m, with a further £2.985m of earmarked schemes expected to be approved. These schemes will require capital receipts of £8m from a forecast total of £15.3m based on the disposals approved in September 2020. Earmarked schemes currently not reflected in the figures above total £44.9m, with a forecast £33.2m of corporate funding from capital receipts needed to finance these schemes. Assuming that the planned disposals proceed there is a forecast balance of £7.343m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated.</p> <p>Active Hyde Pool Extension</p> <p>As detailed in section 3.1 of this report, this scheme is currently reporting a completion delay of 5 weeks, the works are still forecast to be completed within the approved budget of £4.034m although £0.500m will be required to be re-profiled into 21/22.</p> <p>Denton Wellness Centre</p> <p>As reported in section 3.3 of this report, the final account for this scheme is under review with the Council's independent client advisor. Modifications to the scheme were required towards the end of the projects which may result in additional costs pressures, this is subject to a further report once the final account has been agreed.</p>

Completed Schemes

Schemes to replace the synthetic turf pitch at Active Medlock and floodlight replacement at East Cheshire Harriers have been completed within budget.

Legal Implications: (Authorised by the Borough Solicitor)

This is a high level report to update Members on the progress being made on the remaining live projects. Any further decisions in relation to the on-going projects will be subject to their own due diligence, governance and decision making.

Members will note that that the value for money reports for the 2 outstanding projects are currently being prepared and will require consideration in due course.

Risk Management:

Risk management is considered in section 4 of this report

Background Information:

The background papers relating to this report can be inspected by contacting Paul Smith - Assistant Executive Director, Debbie Watson – Assistant Executive Director.



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1. INTRODUCTION

- 1.1 This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. The investment programme is now providing high quality sports and leisure facilities creating a platform to increase physical activity and supporting the development of a sustainable funding model for Active Tameside.
- 1.2 Additional benefits from the programme include a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.
- 1.3 Approval for any capital re-phasing highlighted in this report will be dealt with in the Capital Monitoring Report presented to the Executive Cabinet.

2. PROGRAMMME UPDATE – COMPLETED SCHEMES

- 2.1 The Leisure Assets Capital Investment Programme comprises a number of individual projects:

The following schemes have been completed:

- a) Active Copley heating system replacement (£0.369m).
 - b) Active Copley pitch replacement scheme (£0.177m).
 - c) Active Medlock roof replacement scheme (£0.120m).
 - d) Active Dukinfield development (ITRAIN) – (£1.3m Council investment & £1m repayable loan by Active Tameside).
 - e) Active Longdendale Development (Total Adrenaline) – (£0.600m repayable loan by Active Tameside).
 - f) Active Medlock Synthetic Turf Pitch Replacement (£0.120m).
 - g) East Cheshire Harriers Floodlight Replacement Scheme – (£0.100m)
 - h) Tameside Wellness Centre (£16.374m)
- 2.2 Schemes a) to g) have been delivered within budget. The final account for the Tameside Wellness Centre scheme is currently under review with the Council's independent client advisor, Cushman and Wakefield.

3. PROGRAMMME UPDATE – LIVE SCHEMES

- 3.1 **Active Hyde Pool Extension (£4.034m)** - The Hyde Pool extension scheme was procured by the Local Education Partnership (the LEP) on behalf of the Council. The capital budget for the scheme was approved by Executive Cabinet on the 25 September and now stands at £4.034m, which is in keeping with the projected scheme cost. The scheme commenced on site in February 2020 with completion due in late March 2021. The LEP is now reporting a completion delay of 5 weeks with practical completion now due on the 30 April 2021. The main reason for the delay is Covid 19 restrictions causing in a slowing-down in the main contractors supply chain. The main contractor continues to review its programme in order to identify areas where time delays could be mitigated. The delay is considered to be a Relief Event under the terms of the contract therefore there is no compensation due to either party. A Relief Event refers to a risk, if the risk occurs, the contractor will be excused for under-performance or even breach of obligations (that resulted from the event, but no financial compensation is granted). For example, time delays in the case of unforeseen pandemic.
- 3.2 **Tameside Wellness Centre (£16.374m)** - The Tameside Wellness Centre scheme was approved by Council on 2 May 2017. Construction began in November 2018 with the building officially opened on 2 March 2020 approximately 4 weeks ahead of programme. The scheme

value is £16.224m (£13.674m Council investment, £1.5m Sport England grant and a £1.050m grant to Active Tameside).

- 3.3 The building subsequently closed on 23 March 2020 in response to Government guidance on the Covid 19 pandemic. With the partial lifting of restrictions, elements of the building reopened on the 27 July. In response to further government guidance the centre closed again on the 4 November and will reopen at the end of the current national lockdown. The building is currently in its 12-month defects liability period. The closure period has been used to deal with a small list of outstanding defects. The final account for the scheme is currently under review with the Council's independent client advisor, Cushman and Wakefield. This will be the subject of a further report which will also include the likely final account for the Hyde Pool Extension scheme. The balance of the Sport England grant funding, (£0.045m), will be drawn-down by the Council at the end of the defects liability period.

4. RISK MANAGEMENT

- 4.1 The major risks associated with all capital schemes include funding, increasing costs and time delays occurring during the development and delivery phases. The Council continues to manage and monitor schemes using robust project management methodology and governance to mitigate these risks.
- 4.2 The impact of Covid 19 on the delivery of schemes continues to be monitored. To date there has been no direct financial impact on the leisure capital projects.

5. CONCLUSIONS

- 5.1 All schemes are now complete apart from the extension at Hyde Pool, which is currently within budget.

6. RECOMMENDATIONS

- 6.1 As set out at the front of the report.

Appendix 3- Service Area Detail Population Health

	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000
Population Health							
Active Tameside	3,861	0	1,459	3,436	425	0	3,361
Total	3,861	0	1,459	3,436	425	-500	3,361

Regular detailed reports on progress with Active Tameside capital programme are considered by the Strategic Planning and Capital Monitoring Panel and are elsewhere on this agenda. A detailed breakdown, including prior year spend, future budgets and re-profiling is set out in the next slide.

Service Area Detail - Population Health

Active Tameside Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
New Denton Facility	230	0	4	315	(85)	0	230	0
Extension To Hyde Leisure Pool	3,608	0	1,455	3,108	500	-500	3,108	500
Active Medlock	13	0	0	13	0	0	13	0
Floodlight Replacement Scheme	10	0	0	0	10	0	10	0
Total	3,861	0	1,459	3,436	425	0	3,361	500

Re-profiling Requested:

Extension to Hyde Pool – (£0.500m)

To date, the payments made to the main contractor are running behind the amount projected in the contract milestone payment schedule. This is due in part to supply chain issues during Covid lockdown periods. In addition, a retention sum, payable at the end of the 12 month defects liability period, needs to be slipped in to 2021/22. The total value to be re-profiled is £0.500m.

Milestones

Scheme – Denton Wellness Centre Project Manager - Roger Greenwood

Key Milestones		Start	Completion
Start On site	Planned	Nov 2018	Feb 2020
	Actual	Nov 2018	
Start of the Commercial Fit Out	Planned	Nov 2019	Jan 2020
	Actual	Nov 2019	Jan 2020
Practical Completion	Planned	Feb 2020	Feb 2020
	Actual	Mar 2020	Mar 2020
Operational Building	Planned	Feb 2020	Feb 2020
	Actual	Mar 2020	Mar 2020

25m x 8 lane pool, 10 pin bowling facility, soft play centre, fitness and thermal suites, outdoor exercise space and sensory garden, café and community spaces

Scheme Status

The scheme is currently in its defects liability period. The final account is currently under review with an agreed retention sum due to paid at the end of the defects period in March 2021

	£000	£000
Total Budget		16,374
Prior Years Spend	16,167	
2019/20 Projection	315	
Future Years Projection	0	
Total	16,482	16,374

Scheme – Extension To Hyde Leisure Pool Project Manager - Roger Greenwood

Key Milestones		Start	Completion
Exec Cabinet Decision	Planned	Sept 2019	Sept 2019
	Actual	Sept 2019	Sept 2019
Start Works	Planned	Feb 2020	March 2020
	Actual	Feb 2020	
Complete Works	Planned		March 2021
	Actual		

Scheme Overview

25m x 6 lane pool extension at Active Hyde including ancillary facilities.

Scheme Status

The Hyde Pool scheme commenced on site in February with completion due in April 2021. The completion date is currently under review.

	£000	£000
Total Budget		4,034
Prior Years Spend	426	
2019/20 Projection	3,108	
Future Years Projection	500	
Total	4,034	4,034

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Agenda Item 8

Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member/ Reporting Officer:	Councillor Oliver Ryan – Executive Member (Finance and Economic Growth) Kathy Roe, Director of Finance and IT.
Subject	FINANCE & IT CAPITAL PROGRAMME
Report Summary:	This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme in the Finance and IT Directorate.
Recommendations:	To note the report and the details of the status of the schemes in the programme.
Financial Implications: (Authorised By the Section 151 Officer)	<p>The Finance investment in Manchester Airport is in line with the approved budget and completed in April 2020. Future revenue income will be generated from this investment but no revenue income has been assumed in the MTFP at this stage. This is a long term investment and it was originally envisaged that income would begin to be generated in 2021/22. The impact of COVID-19 is likely to mean that income from this investment will not be generated for a number of years and will be dependent on the speed and scale of recovery in the Aviation Sector.</p> <p>The Digital Tameside Investment programme includes significant grant funding from the Department of Digital, Culture, Media and Sport (DCMS). This grant funding requires the Council to submit quarterly returns to the Department and to comply with the terms and conditions of grant, which is time limited and must be fully expended by the end of March 2021. Failure to progress schemes and drawdown grant within the agreed timescales may result in a loss of available funding. This update report notes that the Covid-19 pandemic had resulted in delays to this scheme of around 3 months, with no extension to the March 2021 deadline. Plans have now been put in place to ensure this scheme completes by March 2021 to ensure grant funding is retained. As noted in paragraph 3.5 there is very little contingency in the timetable for completion, and as such any further delays may put grant funding at risk.</p> <p>The Council's existing approved capital programme as at September 2020 was £82.2m, with a further £2.985m of earmarked schemes expected to be approved. These schemes will require capital receipts of £8m from a forecast total of £15.3m based on the disposals approved in September 2020. Earmarked schemes currently not reflected in the figures above total £44.9m, with a forecast £33.2m of corporate funding from capital receipts needed to finance these schemes. Assuming that the planned disposals proceed there is a forecast balance of £7.343m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated.</p>
Legal Implications:	This is a high level monitoring report to provide the Panel with a general overview of the progress being made on these projects and

(Authorised By Borough Solicitor)

the opportunity to raise any issues with particular regard to the capital spend on these projects to ensure that they remain on time, within budget and still represent good value for the Council.

The projects detailed in this report are also subject to their own due diligence, including procurement advice, governance and decision making which will continue to be subject to Executive decision making to ensure on going transparency and robust governance.

As Members will note from the main body of the report covid has had an impact on a number of the projects. It is therefore more critical than ever that projects are robustly managed to ensure that they remain on track in terms of both timelines and budgets and to ensure that project officers will be able to provide Members with confirmation that the work done still represents good value for money.

Risk Management:

As noted in the report.

Access to Information:

The background papers relating to this report can be inspected by contacting:

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1 INTRODUCTION

- 1.1 The approved Finance and IT Capital Programme for 2020/21 is £16.712m which includes £13.430m for additional investment in Manchester Airport and £3.282m for Digital Tameside. The Digital Tameside programme includes £1.820m of grant funding from the Department of Digital, Culture, Media and Sport (DCMS).

2 MANCHESTER AIRPORT INVESTMENT

- 2.1 In February 2019, Executive Cabinet approved an equity investment of £5.6m in a £56m investment with the other 9 GM districts at Manchester Airport to fund the construction of 7,500 space multi-storey car park. This will be funded by prudential borrowing. The investment was drawn down in three tranches during March (£1.4m in the 2019/20 financial year) and April 2020 (£3.2m in the 20/21 financial year). The investment is expected to generate revenue income through returns of around 3.25% (after taking account of borrowing costs and debt repayment).
- 2.2 It was originally envisaged that this income would begin to be received from 2021/21 onwards, although no amounts are yet assumed in the Medium Term Financial Plan (MTFP). The economic impact of COVID-19 is likely to mean that income from this investment will not be generated for a number of years and will be dependent on the speed and scale of recovery in the Aviation Sector.
- 2.3 In April 2020, Executive Cabinet approved a further investment of £9.7m in Manchester Airport in the form of an equity loan, which will be funded by prudential borrowing. The investment completed in June 2020 and will generate revenue income through interest earned of 10% per annum.

3 DIGITAL TAMESIDE SCHEMES

Fibre Infrastructure – DCMS Wave 2

- 3.1 A corporately funded capital scheme for Fibre Infrastructure (£1.725m) was approved by the Executive Cabinet in December 2017. Work to construct the resilient figure of 8 fibre network to connect 22 key council sites and a further 30 health sites is now complete and all the connections to council buildings are live and in-use.
- 3.2 A Local Full Fibre Network (LFFN) Grant of £2.262m was also awarded to the council in 2018 by the Department of Digital, Culture, Media and Sport (DCMS) with the intention to both accelerate the deployment of fibre across Tameside and support its commercialisation. The money was to pay for additional fibre cable to be installed around the core figure of 8 network to provide additional capacity, an additional 13.5km of ducting and fibre optic cables to connect high employment and industrial sites across Tameside, contribute towards the costs of a Digital Exchange facility in the new Data Centre being built at Ashton Old Baths and a further 8 mini digital exchanges located across Tameside and finally a new resilient fibre link to Manchester from Tameside. All these works are now complete and grant claims submitted and paid.
- 3.3 In January 2018 the DCMS announced a second round of LFFN funding. Greater Manchester Combined Authority coordinated a pan-Manchester £23.8m bid involving 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership with aim of increasing fibre to the premise coverage across Greater Manchester from 2% to 25% by 2020.
- 3.4 The Tameside element of the successful bid is £2.500m and is based on expanding our existing re-use of public assets model, with the further commercialisation through the Digital

Cooperative. Working with Network Rail and using their track side troughs, the submission involves expanding the fibre infrastructure to additional sites and public sector buildings in Mossley, Hattersley, Broadbottom, Mottram, Hadfield and Glossop.

- 3.5 Work on the Wave 2 scheme is now around 70% complete, and time lost due to COVID-19 delays has in the main been recovered. That said a significant volume of works is still outstanding and whilst plans are in place to deliver this on-time and on-budget there is little or no “contingency” within the timetable should there be a severe winter or further national lockdowns affecting the works.

Microsoft Licensing

- 3.6 This scheme is to purchase second-user on premise perpetual licenses for replacement Microsoft desktop Office 2016 and associated software, server operating systems and SQL databases. The initial phase of procurement and design are now completed and many of the licenses relating to the Microsoft Office 2016, the main Data Centre and Disaster Recovery site have been placed and the new software has started to be rolled out across the Councils laptop fleet and server infrastructure.
- 3.7 The roll-out and installation of the new software has been complicated by the lockdown and home working. The upgrading of over 2,800 laptops must now be done remotely with the software being installed onto devices, which are connected over relatively slow home broadband connections. It is also important to ensure that during this process we minimise disruption to staff so they can continue work from home. Training materials, guides and FAQ’s are being developed to help staff with the transition to the new software.
- 3.8 The upgrades across the entire fleet of laptops has now been complete with the exception of a small number of devices which are being mopped up as we go along. These are in the main where people are on long term sickness leave or maternity leave.
- 3.9 Work upgrading the operating systems on 97 servers and 122 SQL databases in the main datacentre in Rochdale is now also underway. However once again this work has been further complicated because it is being done remotely which brings with it different challenges.
- 3.10 The final elements of the software refresh including the project to upgrade the main Exchange email, Active Directory, SharePoint and Skype for Businesses systems and commissioning the Disaster recovery site are now underway. The upgrade to the Active Directory system is complete and the new DR site will be on-line w/c 16 November. Work on upgrading the Exchange email system is now underway and expected to be complete for the end of November.

3 RECOMMENDATIONS

- 3.1 See front sheet.

Appendix 1 - Service Area Detail Finance

	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000
Finance & IT							
Finance	13,430	0	13,417	13,417	13	0	13,430
Digital Tameside	3,282	0	1,395	3,282	0	0	3,282
Total	16,712	0	14,812	16,699	13	0	16,712

Service Area Detail - Finance

Finance Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Strategic Investment in Manchester Airport	3,730	0	3,740	3,740	(10)	0	3,730	0
Manchester Airport Project Mere	9,700	0	9,677	9,677	23	0	9,700	0
Total	13,430	0	13,417	13,417	13	0	13,430	0

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Service Area Detail - Digital Tameside

Digital Tameside Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Digital By Design	30	0	1	30	0	0	30	0
Tameside Digital Infrastructure	68	0	34	68	0	0	68	0
Laptop Replacement & Windows 10 Deployment	3	0	0	3	0	0	3	0
Microsoft Licencing	1,361	0	988	1,361	0	0	1,361	0
DCMS Fibre- Wave 2	1,820	0	372	1,820	0	0	1,820	0
Total	3,282	0	1,395	3,282	0	0	3,282	0

Milestones - Digital Tameside

Scheme – Microsoft Licencing
Project Manager - Julie Hayes

Key Mile stones		Start	Completion
Procurement Phase	Planned	Sept 2019	Mar 2020
	Actual	Sept 2019	
Purchase User licences (Office and CALS)	Planned	Jan 2020	Mar 2020
	Actual	Jan2020	
Purchase Office and Main Data Centre site Licences	Planned	Jul 2020	Mar 2021
	Actual		
Upgrade and Installation	Planned	Jan 2020	Oct 2020 (Office 2016) Mar 2021 (data centre)
	Actual		

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Scheme Overview

This Scheme is to purchase second-user on premise perpetual licenses for replacement Microsoft desktop Office 2016 and associated software, server operating systems and SQL databases

Scheme Status

This scheme was approved on 25th September 2019 from Executive Cabinet. All Office 2016 licences have been purchased and have been installed on the vast majority of devices. The Office 2016 deployment will be finished on time. Some server licences have been purchased and the remaining licences are expected to be purchased when the new Ashton Old Baths Data Centre will be handed over in February 2021.

	£000	£000
Total Budget		1,362
Prior Years Spend	1	
2020/21 Projection	1,361	
Future Years Projection	0	
Total	1,362	1,362

Milestones - Digital Tameside

Scheme – DCMS Fibre Wave 2
Project Manager - Julie Hayes

Key Mile stones		Start	Completion
Mossley Loop and related sites	Planned		April 2020
	Actual		April 2020
Hattersley & Mottram and related sites	Planned		June 2020
	Actual		
Glossop and Hadfield and agreed sites	Planned		December 2020
	Actual		
Hyde to Hattersley and related stes	Planned		December 2020
	Actual		
Hyde and Ashton Fire Stations	Planned		August 2020
	Actual		
Network Rail Link and cross city link	Planned		August 2020
	Actual		
Other Works	Planned		March 2021
	Actual		

Scheme Overview

Grant provision to extend the fibre network as above.

Scheme Status

All works were initially delayed due to the impact of COVID but it is now anticipated that all works will be completed by March 2021. DCMS Qrt 2 Claim status = Mossley =90%, Hattersley and Mottram = 40%, Broadbottom = 90%, Glossop and Hadfield = not started, Hyde to Hattersley = 40%, Fire Stations=not started. Network Rail link = 20%

	£000	£000
Total Budget		2,500
Prior Years Spend	680	
2019/20 Projection	1,820	
Future Years Projection	0	
Total	2,500	2,500

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Agenda Item 9

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member:	Councillor Oliver Ryan - Executive Member (Finance and Economic Growth).
Reporting Officer:	Paul Smith Assistant Director Strategic Property
Subject:	GROWTH CAPITAL PROGRAMME UPDATE REPORT
Report Summary:	This report provides an update, on the 2020/21 Growth Capital Programme and sets out details of the major approved capital schemes in this Directorate.
Recommendations:	<p>That Members note the report and recommend to Executive Cabinet that the following be added to the approved Council Capital Programme</p> <ol style="list-style-type: none">1) The Corporate Landlord Statutory Compliance capital expenditure for the period identified in Appendix 5 of £0.028m.2) S106 funding allocations of £0.052m as detailed in section 2.29.3) That £0.793m of Growth's 2020/21 capital budget is re-phased as set out in APPENDIX 6.
Corporate Plan:	The schemes set out in this report supports the objectives of the Corporate Plan.
Policy Implications:	In line with procurement and financial policy framework.
Draft Financial Implications:	<u>Corporate Landlord – Capital Expenditure</u>
(Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>The Capital Programme includes an earmarked resource of £0.585m for Property Assets Statutory Compliance works. Works to date and in previous years have been reported to the Strategic Panel retrospectively as work is completed. This report is requesting a further £0.028m from the above earmarked budget. Supporting details of the related work is provided in APPENDIX 5.</p> <p><u>Section 106 Agreements and Developer Contributions</u></p> <p>The Section 106 agreements must be spent within a specified deadline and for the purpose that the contribution was provided. An analysis of the S106 and developer contributions currently held by the Council are shown in APPENDICES 2 and 3. A request to drawdown £0.052m of the S106 contributions is stated in recommendation 2, with supporting details provided within section 2.28. The £ 0.052m is comprised of £ 0.013m at Copperas Fields, £ 0.026m at Sunnybank Park and £ 0.013m at Werneth Low.</p> <p><u>Former Two Trees School, Denton - Demolition of Buildings and Site Clearance</u></p> <p>On 2 November 2020, Executive Cabinet approved £0.8m for the demolition and site clearance of former Two Trees School. Demolition of the site will minimise the short-term revenue budget</p>

pressure on the Growth directorate but places further demands on the financing requirements of the Capital Programme.

Decarbonisation of the Public Estate

Details are provided in section 2.15 of the report. The scheme offers grant funding of up to 100% and may require match funding. Approval will be sought in advance of acceptance of any successful bids, including any additional cost implications for the Council.

The Council's existing approved capital programme as at September 2020 was £82.2m, with a further £2.985m of earmarked schemes expected to be approved. These schemes will require capital receipts of £8m from a forecast total of £15.3m based on the disposals approved in September 2020. Earmarked schemes currently not reflected in the figures above total £44.9m, with a forecast £33.2m of corporate funding from capital receipts needed to finance these schemes. Assuming that the planned disposals proceed there is a forecast balance of £7.343m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated.

Legal Implications:
(Authorised by the Borough Solicitor)

Each of the projects referred to in this report will be subject to its own due diligence, governance and decision-making.

Members will note that the project officers are proposing to procure commercial agents to bring the assets identified in the disposals programme to market. This programme is clearly a critical to the Council's overall budgetary position.

Access to Information:

The background papers relating to this report can be inspected by contacting the report author Assistant Director Strategic Property Paul Smith by:

Telephone: 0161 342 2018

e-mail: paul.smith@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the major capital projects, within the Capital Programme owned by the Growth Directorate. It also provides an update on the prioritisation of some business cases that have yet to be approved and formally included in the Capital Programme.
- 1.2 The Growth Directorate also plays a key role in the delivery of Capital projects with other directorates but these are covered by separate reports.

2. APPROVED CAPITAL PROJECTS

Ashton Old Baths Annexe - Phase 3

- 2.1 The Ashton Old Baths Annexe scheme, which includes a new data centre, is progressing well and is due to complete on the 12 February 2021. Currently there are no budget concerns. The procurement of an operator for the annexe and the Facilities Management arrangements for the building generally will be the subject of a future report to Executive Cabinet.

Ashton Town Hall

- 2.2 The planned emergency repairs to the building are being completed having obtained listed building consent in October. A report setting out proposals for the envelope scheme is due from the LEP in November. In addition an options appraisal looking at potential future sustainable uses of the building, has been developed and will be the subject of a future report to Executive Cabinet.

Hartshead Pike

- 2.3 The new the stone lantern is ready for installation and will be installed as soon as there is a one-week "weather window". The installation of the lantern will coincide with the pointing of the spire.
- 2.4 Work to investigate the condition of the internal floor beams has been concluded. The poor condition of the beams is such that the floors have been propped in order to make them safe in the short term. An annual inspection regime has been put in place to recheck the condition of the floor beams and check the verticality of the pike, which is showing evidence of a lean. The lean is not considered serious but does warrant monitoring in order to highlight any further deterioration. As previously reported the pike is in need of a full-scale restoration and consideration should be given to developing a Heritage Lottery bid within the next 3 to 5 years in order to minimise the impact on the approved capital programme.

Denton Baths Site Clearance

- 2.5 Approval to clear the former Denton Baths site was approved by Executive Cabinet 30 September 2020. Works to clear the site will be completed in April 2021.

Former Two Trees School – Site Clearance

- 2.6 Approval to clear the former two trees school site was approved by Executive Cabinet on 2 November 2020. The site clearance will be completed in July 2021.

Proposed Godley Green Garden Village

- 2.7 The proposed Garden Village at Godley Green is the key strategic site for residential development in Tameside. The transformational change that is proposed by this development will help to satisfy the needs of current and future households across the spectrum of housing types and tenures, from affordable to executive homes as well as providing the step change required that will contribute to the re-balancing of the Tameside housing market.

- 2.8 The Council entered into a £10m Housing Infrastructure Funding (HIF) award for the Godley Green in December 2019. The Grant Funding allows for an early draw down of £0.720m supporting activity required to get to planning submission stage. A planning application based on Very Special Circumstances will be submitted in February 2021 and is the next critical date for the project.
- 2.9 On 2 November 2020, the Council's Executive Cabinet approved an additional £2.75m to take the project to the next stage. It is proposed to fund this from the medium-term financial strategy reserve, on the basis that the project if successful will bring significant benefits to the borough and its residents.
- 2.10 The first claim for £0.3m has been made and received from Homes England. A detailed capital programme plan outlining the spending of the remaining £9.28m grant is being developed and will then be added to the Council's capital programme.

Corporate Landlord – Capital Expenditure

- 2.11 This section of the report provides information relating to the corporate landlord capital expenditure in regard to statutory compliance repairs on the Councils buildings during the period up to 31 July 2020 (**27,894.71**). These costs are scheduled in **APPENDIX 5**.
- 2.12 The Council has a duty to ensure that its buildings provide a safe physical environment for staff and services to work in. The monitoring and regulation of this is undertaken by a series of statutory checks across a range of requirements e.g. fire safety, asbestos management and electrical safety. These checks are carried out at fixed intervals and reports produced to state condition and inform about remedial works that need to be undertaken to ensure compliance. These notified repairs and upgrades to building fabric and condition are the subject of this report.
- 2.13 In addition to compliance, issues informed by the regular statutory checks there are in addition repairs and replacements identified during the day-to-day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue is deemed to be causing a serious risk, it will require immediate rectification. Where the costs of replacement and repair are deemed to be of benefit in regards to the Councils capital assets then costs are met from the statutory compliance fund.
- 2.14 The ownership and use of property carries with it a number of risks including health and safety, economic, financial, service delivery, statutory compliance and maintenance risks. It is therefore proposed to develop a risk register as part of the strategic review of the Councils assets to identify and manage risks.

Hattersley Station Passenger Facilities

- 2.15 The project will provide a refurbished and extended ticket office at Hattersley Railway Station forming Stage 2 of the ongoing works to improve the station. Following the Stage 1 improvements made to Hattersley Road West and the station car park in 2016, passenger numbers using the station have increased substantially, from 51,982 in 2015 to 111,354 in 2019.
- 2.16 The station is owned by Network Rail and is leased and operated by the current Northern franchise operator Northern Trains, which is now a Government owned company.
- 2.17 This scheme is fully funded by GMCA and TfGM through Growth Deal 2 grant, which has a value of £0.750m, and schemes need to be completed before the end of this financial year. The latest scheme programme is shown below:
- 2.18 The proposed timeline for Governance for Railway Investment Projects (GRIP) key stages is set out in the table below.

Hattersley Station Passenger Facilities			
Key Milestones		Planned	Actual
GRIP Stages 1–3 – Outline Design	Start	26/10/18	20/10/18
	Completion	21/01/19	21/01/19
GRIP Stages 4 & 5 – Detailed Design and Procurement	Start	22/01/19	22/01/19
	Completion	19/11/19	02/03/21
GRIP Stages 6-8 – Construction and H	Start	20/11/19	03/03/21
	Completion	11/06/20	10/06/21

- 2.19 There have delays to the scheme due to:-
- Increased monitoring and design reviews required by Network Rail which were previously not anticipated;
 - Resource issues related to COVID -19; and
 - The Government’s decision to take the original Northern franchise Train Operating Company run by Arriva Trains North into government ownership caused delays to the project whilst this process was taking place.
- 2.20 Governance has recently be approved which will enable GRIP Stages 6-8 – Construction and Handover of the scheme to take place and a draft Funding Agreement with Northern Trains is currently in negotiation.
- 2.21 The latest cost programme is shown in the table below. Which is an update to the report approved by Executive cabinet 2 November 2020.

	Previous programme cost	Latest programme cost (04/11/20)
	£000s	£000s
Prior Years Spend	76	76
2020/21 Projection	674	302
2021/22		372
Total	750	750

- 2.22 Work is underway with Northern Trains and TfGM to bring forward both the start date of the construction and expenditure currently programmed for 2021/22 into the current financial year. This will include the advanced purchase of construction materials and will enable the current funding shown in 2021/22 to be reduced. In addition, Northern Trains principal contractor is programmed to sign their contract with Northern Trains before the end of December 2020. This, and construction starting before the end of the financial year, will give TfGM the required assurance that the scheme is committed and will enable funding to be drawn down in 2021/22.

Section 106 Agreements and Developer Contributions

- 2.23 This section of the report summarises the financial position as at 31 October 2020 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions and makes comments for each service area. This is followed by clarification on new agreements made until this date and any requests made to draw down funding.
- 2.24 The current position for s106 Agreements is £0.866m in credit, less approved allocations of £0.197m, leaving a balance available to drawdown of £0.669m, as at 31 October 2020 as detailed in **APPENDIX 2**.

- 2.25 The position for Developer Contributions as at 31 October 2020 was £0.070m in credit, less approved allocations of £0.042m leaving a balance of £0.028m as detailed in **APPENDIX 3**.
- 2.26 Details of new Section 106 Agreements are provided in **APPENDIX 4**.
- 2.27 Drawdown requests of Section 106 contributions:

1. 17/01034/FUL - Vacant industrial land, Edge Lane, Droylsden.

Full planning permission was granted on 23 January 2019 for the erection of 116no. dwellings with associated works including car parking, access road, and landscaping. It was subject to a Section 106 agreement requiring contributions to be paid towards Education (£85,456.10 towards the cost of extending Aldwyn Primary School), Green Space Contribution (totalling £199,237.42 for purposes set out below), and a Highways Contribution (£65,306.48 used to secure improvements of the junction of Fairfield Road and Edge Lane).

The Green Space Contribution referred to above comprises the following projects:

- £104,000 towards recreation improvements at Sunny Bank Park, including playground and pitch improvements;
- £51,940 towards improvements to Copparas Fields including improvements to footpaths, signage and new furniture; and,
- £43,297.42 towards play improvements at Floral Gardens.

Although a s73 planning application was subsequently made and approved for minor material amendments to the original planning permission (19/00128/FUL) the requirements of the Section 106 agreement remain applicable.

The Council's Green Space Manager has secured Executive Member Approval for the following schemes on 11 November 2020 and these are required to be funded by the Green Space Contribution:

- £12,985 for proposed improvements at Copperas Fields; and,
- £26,000 for improvements at Sunnybank Park including football pitches and playgrounds.

2. 17/00774/FUL – Land on the south west side of and including 10-12 Slateacre Road, Hyde

Full planning permission was granted on 6 June 2018 for the demolition of 10 and 12 Slateacre Road and the construction of 10no. dwellings with associated access and infrastructure. It was subject to a Section 106 agreement requiring a Green Space Contribution (£12,867.16) to fund upgrades to the path across Hacking Knife Meadow, Werneth Low.

Although a s73 planning application was subsequently made and approved for minor material amendments to the original planning permission (19/00496/FUL) the requirements of the Section 106 agreement remain applicable following a signed deed of variation on 14 February 2020.

The Council's Green Space Manager has secured Executive Member Approval for the proposed path improvements across Werneth Low Country Park on 11 November 2020 which is required to be funded by the full amount of the Green Space Contribution (**£12,867**).

Land Disposals

- 2.28 A revised policy on the disposal of council owned land, along with a list of initial sites has been agreed at 30 September 2020 Executive Cabinet.
- 2.29 The Council's surplus land disposal programme is highly likely to be impacted by COVID-19 due to changes within the housing market; however, interest in land appears to remain strong within Tameside. A procurement process is currently being undertaken in order to appoint a commercial agent in order to progress sales.
- 2.30 The Council is in the process of mapping all of our operational and non-operational assets with a view to accelerating our disposal plans and to have establish a significant pipeline of assets to consider bringing forward for disposal over the coming years. A procurement process is currently being undertaken in order to appoint an appropriate consultant to carry out surveys and assessments.

3. DECARBONISATION OF THE PUBLIC ESTATE

- 3.1 In September 2020, the Government opened up arrangements for the public sector to be able to bid against a £1 billion fund. The scheme is available for capital energy efficiency and heat decarbonisation projects within public sector non-domestic buildings, including central government departments and non-departmental public bodies in England only, and will deliver the following objectives:
- Deliver stimulus to the energy efficiency and heat decarbonisation sectors, supporting jobs.
 - Deliver significant carbon savings within the public sector.
- 3.2 The scheme allows public sector bodies (PSBs) including eligible central government departments and their non-departmental public bodies in England only to apply for a grant to finance up to 100% of the costs of capital energy-saving projects that meet the scheme criteria. Via a GMCA agreement, nine out of the ten GM authorities have developed a consortium approach to this bid and the Council are currently working with the GMCA to identify schemes across our estate that may qualify. Deadline for bids is the 9 November with results been communicated by 30 November. For schemes awarded funding all work must be completed by either 31 March 2021 or 30 September 2021 dependant on negotiation with funding coordinator. Any required governance in relation to this bid will be taken through the necessary thematic route and an update will be provided to the next meeting of this panel.

4. RECOMMENDATIONS

- 4.1 As set out at the front of this report

APPENDIX 1

Growth Directorate Capital Monitoring – 2020/21 Period 7 Projected Outturn Summary

Further Analysis is Provided in Appendix 6

Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Investment and Development Capital Programme								
Feasibility Studies at Ashton Town Hall	337	0	98	257	80	-80	257	80
Godley Hill Development and access road	110	0	107	110	0	0	110	0
Longlands Mill	21	0	0	21	0	0	21	0
Godley Garden Village	1,890	8,062	253	1,890	0	0	1,890	8,062
Denton Pool Demolition	720	0	0	620	100	-100	620	100
Hattersley Station passenger facilities	674	0	52	302	372	-372	302	372
Ashton Old Baths Annex	3,427	0	1,526	3,227	200	-200	3,227	200
Total Investment & Development	7,179	8,062	2,036	6,427	752	-752	6,427	8,814
Estates Capital Programme								
MOTTRAM SHOWGROUND	114	0	0	45	69	-69	45	69
Corporate Landlord Capital Programme								
Retrofit (Basic Measures)	137	137	0	137	0	0	137	137
Statutory Compliance	204	0	172	204	0	0	204	0
Total Corporate Landlord	341	137	172	341	0	0	341	137
Vision Tameside Capital Programme								
Vision Tameside	0	0	48	48	-48	0	0	0
Document Scanning	158	0	0	158	0	0	158	0
Vision Tameside Total	158	0	48	206	-48	0	158	0
Growth Total	7,792	8,199	2,256	7,019	773	-821	6,971	9,020

APPENDIX 2

SECTION 106 AGREEMENTS – FINANCIAL UPDATE

Section 106		Community Services	Engineering Services	Services for Children & Young People	Other	Total
		£000	£000	£000	£000	£000
S106 - Not yet earmarked	Brought Forward from previous years	(432)	(178)	(72)	(14)	(696)
	Received 2020/21	(33)	(79)	(58)	0	(170)
	Approved at previous SPCMP and included on Capital Programme	185	0	12	0	197
	Total not yet earmarked	(280)	(257)	(118)	(14)	(669)
	S106 - Not yet reached trigger point/Payment not yet received	(984)	(649)	(644)	(11)	(2,288)

APPENDIX 3

DEVELOPER CONTRIBUTIONS (SECURED PRIOR TO COMMUNITY INFRASTRUCTURE LEVY REGULATIONS)

Developer Contributions	Green Space Contribution	Community Education Contribution	Integrated Transport Contribution	4% Administration Charge	Totals
	£000	£000	£000	£000	£000
Brought Forward from previous years	(49)	(3)	(18)	0	(70)
Received 2020/21	0	0	0	0	0
Approved at previous SCP for release at year end	42	0	0	0	42
Total	(7)	(3)	(18)	0	(28)

APPENDIX 4

NEW SECTION 106 AGREEMENTS

Planning application 18/00259/FUL – Land Part Of Dukinfield Golf Course, Yew Tree Lane, Dukinfield (Approved, 21 October 2020)

The application proposed a residential development of 33 dwellings with access to the site taken from the Fairways residential development which was a development completed by the applicant.

The application was considered and approved by the Speakers Panel (Planning) at their meeting on 20 March 2019 subject to the imposition of conditions set out in the report and on the basis of the completion of a Section 106 agreement to secure the following:

Green Space:£23,206.74 – To be allocated towards improvements Cheetham Park / Connections to Yew Tree Lane.

Education:£42,039.95 – To be allocated towards Classroom improvements at Rayner Stevens High School.

Highways: £26,340.85 – To fund Cycling /pedestrian improvements between Yew Tree Lane and Matley Lane.

Total £91,587.55

In addition, if the affordable housing provision is to be provided off site, this will trigger a required financial contribution of £149,000 to facilitate this.

The Section 106 agreement was signed on 16 October 2020 and the planning permission was issued on 21 October 2020

ii) Planning application 20/00139/FUL – Former Police Station, Corporation Street, Stalybridge.(Approved 1 October 2020)

- The application proposed amendments to a previously approved planning application (14/00821/FUL and approved on 12 December 2014) which proposed the conversion of the former Police Station to create 14no. 2-bed apartments, 4no. 1-bed apartments, and an office with the addition of a further storey. The amendments related to the following matters: A projecting element would be added to the elevation of the building that fronts onto Corporation Street to form a new entrance point into the development;
- The footprint of the northern end of the building would be increased by a relatively small amount, resulting in a more regular shape to the north eastern corner of the building, replacing the splayed design approved in the extant scheme;
- Part of the northern elevation of the building would be recessed in the north western corner a second floor level, reducing the overall volume of this level in comparison with the extant scheme; and,
- Accommodation would be introduced at third floor level on the northern and southern edges of the building.

The application was considered and approved by the Speakers Panel (Planning) at their meeting on 22 July 2020 subject to the imposition of conditions set out in the report and subject to a revised Unilateral Undertaking to secure continued financial contributions of £5,000 towards improvements to off-site open space and education facilities. These are required to be paid prior to the first occupation of the development.

The applicant submitted a Unilateral Undertaking (UU) as part of the extant scheme which secured financial contributions of £5,000 towards both improvements to off-site open space and education facilities (£10,000 in total). The payments are required to be made prior to the first occupation of the development. Given that the number of units and the mix would remain unchanged in this revised application, it is considered reasonable that the same amounts be sought again through a revised UU. The recommendation on this application is therefore to seek a revision to that UU prior to the issuing of any approval of this amendment application. Compliance with this requirement by the applicant would negate the need for condition 6 of the original planning permission to be imposed on any approval of this revised scheme.

The Unilateral Undertaking was completed on 30 September 2020 and the planning permission was issued on 1 October 2020.

iii) Planning application 20/01116/FUL – Former A Plant Hire Site, Fairfield Road, Droylsden
(Approved 27 August 2020)

The application proposed the erection of 62 dwellings and associated works including car parking, access road and landscaping.

The application was considered and approved by the Speakers Panel (Planning) at their meeting on 17 June 2020 subject to the imposition of conditions set out in the report and on the basis of the completion of a Section 106 agreement to secure the following:

£26,146.77 to be allocated to a project to extend Aldwyn Primary School;
£123,108.63 is to be secured towards improvements to the play facilities at Sunny Bank Park and improvements to the facilities at Copperas Fields and Floral Gardens;
£8,292.40 towards a scheme to enhance the cycleway network within close proximity of the site;
15% on site affordable housing provision; and,
Management arrangements for surface water drainage and areas of public space within the development.

The Section 106 agreement was signed on 25 August 2020 and the planning permission was issued on 27 August 2020.

APPENDIX 5

STATUTORY COMPLIANCE EXPENDITURE - ITEMISATION OF EXPENDITURE

Building	Work Undertaken	Cost £
	Fire safety works /remedial actions from statutory testing at various sites : -	
Denton Centre – Acre Street		
Denton Festival Hall		
Hyde Youth Base		
Portland Basin Museum		
West End Park		
Cyclops		
Droylsden Resource Centre		
Cedar Park		
Chester Avenue		
Dukinfield Park		
Floral Gardens		
Tame Street Vehicle		
Mossley Youth Base		
Mossley Cemetery		
Stalybridge Library		
Granada Park Pavilion		
Birch Lane Family Support		
Ryecroft Hall		
Green Park		
Hurst Resource		
Hyde Childrens Centre		
Loxley House		
Hollingworth Primary		
	Fire safety work at the sites listed above	5,887.30
Denton Town Hall	Fire safety fabric works to basement	4,707.10
Micklehurst Kitchen	Gas ventilation works	4,969.25
Stalybridge Civic	Ventilation works	12,331.06
	Total Spend	27,894.71

APPENDIX 6 - Service Area Detail Growth

	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000
Growth							
Investment & Development	7,179	8,062	2,036	6,427	752	-752	6,427
Corporate Landlord	341	137	172	369	-28	28	341
Estates	114	0	0	45	69	-69	45
Vision Tameside	158	0	48	206	-48	0	158
Total	7,792	8,199	2,256	7,047	745	-793	6,971

Regular detailed reports on progress with the Growth Capital Programme are considered by the Strategic Planning and Capital Monitoring Panel. A detailed breakdown, including prior year spend, future budgets and re-profiling is set out in the next slides.

1

Service Area Detail - Investment & Development

Investment and Development Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Feasibility Studies at Ashton Town Hall	337	0	98	257	80	-80	257	80
Godley Hill Development and access road	110	0	107	110	0	0	110	0
Longlands Mill	21	0	0	21	0	0	21	0
Godley Garden Village	1,890	8,062	253	1,890	0	0	1,890	8,062
Denton Pool Demolition	720	0	0	620	100	-100	620	100
Hattersley Station passenger facilities	674	0	52	302	372	-372	302	372
Ashton Old Baths Annex	3,427	0	1,526	3,227	200	-200	3,227	200
Total	7,179	8,062	2,036	6,427	752	-752	6,427	8,814

Re-profiling requested:

Hattersley Station passenger facilities – (£0.372m)

This Scheme programme has slipped due to increased monitoring and design reviews required by Network Rail which were previously not anticipated, Resource issues related to COVID-19, and, The Government's decision to take the original northern franchise holder Arriva Trains North into government ownership which caused delays to the project whilst this process was taking place. Continuing ongoing discussions ongoing with both Northern Trains and TfGM to reduce both the projected spend in 2021/22 and the overall timescales of scheme programme.

Denton Baths Demolition – (£0.100m)

The programme for the scheme runs until April 2021. The costs expended in April 2021 are forecast to be £0.100m.

Ashton Old Baths Annex – (£0.200m)

The scheme is due to complete in February 2021. A retention sum of £0.200m will be required at the end of the defects liability period. The payment will become due to the main contractor in February 2022.

2

Milestones

Scheme – Godley Garden Village Project Manager - John Hughes

Key Milestones		Start	Completion
Submission of Godley Green Planning Application	Planned	01/02/2020	28/02/2021
	Actual		
Planning consent secured	Planned	28/02/21	30/08/2021
	Actual		
Delivery of infrastructure	Planned	30/09/2021	31/03/2022
	Actual		

Scheme Overview

The vision for Godley Green Garden Village is to create a nationally recognised vibrant, sustainable & beautiful new community based on Garden Village principles.

Scheme Status

The Council has entered into a Grant Funding Agreement with Homes England to deliver the infrastructure required to open up the site for development. This includes an early draw down of £720,000 to support the pursuit of a planning consent. The remaining grant funding can only be drawn down when this is secured.

	£000	£000
Total Budget		10,259
Prior Years Spend	307	
2020/21 Projection	1,890	
Future Years Projection	8,062	
Total	10,259	10,259

Scheme – Denton Pool Demolition Project Manager - Roger Greenwood

Key Milestones		Start	Completion
Start on site	Planned	16/11/2020	
	Actual		
Asbestos Removal	Planned	30/11/2020	26/03/2021
	Actual		
Demolition	Planned	23/03/2021	May 2021
	Actual		
Completion	Planned	May 2021	
	Actual		

Scheme Overview

Approval to clear the former Denton Baths site was approved by Executive Cabinet 30 September 2020. The Capital cost of the scheme is £0.720m. The scheme has been procured through the TAS contract.

Scheme Status

Work to secure the site in readiness for the Asbestos removal began on the 16 November which is in keeping with the overall programme for the scheme. All the utility disconnections have been completed.

	£000	£000
Total Budget		720
Prior Years Spend		
2020/21 Projection	620	
Future Years Projection	100	
Total	720	720

Milestones

Scheme – Hattersley Station passenger facilities Project Manager - Simon Eastwood

Key Milestones		Start	Completion
Outline Design	Planned	26/10/2018	21/01/2019
	Actual	20/10/2018	21/01/2019
Detailed Design & Procurement	Planned	22/01/2019	19/11/2019
	Actual	22/01/2019	02/03/2021
Construction & Handover	Planned	20/11/2019	11/09/2020
	Actual	03/03/2021	10/06/2021
	Planned		
	Actual		

Scheme Overview

The project will provide a refurbished and extended ticket office at Hattersley Railway Station. The Council has secured grant funding of £750,000 from the Greater Manchester Combined Authority through the GM Growth Deal Round 2 to deliver this project.

Scheme Status

Delays to the project have occurred due to increased monitoring and design reviews required by Network Rail which were previously not anticipated. Resource issues related to COVID -19; and: The Government's decision to take the original northern franchise holder Arriva Trains North into government ownership which caused delays to the project whilst this process was taking place. Working with Northern and TfGM to bring funding forward into this financial year.

	£000	£000
Total Budget		750
Prior Years Spend	76	
2020/21 Projection	302	
Future Years Projection	372	
Total	750	750

Scheme – Ashton Old Baths Annex Project Manager - Roger Greenwood

Key Milestones		Start	Completion
Completion	Planned		12/02/2021
	Actual		
Operational Building	Planned	01/03/2021	
	Actual		
	Planned		
	Actual		
	Planned		
	Actual		

Scheme Overview

This is the third phase of the Ashton Old Baths project, this involves the development of the Annex and a new data centre including a new sub station. Work is progressing to establish the management solution for the Annex.

The Principal Contractor, the Casey Group Limited, took possession of site on Monday 24th February 2020. The Casey Group closed the site on 27th March 2020 and returned on 12th May 2020 due to the National Lockdown.

Scheme Status

The scheme is progressing well and is due to be completed in February 2021.

	£000	£000
Total Budget		3,595
Prior Years Spend	168	
2020/21 Projection	3,227	
Future Years Projection	200	
Total	3,595	3,595

Service Area Detail - Estates

Estates Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
MOTTRAM SHOWGROUND	114	0	0	45	69	-69	45	69
Total	114	0	0	45	69	-69	45	69

Re-profiling requested: Mottram showground likely to only spend £45k in the current year. The work relates to moving Mottram showground due to the work by highways England. Work has been unable to be carried out due to Covid-19. As the area is unlit and requires drainage will be difficult to carry out in the winter.

5

Service Area Detail - Corporate Landlord

Corporate Landlord Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Retrofit (Basic Measures)	137	137	0	137	0	0	137	137
Statutory Compliance	204	0	172	232	-28	28	232	0
Total	341	137	172	369	-28	28	369	137

Statutory Compliance – To Note :

There is an additional earmarked sum of £ 0.585m in the capital programme to finance statutory compliance works. The sum is allocated to the approved capital programme during the year as related works are required across the Council's estate.

6

Service Area Detail – Vision Tameside

Vision Tameside Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Vision Tameside	0	0	48	48	(48)	0	0	0
Document Scanning	158	0	0	158	0	0	158	0
Total	158	0	48	206	(48)	0	158	0

Vision Tameside– To Note :

Actual Spend is currently being investigated as to why it has been allocated against this capital scheme cost centre.

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Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member:	Councillor Leanne Feeley – Executive Member (Lifelong Learning, Equalities, Culture and Heritage) Councillor Oliver Ryan – Executive Member (Finance & Economic Growth)
Reporting Officer:	Tim Bowman – Assistant Director Education Paul Smith – Assistant Director Strategic Property
Subject:	EDUCATION CAPITAL PROGRAMME
Report Summary:	This report advises members of the Panel with an overview and updated position with the Council's Education Capital Programme and seeks approval of the recommendations as set out in the report.
Recommendations:	<p>That Strategic Planning and Capital Monitoring Panel RECOMMEND TO EXECUTIVE CABINET and COUNCIL to APPROVE:</p> <ul style="list-style-type: none">(i) Proposed changes to the Education Capital Programme, Basic Need Funding Schemes Appendix 1, Special Provision Fund and Healthy Pupils' Capital Fund as outlined in Appendix 2A and 2B and School Condition Allocation Funding Schemes Appendix 3.(ii) To transfer £56,000 of fire safety budget back to the unallocated SCA budget now that final costs for replacement fire alarms have been obtained) paragraph 6.8)(iii) Allocate £13,000 to works to upgrade the gas supply at Broadbottom CE (paragraph 6.12)(iv) retrospective costs £10,123 funded from contingency following an urgent inspection of Victorian lath and plaster ceilings at eight schools during the October half term (paragraph 6.15)(v) retrospective urgent works to the boiler control system at Hurst Knoll CE undertaken during October half term costing £5,010 funded from contingency (paragraph 6.17)(vi) Design work to tender stage for electrical re-wires at Fairfield Primary (£10,614) and Arlies Primary (£9,981) be approved (paragraph 6.20)(vii) That a high level estimate of £220,000 be allocated to carry out replacement roof works at Stalyhill Infant school (paragraph 6.23)(viii) That £30,000 be allocated to carry out further investigation and scheme development for roof replacements and repairs at Corrie, Fairfield, Greswell, Hollingworth and Oakdale schools while noting that the main works to these roofs will need to be prioritised over several financial years (paragraph 6.24)(ix) To allocate £15,000 for scheme development to tender stage for improved security access arrangements at Milton St John's CE school (paragraph 6.25)(x) To allocate £10,000 for design to tender stage of replacement boilers at Audenshaw Primary School. (paragraph 6.26)

- (xi) To note that the boilers at Gorse Hall and Hurst Knoll school require replacement and to set aside £200,000 from 2021/22 SCA funding for this purpose. Bids have also been submitted to the Greater Manchester decarbonisation fund and it is hoped that some or all of this amount may be offset. (paragraph 6.28)
- (xii) To allocate a further £10,000 of 2020/21 funding to carry out further visits at February 21 half term to complete asbestos management reports (paragraph 6.29)
- (xiii) To obtain costs to begin a five-year rolling programme of building condition surveys to ensure the asset management plan is maintained (paragraph 6.30)
- (xiv) To allocate £32,500 of unallocated Basic Need Grant to Mossley Hollins to cover final costs (paragraph 4.23)
- (xv) Following a consultation with the school and parents, an appraisal of the options to expand Hawthorns Primary School is further progressed by officers and an outline business case is developed for consideration by members in April 2021. An indicative Capital Allocation of £200,000 is made from the Basic Need funding for the design, surveying and business appraisal activity. (paragraph 4.33).

Corporate Plan:

The proposals contained in this report will support the delivery of the Corporate Plan.

Financial Implications:

(Authorised by the statutory Section 151 Officer & Chief Finance Officer)

Capital Investment in Education requires careful prioritisation of limited resources, particularly in respect of School Condition works. Any cost pressures arising as a result of Covid-19 or other factors will increase the resources needed to deliver the approved programme. Whilst the Education Capital Programme is fully grant funded, any cost increases will reduce the level of already scarce resources available for other priority schemes.

Basic Need Grant

The council has £12,010,447 of Basic Need available to spend in 2020/21. This is a balance of unspent grant from previous years-the council didn't receive any allocation in 2020/21. Notification has been received of an additional allocation of £12,231,816 for 2021/22.

Appendix 1 of this report identifies that grant has been earmarked for schemes in 2020/21 totalling £11,145,000, which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included on the Council's capital programme. It also details re-profiling requests (as per the period 7 capital monitoring report) and proposed changes of £232,500. The indicative £200,000 for Hawthorns is currently an estimate and may be subject to change once costings are received. There is a balance of unallocated Basic Need funding shown in 2.6 of £632,947 and plans are being developed with schools to utilise these funds to provide additional capacity requirements from September 2020 onwards.

School Condition Grant

The council has £2,941,924 of School Condition funding available to be spent during the 2020/21 financial year, to improve and maintain the school estate. Appendix 2 identifies that grant has

been earmarked for schemes totalling £2,220,000, which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included in the Council's capital programme. Appendix 2 identifies proposed changes of £263,000 bringing the total value of earmarked schemes to £2,483,000. There is a balance of unallocated School Condition funding shown in 2.11 of £458,924.

A detailed review of all earmarked schemes in 2020/21 continues to be undertaken and it is anticipated that resource will be identified from other earmarked schemes where costs are expected to be less than budgeted. The allocation of 2020/21 School Condition funding must be spent within the financial year to which it relates to otherwise there is a risk that the amount will need to be returned to government.

Appendix 5 attached to the report shows the list of approved major capital schemes within the Education directorate capital programme along with budget monitoring completed as at period 7. Milestones have been included for large Basic Need schemes to reflect the progress of the project.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

As set out in the main body of the report the Council has a statutory duty to ensure that there are sufficient school places for the children in the area. This duty is funded from a variety of funding streams.

This report provides a high level overview of the council's plan to meet its statutory duty and to provide a progress report on a number of particular projects.

In addition, this report is seeking a recommendation to endorse the changes to the education capital programme. Members need to be content that this programme delivers the statutory duty and also does so in a way that represents good value for the Council. Members also need to be satisfied that the management of these projects is even more robust than usual given the added risks posed by Covid both in terms of delivery and costs.

The Strategic Planning and Monitoring Panel has no powers to make capital decisions, which are the remit of the executive or executive member, or a change in the capital programme – remit of Council. Whilst high level sums of funding are being committed detailed reports will be required to actually progress the projects setting out specific funding, what is being delivered and when. As this is a high level report it is not seeking decisions in relation to the specific projects which will still be subject to their own due diligence, governance and decision making. It is clear robust project management is required including the need to programme decision making where required. This includes basic gateways of allocating funding and sign off of the final project before execution of contracts to ensure that still represents vfm.

It will be important to clarify where there are any abortive costs if projects do not proceed for example the £200K allocated for Hawthorns.

Risk Management:

That the risks highlighted in Section 8 of the report are noted. The Council has a statutory duty under Section 14 of the Education Act

1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area. Failure to deliver sufficient school capacity places the Council in breach of its statutory duties.

Background Information:

The background papers relating to this report can be inspected by contacting Paul Smith Assistant Director Strategic Property



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1. INTRODUCTION

- 1.1. This report provides an update on the latest position with the Council's Education Capital Programme and seeks recommendation for approval of various proposals in line with Council priorities.
- 1.2. The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3. The government allocates funding for school buildings under a number of categories and these are described in Section 2 of this report.
- 1.4. Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report and to make recommendations to Executive Cabinet in respect of the proposed allocation of funding.

2. FUNDING AND FINANCIAL POSITION

- 2.1. The government allocates ring-fenced capital grant funding for school buildings under the following main categories:

Basic Need Funding

- 2.2. Basic Need Funding is allocated to each local authority to create new places in schools.
- 2.3. On 5 October 2017, the Government announced that the 2019/20 allocation of Basic Need Funding for Tameside Council would be £4,842,699.
- 2.4. On 29 May 2018, the Government announced the 2020/21 allocation of Basic Need Funding. Tameside Council received no further allocation.
- 2.5. On 15 April 2020, the Government announced the 2021/22 allocation of Basic Need Funding. Following discussion with the DfE over aspects of the formula and its application to Tameside, an allocation of £12,231,816 was announced.
- 2.6. The table below sets out the amount of Basic Need Funding held by the Council, previously allocated which is available to spend in 2020/21:

Basic Need Funding	Amount £
Basic need funding available in 2020/21	12,010,447
Approved Schemes	11,145,000
Proposed Changes	232,500
Unallocated as at October 2020	632,947

- 2.7. The balance of the Basic Need funding is profiled to be spent during the 2020/21 and 2021/22 financial years in order to provide the required additional school places.

School Condition Allocation (SCA) Funding

- 2.8. This grant is allocated for the maintenance of school buildings. The funding is part

formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA). The 2019/20 School Condition Allocation was £1,153,000.

- 2.9. On 15 April 2020 the Government announced School Condition Allocations for 2020/21 and Tameside was awarded £1,168,720.
- 2.10. On 29 June 2020 the Government announced additional funding to address school condition. Tameside's share of a national £560 million is £542,775.
- 2.11. The table below sets out the amount of School Condition Allocation available to spend in 2020/21. Full details of existing and proposed schemes are set out in Appendix 2.

School Condition Allocation (SCA) Funding	Amount £
SCA funding available in 2020/21	2,941,924
Earmarked Schemes for 2020/21	2,220,000
Proposed Changes	263,000
Unallocated as at October 2020	458,924

Devolved Formula Capital (DFC) Funding

- 2.12 Devolved Formula Capital is direct funding for individual schools to maintain their buildings and fund small-scale capital projects. It is calculated on a formulaic basis, using the school census data set and schools make their own arrangements for works to be undertaken. DFC funding for Tameside schools in 2020/21 was announced on 15 April 2020 and is £330,429 for Maintained Local Authority and £181,688 for Voluntary Aided schools.

Section 106 Developer Contributions

- 2.13 Additional income intended to contribute towards the provision of additional school places is sometimes provided by developers as part of the planning conditions for new housing developments. These are known as Section 106 agreements. When housing estates are completed the payments become due and the Council is in receipt of several payments which have not as yet, been formally allocated to specific schemes.
- 2.14 Strategic Planning and Capital Monitoring Panel at its meeting in November 2019 agreed to allocate £453,168 and this was agreed at Executive Cabinet in December 2019. A further £491,007 was allocated by Panel and subsequently endorsed by Executive Cabinet at the meetings in March 2020.

Special Provision Fund

- 2.15 The Special Provision Fund allocations support local authorities to make capital investments in provision for pupils with special educational needs and disabilities. Local authorities can invest in new places and improvements to facilities for pupils with education, health and care (EHC) plans in mainstream and special schools, nurseries, colleges and other provision. The funding is not ring-fenced or time-bound, so local authorities can make the best decisions for their areas.
- 2.16 Tameside MBC was allocated £211,254 for each of the three financial years 2018/19, 2019/20 and 2020/21. In addition, the Council received further allocations of £147,386 in May 2019 and a further £ 294,773 in December 2019. In total £1,075,921 has been allocated to Tameside at the time of this report.

3. PROGRAMME UPDATE - CORONAVIRUS AND THE HEALTH EMERGENCY

- 3.1. COVID-19 and the resultant lockdown caused some delays to the Education Capital Programme.
- 3.2. The requirement to ensure social distancing and the safety of construction workers, school staff and pupils remains paramount. Discussions will continue with all stakeholders to review ways of working. Where this will affect costs further updates will be reported to Panel and where required the necessary governance will be followed to address any costs uplifts and approved by Cabinet a required or otherwise where urgent through Board and then by Executive/Key Decision depending on the value of the change and nature of the risks.

4. BASIC NEED FUNDED SCHEMES 2020/2021 AND BEYOND

- 4.1. The current focus of the Council's Basic Need programme is to complete the two remaining schemes at primary schools and create additional places in secondary and special schools where forecasts have indicated a need.
- 4.2. Schemes that have already been approved by the Panel and Executive Cabinet are continuing. The following paragraphs update the Panel on the position with these works.
- 4.3. **Aldwyn – RAG STATUS: RED** – Delays to original programme. This scheme increases capacity at Aldwyn School from a 45-pupil intake to 60. There have been significant and ongoing delays to the project for a number of reasons described in previous reports.
- 4.4. Three temporary modular classrooms have been provided at Aldwyn to accommodate additional pupils from September 2017 pending a start on the permanent extension.
- 4.5. Revised costs for the basic need scheme were agreed by Panel in July 2020 Condition issues with the Roof at Aldwyn and which also covers the Hawthorns School (which is located in the same building as Aldwyn, but is a separate academy school) have led to a broadening of the contract scope. A request for an additional £320,000 of condition funding, based on a LEP estimate, was approved at Cabinet 2 November 2020. However further condition issues since raised by the school(s) have necessitated a condition survey to ascertain the additional scope of any further condition works to be included in the contract scope.
- 4.6. Once the full scope of required condition works is ascertained and finances agreed Governance will be sought for any additional funding and an Executive Decision Notice agreed before commencement of the works.
- 4.7. **St John's CE Dukinfield – RAG Status: RED** – Delays to original programme -The scheme provides a two-classroom extension, increasing the school's intake from 30 to 45 throughout. This follows on from previous alterations to increase the numbers in KS1. Agreement was reached with the school to reconfigure the use of the existing facilities to accommodate additional pupils from September 2018 and then over the summer 2019 a two-classroom mobile was placed on the site until a permanent extension can be constructed.
- 4.8. Panel agreed costs totalling £1,343,000 for the scheme at its September 2019 meeting.
- 4.9. Since then further project delivery challenges have emerged, in part connected with the COVID-19 pandemic and the associated additional procurement risks. These risks potentially include extended delivery times, increased costs due to social distancing

working during construction and the availability/cost of materials. An Executive Decision Notice was approved on 16 September 2020. Contract documents are being agreed with a view to commence on site in the new year 2021.

- 4.10. **Alder Community High School – RAG Status: AMBER** The works increase pupil intake from 155 to 180 and were procured through Pyramid Schools, a PFI Special Purpose Vehicle (SPV). Significant internal alterations were carried out over summer 2018 to enable the first year of additional pupils to be suitably accommodated. Over summer 2019 the SPV provided a stand-alone four-classroom modular block. Over the summer 2020 the SPV provided an external dining pod and canopy to provide additional catering capacity.
- 4.11. The final phase of the works in 2021 aims to connect the new block directly to the main school building via a new covered link, alteration works to improve the security at the main entrance and improvement works to the paths to the rear of the school. The costs and programme are being finalised with the intention that they will remain within budget estimates already approved.
- 4.12. A number of commercial issues are currently being worked through between the Council and Pyramid's contract management company Albany to reflect recent changes within the contractual documentation. Specifically, these are: Deed of Variation (DoV) relating to completed and planned phases of the works, replacement PCG/Collateral Warranties following the collapse of Interserve and a lease to cover the Alder High School site. Guarantor documentation, the land boundary and leases have been requested by the lenders.
- 4.13. **Hyde Community College – RAG Status: RED** - The scheme increases the school's intake from 210 to 240 and is being overseen by Amber Infrastructure, a PFI Special Purpose Vehicle. Work on the internal alterations commenced in August 2018 with the bulk completed by October 2018.
- 4.14. It was reported to July 2020 Panel that phase 2 of the works was to provide an additional five teaching spaces including two science laboratories located at the rear of the school site.
- 4.15. The modular units were delivered to site 13-15 October. Internal fit-out is proceeding and project completion is now projected to be December 2020, with delays caused towards the end of the project due to the effects of Covid -19 on site trades having to isolate. The School is due to take possession of the new units at the commencement of term in January 2021.
- 4.16. In order to mitigate the late delivery of this project, particularly in light of Covid-19 social distancing requirements, section 73 planning notices have been issued to maintain on site temporary classrooms which were due to be removed in 2020 until the summer of 2021. Permission to retain the two classroom block until 31 October 2021 was given consent on 30 October 2020.
- 4.17. **Audenshaw School – RAG Status: GREEN** - Discussions have taken place with Audenshaw School to carry out internal remodelling so the school can offer additional places from September 2020. The school previously operated a sixth form and some remodelling of this area is proposed to create additional classrooms. Additional specialist science laboratory and food technology space is also required.
- 4.18. Following stakeholder discussions a design has been agreed to improve the sixth form block with some additional works to take place in the main school science rooms. An order has been placed to progress the design and works to the sixth form block due to its current vacant status, with the main school works to be scheduled separately and access agreed with the school. Panel agreed a budget envelope of £1,000,000 for the scheme at its last meeting, with an additional £300,000 granted in a separate request. Phase 1 (interim

upgrade) of the sixth form block for the new entry students was completed for 1 September 2020. Phase 2 relating to the main school science rooms will take place in 2021 once a suitable programme and scope of works has been agreed.

- 4.19. **Thomas Ashton School additional places – RAG status: COMPLETE** - There has been a significant increase in the number of primary age children requiring specialist provision from Thomas Ashton School. In the summer term of 2018, 57 pupils were on roll with Thomas Ashton and this has increased to 86 pupils currently. The January 2020 census identifies 23.24% of 1575 education health care plans maintained by Tameside are those with a primary need of social emotional mental health compared to 15.66% of 977 plans in 2018.
- 4.20. In order to address the significant increase in children requiring specialist SEMH provision Thomas Ashton required specialist nurture provision away from their main site with the opportunity to co-locate with a mainstream primary school. Two large classrooms at Discovery Academy were remodelled over summer 2020 and this will allow Thomas Ashton to accommodate up to 16 additional learners there from September 2020.
- 4.21. **SEND Behaviour Support Services/ Tameside Music Service - COMPLETE.** As reported to the last meeting of the Panel the Tameside Music Service relocated from Discovery Academy to Birch Lane over summer 2020. The Music Service and the Schools' Library Service will now be co-located at Birch Lane. The removal of the Music Service from Discovery freed up space which is now occupied by the BLIS team. All the works at Discovery were completed over summer 2020.
- 4.22. **Birch Lane – RAG Status GREEN.** In order for the Music Service to be able to provide their service from Birch Lane, some adaptations to the building will need to be carried out and design work is currently underway. Panel, as confirmed by Executive Cabinet, agreed to allocate £100,000 for this project and further detail will be reported to a future meeting.
- 4.23. Mossley Hollins High School - A new 4-classroom modular block was constructed at Mossley Hollins in the summer of 2018. Final costs were agreed and a large underspend on the approved budget was written back into the Council's unallocated Basic Need reserve last year. Unfortunately, a small retention of £32,500 has now come to light which should not have been removed from the original budget. It is recommended to devote £32,500 of unallocated Basic Need grant to cover this amount.
- Increase in Special School Places for Children at Hawthorns Primary School**
- 4.24. Hawthorns School is an outstanding primary special school located within the Audenshaw area of Tameside and caters for pupils with a range of complex special educational needs aged between 4-11 years old. Hawthorns School is part of the New Bridge Multi Academy Trust. As a result of growing pupil numbers and to meet expected need for additional places, there is a need to provide additional teaching accommodation to accommodate both the current number of pupils enrolled at the school and the increases in admissions forecast over the coming years.
- 4.25. The main school building was originally constructed in 2006/07, the main building and site is shared between Hawthorns School and Aldwyn Primary School, a mainstream primary school.
- 4.26. The area of the school building designated as Hawthorns School was originally designed to accommodate 60 pupils.
- 4.27. In 2015, it was identified that additional accommodation was needed and so a joint scheme to expand both Hawthorns and Aldwyn Primary School was developed. The scheme for Hawthorns included internal remodelling to create an additional classroom and a new build classroom. The internal remodelling work was completed. However, for a number of

reasons, the whole external build scheme has not progressed as quickly as would have been ideal and so the opportunity has arisen to reconsider the scheme given the significant increase in pupil numbers at the school.

- 4.28. There will be 136 pupils on site from September 2020, more than double the number the school was originally built to accommodate. A four classroom demountable extension is currently on site to help the school accommodate the additional pupils but this is not a permanent solution and does not reinstate staff space already utilised for additional pupils.
- 4.29. When the opportunity to review the plan for Hawthorns presented itself, it was clear that the current position was untenable. A number of potential options have been considered with the New Bridge Trust to accommodate both the current number of pupils enrolled at the school and the increases in admissions forecast over the coming years to enable a total of 220 pupils to attend the school. These have been discussed with parents and other stakeholders and this has resulted in the final four options outlined below which will be taken forward:

Option 1 – Expand current Hawthorns site

This option involves expanding the current Hawthorns site. The building was originally designed to accommodate 60 pupils, but with the addition of the temporary classrooms, it currently accommodates 136 pupils. The expansion would include the removal of the temporary modular buildings and the addition of a permanent extension to accommodate 220 pupils in total.

Option 2 – Operate the school on a split site

This option would involve using the current site to accommodate 80 pupils and identifying a new site that could accommodate an additional 140 pupils. A detailed space utilisation study is currently underway at Hawthorns School to establish exactly how many pupils the building can accommodate.

Option 3 – A new school on a new site

This option would involve identifying a new site where a new school could be built to accommodate all 220 pupils. A review of potential sites in the borough is currently underway.

Option 4 – A through school on a new site

Parents at Hawthorns School put forward this option during the consultation and it was requested that it was included in the options appraisal. This would involve accommodation for 220 primary pupils and an additional 240 pupils aged 11 to 19 (KS3 to KS5) on a new site. Following a meeting with parents, it has been agreed to consider this proposal but the need for additional places in the upper key stages needs to be considered as this is not currently an identified need in the SEND Forward Plan. The Outline Business Case would need to take into consideration the impact additional places would have on other secondary special schools in the area.

Consultation held with parents

- 4.30. Officers, the Head teacher and colleagues from the New Bridge Multi Academy Trust have met with parents of children currently at Hawthorns on a number of occasions over the last few months. Parents have feedback that:
- They are concerned about the number of children currently attending the site and the amount of temporary accommodation needed to facilitate this.
 - The temporary accommodation has also resulted in a loss of outside space for pupils.
 - They are concerned about the length of time the council has taken to deliver this expansion.
- 4.31. Recent discussions have focussed on a range of options (outlined above) and these have helped to shape the current proposals. Parents have expressed a clear preference for option 3 and option 4. Furthermore, they are understandably keen for progress to be made quickly;

however, they have also been clear that although they are keen to see rapid progress they want the new provision to be right.

- 4.32. As Hawthorns is an academy, the Council could chose a design and build contract funded through a grant agreement to the New Bridge Trust. Alternatively, the Council could be responsible for a design and build scheme. The alternatives would be considered as part of the Outline Business Case.
- 4.33. An outline business case RIBA Stage 1 (Choose Option, Site and Funding) will be presented to members by 28/04/21. Other actions are also outlined in Appendix 4.

5. SPECIAL PROVISION FUND & HEALTHY PUPILS CAPITAL FUND

- 5.1. **Appendix 1A** provides a financial summary for the Special Provision Fund.
- 5.2. **Appendix 1B** provides a financial summary for the Healthy Pupils' Capital Fund.

6. SCHOOL CONDITION ALLOCATION (SCA) SCHEMES

- 6.1. **Appendix 3** provides a financial update with details of current School Condition Allocation funded projects, including proposed changes to scheme funding.
- 6.2. In order to develop an informed asset management plan for schools that remain under the Council's responsibility an independent surveyor was appointed to carry out condition surveys of existing school premises. The intention is to create a transparent and targeted schedule of works required to school buildings.
- 6.3. The budget available is insufficient to meet the demands placed upon it and the surveyors were asked to identify priorities of the works required within each school and across the portfolio of schools.
- 6.4. In addition to the works identified in the condition survey there are other calls on the School Condition Allocation budget. This is the only central source of grant money to spend on schools (other than Basic Need which is purely to create new school places). It has been custom and practice to address health and safety items and support disabled access by using the School Condition Allocation funding.
- 6.5. Reactive school condition issues are covered by the allocation of £150,000 of the School Condition Allocation as an in-year contingency against any urgent works that could arise.
- 6.6. As noted above the Government allocated Tameside £1,168,720 for School Condition schemes for 2020/21 and an additional allocation of £542,775 was announced in August 2020. This added to previous unspent grant provides a total of £2,941,924 available to spend in 2020/21. . Panel and in turn Executive Cabinet at meetings in September 2020 agreed a list of priority schemes totalling £1,900,000. In addition, Executive Cabinet approved £320,000 as detailed in paragraph 7.19. These schemes are listed in **Appendix 3**.
- 6.7. The following paragraphs describes those schemes with significant variations from the original estimates or updates the Panel on progress.
- 6.8. Fire safety. Independent surveyors identified urgent improvements required to the fire alarm systems at five primary schools. Major upgrades to the systems at Arlies, Fairfield and Micklehurst took place over summer 2020 and minor upgrades were completed at Broadbent Fold and Audenshaw Primary schools over October 2020 half term. The total

costs are now confirmed at £159,000 and it is proposed to return the remaining budget of £56,000 to the unallocated SCA.

- 6.9. Livingstone Primary School's roof is 100 years old and requires complete replacement. Executive Cabinet approved two phases of work totalling £414,170. Works commenced during the summer 2020 holidays and the scheme is progressing and is scheduled for completion at Christmas 2020.
- 6.10. St Anne's Primary School, Denton is one of two schools with a public entrance that affords insufficient secure protection for pupils and staff. The current entrance opens directly into a vestibule from which the main hall, a classroom and the school office are adjacent. The school has already paid for the architectural development of a scheme and planning permission has now been granted. The school is to contribute 50% of the costs of the scheme and the Council allocated £150,000 as a contribution to the scheme at its March 2020 meeting. The architects are drawing up the detailed plans to enable the scheme to go out to tender.
- 6.11. An upgrade to the heating at Broadbottom CE took place over summer 2020 which involved an additional boiler and an upgrade of heat emitters and pipework. At the time we were advised that the gas supply to the school would not require increasing and as a result £18,000 was written back from the previously approved Broadbottom budget into the unallocated School Condition Allocation.
- 6.12. The gas supplier has recently reconsidered the situation and is insisting that the supply to the site is now upgraded. Revised costs have been obtained. Consequently, it is recommended to allocate £13,000 to these works which are now scheduled for February 2021. A temporary arrangement of off-setting the fire-up times of the various school boilers has been put in place to ensure the school is warm in the meantime.

Russell Scott Primary School

- 6.13. A number of fire compliance measures have been successfully carried out over the 2020 Summer holidays. These projects were deferred from the Easter holidays due to access restrictions and resource/ materials availability caused by COVID-19.
- 6.14. An appraisal of building condition and associated options informed by technical information provided by MAC Architects is currently being drafted to include further information following recent flooding investigations.
- 6.15. **Victorian lath and plaster ceilings.** Eight of Tameside's primary schools are the traditional Victorian/Edwardian construction with very tall ceilings. Over the years, to increase heat and acoustic efficiency, suspended ceilings were installed which hide the original tall ceilings. Over summer 2020 a large piece of the lath and plaster ceiling at one primary school detached itself from the structure falling through the suspended ceiling. The school was empty at the time but it was felt appropriate to appoint surveyors to investigate areas of similar construction in other schools for peace of mind. These inspections took place during October half term at a cost of £10,123 which was charged to the contingency budget because of the urgency.
- 6.16. **Gee Cross Holy Trinity** – Two schemes. Improved security fencing to the rear of the site is shortly to be submitted for planning permission. Works to repair the roof, gable end and address water penetration and mould problems in the adjacent classroom are shortly to go out to tender.
- 6.17. **Hurst Knoll** -_St James' school boilers broke down completely in September. Further investigation resulted in a recommendation to replace the boilers completely in 2021. As an interim measure it was advised that the failed control system could be replaced to get two of the three boilers operational and this urgent work was carried out over October half

term at a cost of £5,010. This was charged to contingency because of the urgent nature of the problem.

- 6.18. **Aldwyn Primary School** - The flat roof on the school is leaking in multiple locations. Unfortunately much of the school's mechanical plant is located on the roof and this will also need to be removed and replaced at the same time. Additional rain water goods and improvements to drainage are also required. A request for an additional £320,000 of condition funding, based on a LEP estimate, was approved at Cabinet 2nd November 2020. However further condition issues since raised by the school have necessitated a condition survey to ascertain the additional scope of any further condition works to be included in the contract scope.

Development of schemes for 2021-2022

- 6.19 Using the new building condition surveys as the starting point a number of urgent works now need to be addressed. Before obtaining tenders for the works each scheme needs to be professionally surveyed and a specification developed against which contractors can submit tenders.
- 6.19. Electrical re-wires. Whilst carrying out the fire alarm upgrades at Fairfield and Arlies schools over summer 2020 it became obvious that all the electrical wiring at these two schools is in need of replacement. Design costs to draw up specifications against which to tender are £10,614 for Fairfield and £9,981 for Arlies. The Panel is requested to recommend approval to Executive Cabinet for these sums. It is estimated that the costs for carrying out the rewires will be of the order of £560,000 in total but a report prioritising the main works will be brought to a future meeting.
- 6.20. Further electrical rewiring work is indicated at Micklehurst and Broadbent Fold schools but this is not as urgent. It is proposed to revisit these schemes next financial year for consideration of works to take place in summer 2022.
- 6.21. The surveys indicate that the air conditioning systems at Lyndhurst School, and the air-handling units at Ravensfield School require repair or replacement. Recommended that further investigation takes place to establish the scope of the works.
- 6.22. Stalyhill Infants Roof replacement – specifications have already been drawn up for this which is ready to go out to tender. It is estimated that the cost will be around £220,000 and it is proposed to begin these works at February 2021 half term provided tenders are returned within that amount.
- 6.23. The condition surveys have flagged up several other roof replacements. The largest of the schemes is at Denton Corrie where the nursery, infant and junior school roofs are all recommended for complete replacement. At Oakdale School roof problems have been evident since the school was built and continue to be an issue. Smaller roofing projects include roof replacements at the Gorse Hall and Greswell nursery unit blocks, localised repairs and redesign of aspects of the roof at Hollingworth Primary, and localised roof and coping stone repairs at Fairfield Primary. It is recommended that estimates are obtained to carry out the works. These works will need to be phased over two or three future years. In the meantime Panel is recommended to set aside £30,000 for further investigation and development of schemes to tender stage.
- 6.24. Milton St John's. This Primary school has very poor security in that visitors must walk through the playground to reach the main entrance. An outline scheme to create alternative and more secure access arrangements has been developed. It is proposed to develop the scheme to tender stage and this is currently estimated at £15,000. The likely cost of the works will be in the region of £230,000.
- 6.25. Audenshaw Primary School – boiler replacement. The recent condition surveys indicate

that the boiler is now obsolete. It is proposed to carry out design work to tender stage at an estimated cost of £10,000.

- 6.26. Hollingworth Primary School's heat emitters and distribution pipework are in need of replacement with modern efficient equipment. Given the works that have taken place already at the school recently (complete rewire, roof replacements, drainage upgrades and a new dining block) and the other calls on the 21-22 budget it is proposed to defer further consideration of this work until summer 2022.

Decarbonisation

- 6.27 As part of the Council's policy to reduce carbon emissions two boiler replacement schemes at **Gorse Hall** and **Hurst Knoll Primary Schools** have been selected for further examination. Should the schemes meet the requirements of the decarbonisation programme it is possible that grant funding may be attracted towards the costs. Further reports will be brought to future meetings. If the schemes are unable to fall within the decarbonisation programme the boilers at these two schools require replacement and detailed specifications will be required, the costs having to be met from the school condition allowance funding. These boilers will need to be replaced in summer 2021 and it is proposed to set aside £100,000 for each in case they fall outside the decarbonisation programme. Should grant funding be made available the balance would be returned to the unallocated SCA.

Asbestos Management

- 6.28 There are a number of locations in schools which were unable to be surveyed during the major programme of asbestos management surveys carried out last year. It is proposed to revisit these locations and update the asbestos management reports as appropriate. This requires an additional condition budget allocation of £10,000.

Building Condition Surveys

- 6.29 In order to develop a robust and impartial asset management plan detailed surveys of the condition of the school estate were carried out in late 2019. It is prudent to update the surveys and it is proposed to carry out-resurveys of 20% of the school estate each year so that over the course of five years all will have been updated. Panel is requested to recommend this approach, the costs being funded from the School Condition Allocation 2021-2022.

School Financial Contributions

- 6.30 Schools Forum recently agreed a protocol where primary schools will contribute the first £10,000, and high schools the first £25,000 of any new capital schemes from 1 October 2020. These additional contributions will be shown separately in future reports.

7. PROCUREMENT AND ADDED VALUE

- 7.1. In accordance with Council policy and contractual arrangements all capital projects should be procured through the Tameside Investment Partnership/LEP except alterations to PFI schools are procured through the PFI contracts. Capital projects at Voluntary Aided schools are generally procured directly by the relevant governing body and diocese as they own the buildings and/or have separate governance arrangements.
- 7.2. In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.

8. RISK MANAGEMENT

- 8.1 The specific risks and mitigation plans, associated with each of the projects, have been identified in the main section of the report.
- 8.2 Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.
- 8.3 The COVID-19 virus and its wider effects on society and the way we can work continues to present a significant challenge. Social distancing guidelines for example will affect the way works can be carried out and generally will mean that schemes will by necessity take longer to build than originally envisaged.

9 RECOMMENDATIONS

- 9.1 As set out at the front of the report.

APPENDIX 1

Basic Need Funding Schemes - Financial Update

The table below provides details of Basic Need funded projects, previously approved, including requirements for slippage and additional funding.

Basic Need Schemes	2020/21 Approved Budget Allocation £	2021/22 Approved Budget £	Re-profiling at P7 £	2020/21 Budget Including Slippage £
Alder High School	1,058,000	0	(500,000)	558,000
All Saints High School	1,990,000	0	(1,940,000)	50,000
Audenshaw High School	1,272,000	0	(1,022,000)	250,000
Aldwyn Primary School	2,716,000	0	-	2,716,000
Denton Community College	335,000	0	-	335,000
Rayner Stephens Academy	473,000	0	(373,000)	100,000
Cromwell High School	100,000	0	-	100,000
Discovery Academy	150,000	0	-	150,000
Hawthorns Primary Academy	180,000	0	-	180,000
Hyde Community College	1,525,000	0	-	1,525,000
Secondary School Improvements	35,000	0	-	35,000
St Johns CE Dukinfield	1,211,000	0	(632,000)	579,000
St Thomas Moore	100,000	0	-	100,000
Total	11,145,000	-	(4,467,000)	6,678,000

Basic Need Schemes	2020/21 Revised Budget £	Proposed 2020 Changes £	Total 2020/21 Budget £
Alder High School	558,000		558,000
All Saints High School	50,000		50,000
Audenshaw High School	250,000		250,000
Aldwyn Primary School	2,716,000		2,716,000
Denton Community College	335,000		335,000
Rayner Stephens Academy	100,000		100,000
Cromwell High School	100,000		100,000
Discovery Academy	150,000		150,000
Hawthorns Primary Academy	180,000	200,000	380,000
Hyde Community College	1,525,000		1,525,000
Secondary School Improvements	35,000		35,000
St Johns CE Dukinfield	579,000		579,000
St Thomas Moore	100,000		100,000
Mossley Hollins		32,500	32,500
Total	6,678,000	232,500	6,910,500

APPENDIX 2A

Special Provision Fund

Special Provision Schemes	2020/21 Approved Budget Allocation £	2021/22 Approved Budget £	Re-profiling at P7 £	2020/21 Budget Including Slippage £
Cromwell School	555,000	0	(505,000)	50,000
Hawthorns Primary	181,000	0		181,000
Total	736,000	0	(505,000)	231,000

APPENDIX 2B

Healthy Pupils' Capital Fund (HPCF)

HPCF Scheme	2020/21 Budget £	Proposed 2020 Changes £	Total 2020/21 Budget £
St Thomas More	134,000	-	134,000

APPENDIX 3

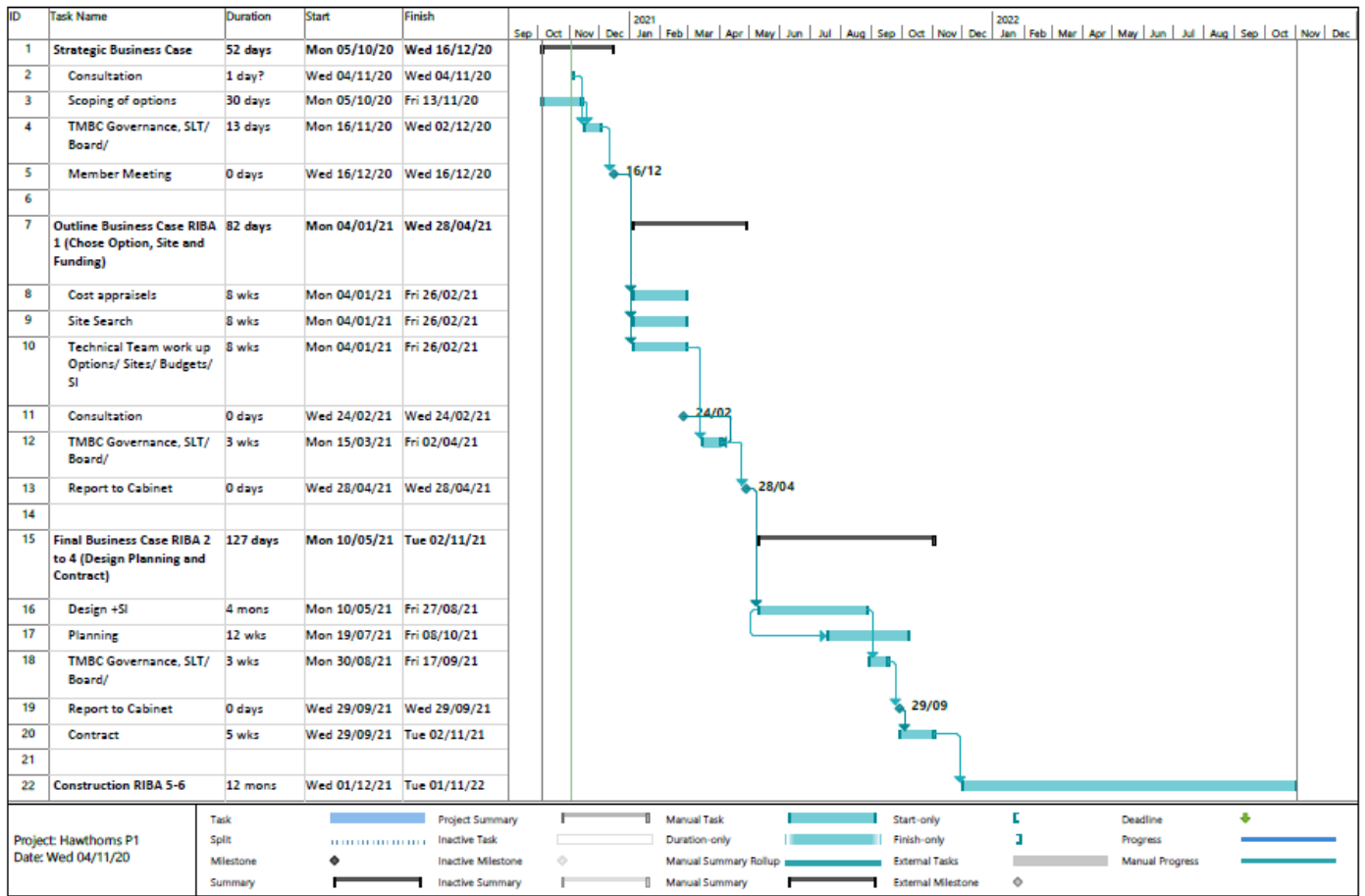
School Condition Allocation Schemes - Financial Update

The table below provides details of all current School Condition Allocation funded projects, including requirements for additional funding.

School Condition Schemes	2020/21 Budget £	Proposed 2020 Changes £	Total Budget £
Aldwyn Primary School	320,000		320,000
Arlies Primary	23,000	10,000	33,000
Broadbottom Primary	81,000	13,000	94,000
Buckton Vale Primary	50,000		50,000
Corrie Primary	17,000		17,000
Fairfield Road Primary	80,000	11,000	91,000
Gorse Hall Primary	9,000		9,000
Holy Trinity Gee Cross Primary	83,000		83,000
Livingstone Primary	414,000		414,000
Lyndhurst Primary	13,000		13,000
Millbrook Primary	137,000		137,000
Milton St Johns Primary	3,000	15,000	18,000
Ravensfield Primary	3,000		3,000
Russell Scott Primary	246,000		246,000
St Anne's Denton	150,000		150,000
St Johns CE Dukinfield	21,000		21,000
The Heys Primary	29,000		29,000
Asbestos Survey	78,000	10,000	88,000
School Condition Schemes	2020/21 Budget £	Proposed 2020 Changes	Total Budget

		£	£
Stock Condition Survey	77,000	30,000	107,000
Structural Engineers Fees	11,000		11,000
Fire Safety Works	215,000	(56,000)	159,000
Glass Balustrade Protection Works	10,000		10,000
School Condition Related Works Contingency	150,000		150,000
Audenshaw Primary	0	10,000	10,000
Stalyhill Infants	0	220,000	220,000
Total	2,220,000	263,000	2,483,000

APPENDIX 4



Appendix 5- Service Area Detail Education

	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000
Education							
Education	16,053	0	1,701	11,089	4,964	-4,972	0
Total	16,053	0	1,701	11,089	4,964	-4,972	0

Regular detailed reports on progress with the Education Capital Programme are considered elsewhere on the Strategic Planning and Capital Monitoring Panel agenda. A detailed breakdown, including prior year spend, future budgets and re-profiling is set out in the next slide.

Service Area Detail - Education

Education Capital Programme							Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Actual to Date £000	2020/21 Projected Outturn £000	2020/21 Projected Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
Unallocated Funding Streams	2,072	0	168	2,072	0	0	2,072	0
Alder Community High School	1,058	0	21	558	500	-500	558	500
All Saints Catholic School	1,990	0	0	50	1,940	-1,940	50	1,940
Audenshaw High School	1,272	0	47	250	1,022	-1,022	250	1,022
Aldwyn Primary School	2,916	0	185	2,916	0	0	2,916	0
Denton Community College	335	0	11	335	0	0	335	0
Rayner Stephens Academy	473	0	0	100	373	-373	100	373
Cromwell High School	655	0	105	150	505	-505	150	505
Discovery Academy	150	0	22	150	0	0	150	0
Hawthorns Primary Academy	361	0	0	361	0	0	361	0
Hyde Community College	1,525	0	266	1,525	0	0	1,525	0
Livingstone Primary	414	0	86	414	0	0	414	0
St Annes Denton Primary	150	0	0	150	0	0	150	0
St Johns Dukinfield C of E Primary	1,232	0	48	600	632	-632	600	632
Russell Scott Primary	246	0	225	246	0	0	246	0
Fire Safety	215	0	63	215	0	0	215	0
School Condition Related Works Contingency	150	0	20	150	0	0	150	0
Minor Schemes (Under £150k)	839	0	434	847	-8	0	839	0
Total	16,053	0	1,701	11,089	4,964	-4,972	11,081	4,972

Milestones - Education

Scheme – Aldwyn & Hawthorns Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Contract to be finalised	Planned	June 2019	Oct 2019
	Actual		
Tender	Planned	Nov 2019	Jan 2020
	Actual		
Additional classrooms	Planned	Feb 2020	May 2020
	Actual		
Start on site	Planned	January 2021	
	Actual		
Completion on site	Planned	Feb 2022	

Scheme Overview

The original scheme to extend both Aldwyn and Hawthorns school needed a complete refresh due to recent increases in demand for the specialist provision at Hawthorns. The capacity required was too great to be accommodated in the original proposals. An options appraisal on how best to meet Hawthorns accommodation requirements is now taking place. The extension to Aldwyn is still required and a start on site is anticipated in Jan 2021.

Scheme Status

Aldwyn – contract close anticipated Dec 2020. A revised cost from the LEP is awaited with the removal of the Hawthorn elements and the addition of roof repairs and additional condition repairs to the scheme. This will be split into two schemes in future reports.
Hawthorns – options appraisal currently underway.

	£000	£000
Total Budget		3,295
Prior Years Spend	379	
2020/21 Projection	2,916	
Future Years Projection	0	
Total	3,295	3,295

Scheme – Alder High School Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Internal alterations	Planned	June 2018	Aug 2018
	Actual	July 2018	Aug 2018
4 classroom modular block	Planned	Aug 2019	Aug 2019
	Actual	Aug 2019	Sept 2019
Link corridor	Planned	Oct 2019	April 2021
	Actual		
	Planned		
	Actual		

Scheme Overview

Increase the pupil intake from 155 to 180. A new 4 classroom block was ready in October 2019 and a dining pod and external canopy was ready for September 2020. Works to improve the security of the main entrance, a covered walkway linked to the new classroom block and major groundworks to the rear entrance remain outstanding.

Scheme Status

The 2020 works are now completed. A number of commercial issues are currently being worked through between the Council and Pyramid's contract management company Albany to reflect recent changes within the contractual documentation.

	£000	£000
Total Budget		2,437
Prior Years Spend	1,379	
2020/21 Projection	558	
Future Years Projection	500	
Total	2,437	2,437

Milestones - Education

Scheme – Hyde Community College Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Internal alterations	Planned	Aug 2018	Oct 2018
	Actual	Aug 2018	Oct 2018
5 classroom science block	Planned	Sept 2020	Nov 2020
	Actual	Sept 2020	
Handover to School	Planned	Nov 2020	Dec 2020
	Actual		

Scheme Overview

The school's intake will increase from 210 to 240. Internal alterations have been carried out. The final phase of the project was to convert the former construction shed into 2 science labs and 3 classrooms. However, a feasibility study showed this wasn't possible, so instead it was decided to provide a new modular science block at the rear of the school.

Scheme Status

The modular block has now received planning permission and has been delivered to site. Fit out is continuing and the school will be in occupation for the start of the January term.

	£000	£000
Total Budget		2,531
Prior Years Spend	1,006	
2020/21 Projection	1,525	
Future Years Projection	0	
Total	2,531	2,531

Scheme – St John's CE Dukinfield Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Design Stage	Planned	June 2019	Aug 2019
	Actual	Jul 2019	Aug 2019
Contractual agreement signed	Planned	Aug 2019	Nov 2020
	Actual		
Classroom extension to commence	Planned	Jan 2021	
	Actual		

Scheme Overview

A two-classroom extension, increasing the school's intake from 30 to 45. This is the final stage of alterations to move the school from a 1 to 1.5 form entry.

Scheme Status

Contractual arrangements are on going and are due to be finalised shortly and it is expected to be on site early in the New Year. A two-classroom mobile was provided over summer 2019 to allow the permanent extension to be completed. The hire of this has been extended for a further 12 months.

	£000	£000
Total Budget		1,476
Prior Years Spend	244	
2020/21 Projection	600	
Future Years Projection	632	
Total	1,476	1,476

Milestones - Education

Scheme – Denton Community College Project Manager – Steve Gwilt

Key Milestones		Start	Completion
6 Modular Classroom	Planned	July 2019	Aug 2019
	Actual	July 2019	Sept 2019
Internal Modification	Planned	July 2019	Aug 2019
	Actual	Aug 2019	Sept 2019
Outdoor dining facility improvement	Planned	Nov 2019	April 2021
	Actual		

Scheme Overview

Provide an additional 6 modular semi permanent classroom as well as completing internal modifications to create classrooms from open spaces.

Scheme Status

Works have been completed to deliver the 6 modular classroom as well as the internal modifications, Some additional works relating to walkways and covered outdoor dining facilities remain outstanding.

	£000	£000
Total Budget		1,370
Prior Years Spend	1,035	
2020/21 Projection	335	
Future Years Projection	0	
Total	1,370	

Scheme – Audenshaw High School Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Design Stage	Planned	June 2019	Oct 2019
	Actual	July 2019	
Tender	Planned	Sept 2019	Dec 2019
	Actual		
Completion of works	Planned	July 2021	Sept 2021
	Actual		

Scheme Overview

The scheme is being developed to provide additional teaching accommodation in the sixth form block and also the provision of additional science and teaching accommodation so the school can offer additional places for September 2020.

Scheme Status

Some work was carried out over Summer 2020. Once the brief is agreed with the school the remaining works will be carried out over Summer 2021.

	£000	£000
Total Budget		1,311
Prior Years Spend	39	
2020/21 Projection	250	
Future Years Projection	1,022	
Total	1,311	1,311

Milestones - Education

Scheme – All Saints Project Manager - TBC

Key Milestones		Start	Completion
Agree designs	Planned	Nov 2020	Dec 2020
	Actual		
Completion	Planned	Sept 2021	Sept 2021
	Actual		
	Planned		
	Actual		

Scheme Overview

The school has agreed to increase their PAN for each of three years commencing in September 2021. Discussions were held to identify areas of work required and a menu of options has been prepared for further discussion with the school as to which it wishes to take forward.

Scheme Status

The design proposals have been received back for the Science refurbishment and some possible proposals regarding the PE area. A further meeting is being arranged to confirm exactly how the school wish to proceed which will allow the consultants to starting putting the bid together including timelines.

	£000	£000
Total Budget		2,000
Prior Years Spend	10	
2020/21 Projection	50	
Future Years Projection	1,940	
Total	2,000	2,000

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	14 December 2020
Executive Member / Reporting Officer:	Councillor Bill Fairfoull – Deputy Executive Leader (Children and Families) Tracy Morris – Assistant Director Children’s Social Care
Subject:	CHILDREN’S SOCIAL CARE - PROPERTY CAPITAL SCHEMES UPDATE REPORT
Report Summary:	This report provides an update on the Children’s Social Care Property Capital Scheme and sets out details of the major approved property capital schemes in this Directorate.
Recommendations:	That the Strategic Planning and Capital Monitoring Panel be recommended to agree: i. To note the delays in relation to the purchase of the new residential property for the assessment unit as set out in section 2.1 of the report; ii. To approve the drawdown of a further £48,000 from the Children’s Earmarked Reserve to fund the additional works, outlined at 2.2, to make St Lawrence Road safe and bring it into use; iii. To approve the drawdown of £13,541 from the Children’s Earmarked Reserve to fund the additional works and refurbishment of the Fairfield Unit as outlined in 2.3.
Corporate Plan:	The schemes set out in this report supports the objectives of the Corporate Plan and enable the delivery of the Children’s 7 point plan.
Policy Implications:	In line with Policy and Financial Framework
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>This report is seeking approval to draw down £61,541 from the remaining Children’s Earmarked Reserve. The Respite Unit requires an additional £48,000 as set out in section 2.2 and the Edge of Care Service requires an additional £13,541 as set out in section 2.3. If approved the balance of the Children’s Earmarked Reserve would be £386,775.</p> <p>There is £7,333 of preliminary costs, as detailed in section 2.1, which cannot be capitalised and will become a pressure on revenue budgets.</p> <p>It is prudent to slip forward the £370,000 as this will not be needed in this financial year. Without the approval of the £48,000 and the £13,541 the schemes will overspend, and the assets will not be brought into use to support the children’s services improvement plan.</p> <p>More detailed costings and plans will be requested going forward at the planning stage to mitigate as far as possible overspending. Due to the council’s financial position continued use of reserves is not sustainable in long term.</p> <p>The Council’s existing approved capital programme as at September 2020 was £82.2m, with a further £2.985m of earmarked schemes expected to be approved. These schemes will require capital receipts of £15.1m from a forecast total of £15.3m based on the</p>

disposals approved in September 2020. Earmarked schemes currently not reflected in the figures above total £44.9m, with a forecast £33.2m of corporate funding from capital receipts needed to finance these schemes. Assuming that the planned disposals proceed there is a forecast balance of £7.343m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. The PowerPoint appendix attached to the report shows the list of approved capital schemes within the Children's directorate capital programme along with budget monitoring completed as at period 7.

Legal Implications:
(Authorised by the Borough
Solicitor)

Each project detailed in this report is subject to its own governance and decision making as appropriate to ensure that all decisions especially in relation to spend are made in accordance with the constitution and relevant standing orders.

Members will note that this report contains details in relation to both abortive costs and costs over and above initial spend estimates for the projects. Members need to be content that these additional costs are necessary and represent good value for money.

Given the current financial climate and the strategic asset review it would be prudent to give consideration to how the purchase of an appropriate residential property may be expedited given the current relief on stamp duty.

Risk Management:

This is covered in the content of the report

Access to Information:

By contacting the report author.

Background Information:

The background papers relating to this report can be inspected by contacting Lorraine Hopkins



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e-mail:

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1. INTRODUCTION

- 1.1 This report provides an update on the Children's Social Care property capital projects, within the Capital Programme managed by the Directorate.
- 1.2 The current capital programme as recommended by SPCMP on 9 October 2017 and subsequently approved by Executive Cabinet on 18 October 2017, included funding support Capital Investment in Children's Social Care. The total Capital funding earmarked is £950,000.
- 1.3 The following projects already approved from this Capital allocation are as follows
- Assessment Centre - £400,000
 - Respite Unit - £45,250
 - Edge of Care Service Base - £56,434

This leaves a remainder of £448,316 in the earmarked reserves

2. PROGRESS UPDATE

Assessment Centre £400,000

- 2.1 There have been two potential properties identified and initial works were undertaken as to the feasibility of purchasing these properties, however, after further exploration these properties have been deemed as unsuitable. As a result of the preliminary work we have incurred abortive costs of £7,333, which cannot be capitalised, as a result this is going to become a revenue pressure.
- 2.2 Work now continues to find a suitable property. A new property search is underway as a matter of urgency to identify a suitable property to fulfil this requirement. A review of use of existing properties and other alternatives will also be explored. It suggested that £370,000 be slipped into 2021/22 as it is unlikely that any suitable property will be fully completed in 2020/21.

Respite Unit £42,250

- 2.3 Approval was granted via an Executive Decision on the 29th April 2020 to support the modification of an existing building, St. Lawrence Road Denton, to provide a residential respite. As sum of £45,250 allocated to facilitate this refurbishment. Building work was completed June 2020.
- 2.4 Additional costs have been identified during this project, for ensuring Fire Safety compliance and electrical work is estimated at £25,000, we are awaiting a firm quote from LEP. Further costs relating to the refurbishment of offices estimated at £13,000 and furnishing of the unit £10,000. A total of £48,000 is estimated that will be needed to complete the project, which is requested to be drawn down from the ear marked reserves.

Edge of Care Service (Fairfield Road) £56,434

- 2.5 Approval was granted July 2020 to support the refurbishment of an existing site Fairfield Childrens Centre to enable the Edge of Care service offer to be delivered. A budget of £56,434 was approved. The budget was not sufficient to cover all building and refurbishment costs aligned to the project, the total cost of the work has come to £69,975. The additional costs is due to cabling, installation of fibre to ensure services can be effectively delivered and additional fees. We are requesting an additional £13,541 to be drawn down from the ear marked reserves.

3. RECOMMENDATIONS

- 3.1 As set out at the front of the report.

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